M. DIAS BRANCO S.A. INDÚSTRIA E COMÉRCIO DE ALIMENTOS

Publicly-Held Company – CVM nº 20338

CNPJ nº 07.206.816/0001-15

NIRE 2330000812-0

NOTICE TO THE MARKET

M. DIAS BRANCO S.A. INDÚSTRIA E COMÉRCIO DE ALIMENTOS ("**M. Dias Branco**" or the "Company") hereby informs its shareholders and the market in general that, on this date, an agreement was entered into for the acquisition of **80% of the share capital** of **Grespan Pães Congelados S.A.** ("Grespan"), with an option to acquire the remaining share capital within five years from the closing of the agreement. The transaction is subject to the fulfillment of the conditions precedent set forth in the transaction documents and other applicable approvals customary for transactions of this nature.

Grespan Pães Congelados S.A., founded in 2009 and headquartered in Marília, State of São Paulo, manufactures and sells frozen bakery products, primarily serving customers in the Southeast and Midwest regions of Brazil. In 2025, the company recorded gross revenue of approximately R$139 million**.**

This acquisition marks M. Dias Branco's entry into the frozen bread segment, a category that complements its current portfolio and is part of a market with significant growth prospects. The acquisition is aligned with the Company's strategy of strengthening its presence in categories adjacent to its core business, expanding its presence in the bakery market and broadening its food platform.

The transaction was carried out by **Jasmine Indústria e Comércio de Alimentos Ltda.** ("Jasmine"), a company controlled by M. Dias Branco, and therefore does not require a resolution by the Company's General Shareholders' Meeting.

Upon closing of the transaction, M. Dias Branco will indirectly control Grespan. The current shareholders will remain in the business for a period of up to five (5) years, reinforcing the continuity of the growth strategy, the preservation of the knowledge accumulated throughout its history, and the alignment of interests for the company's long-term development.

Until the applicable obligations have been performed and the conditions precedent to the transaction have been satisfied, M. Dias Branco and Grespan will continue to conduct their activities independently.

The Company will keep its shareholders and the market in general duly informed of any material developments regarding the transaction, in accordance with applicable laws and regulations.

Eusébio, CE, October 16, 2026.

GUSTAVO LOPES THEODOZIO
Vice President of Investments and Controllership
Investor Relations Officer