Cultivate & Evolve

SLC AGRÍCOLA



Agriculture at its best.

November, 2026

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SLC AGRÍCOLA

1

Overview

Agribusiness Leadership Development



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Our Business



What?

Production of **cotton**, **soybean**, **corn**, **seeds and cattle finishing**.



Where?

In **8 states** of the Brazilian *Cerrado* Region.



How?

On both **owned** and **leased** land, large scale farms.



To Whom?

Grains: Tradings, Ethanol Industry, Animal Feed and Food Industry

Cotton: Tradings and Textile Industry

Seeds: Agricultural Producers.

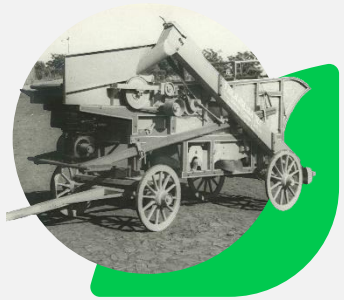
Cattle: food industry and meat processors

SLC AGRÍCOLA

80 years in Agriculture

1945

Foundation of SLC, as a small repair shop for agricultural implements



1965

SLC makes the first Brazilian self-propelled grain harvester





1979

John Deere buys 20% stake in SLC's Agricultural machinery business

1977

Foundation of **SLC Agrícola**



1999

SLC sells 100% of the ag-machinery business to **John Deere**





2007

SLC Agrícola IPO (the first in its sector, globally)

2010

Joint venture with **Valiance Asset Management Limited**, a UK investment fund and creation of **SLC LandCo**

August,2021
End of the cycle of opening new areas for crop.



2013

Creation of the Joint venture with **Mitsui & Co., Ltd**



2021

Incorporation of the agricultural operations of Terra Santa Agro. **5 leased farms in MT**



2025

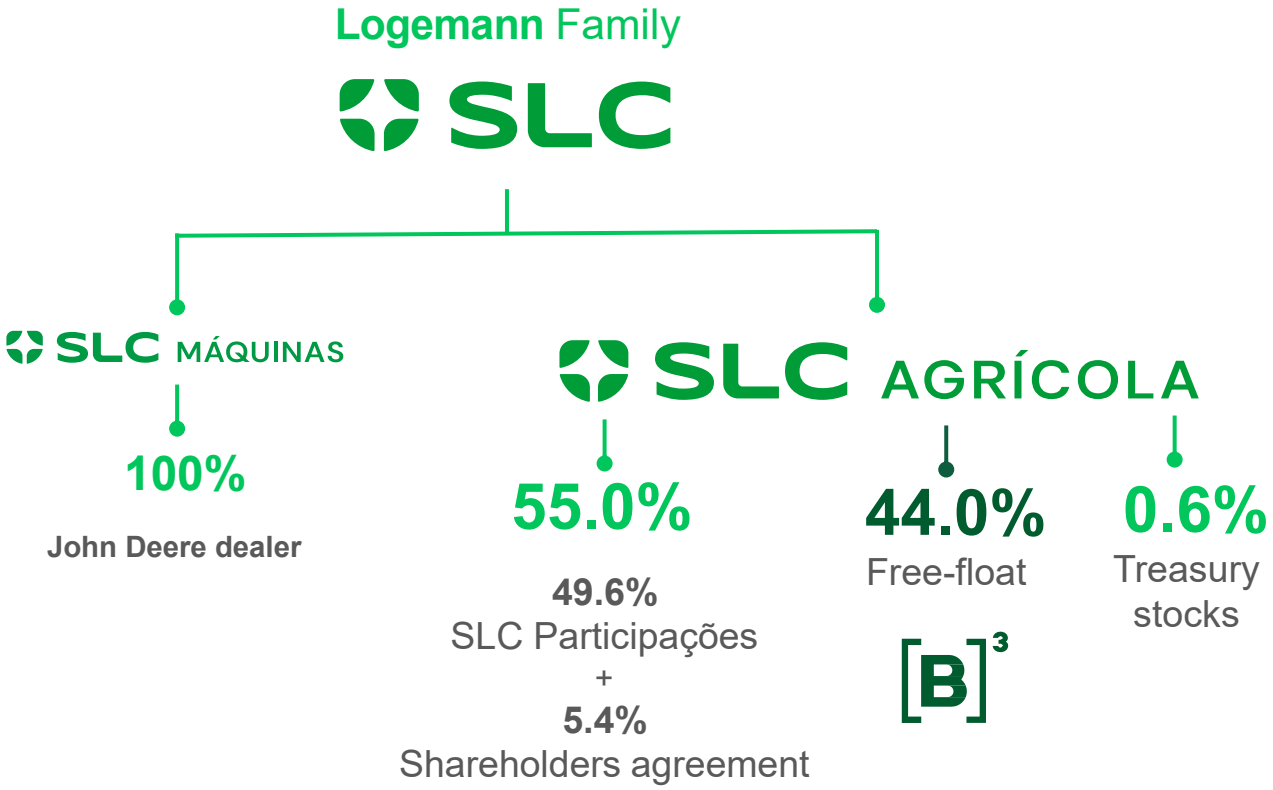
Acquisition of **Sierentz** and **Association Agreement with BTG FIPs** and the full acquisition of the JV with **Mitsui & Co., Ltd**, incorporating farmland assets in Bahia and Mato Grosso

2024

Acquisition of the minority interest in **SLC LandCo**



Shareholding Structure



Last update: October, 2026.

- **Total shares issued:**
  498,745,930 Level 1 - ADR Program: Launched August 11th, 2011 – Ticker SLCJY

- Executives and related parties connected to the SLC Group hold **0.4**% of the shares and are considered in the Free Float.

SLC AGRÍCOLA

Corporate governance

General Shareholders' Meeting

Board of Directors



Eduardo Logemann
Chairman



Jorge Logemann
Vice-Chairman



Adriana Waltrick
Independent Director



André Pessoa
Independent Director



Fernando Reinach
Independent Director



Osvaldo Schirmer
Independent Director

Committee

- ***Statutory Audit* (CAE)**
- **ESG Committee**
- **People Management**
- **Risk Management**

Executive Officers

Internal Audit



Aurélio Pavinato
Chief Executive Officer - CEO



Álvaro Dilli
Chief HR and Sustainability Officer



Gustavo Lunardi
Chief Procurement, Mechanization and Seed Business Officer



Ivo Brum
Chief Financial and Investor Relations Officer



Leonardo Celini*
Chief Operating Officer



Roberto Acauan*
Chief Sales and New Business Officer



Rafael Rosa*
Chief Technology Officer

*Non-statutory

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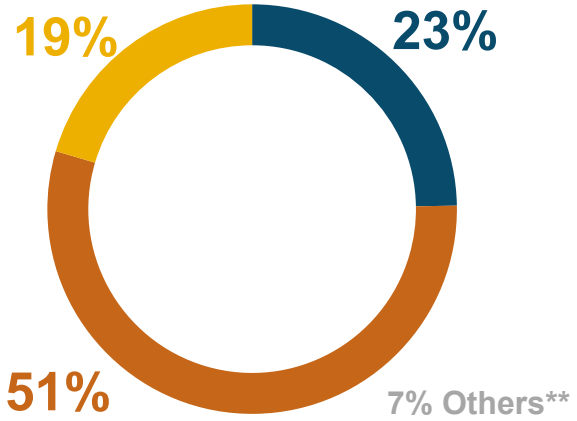
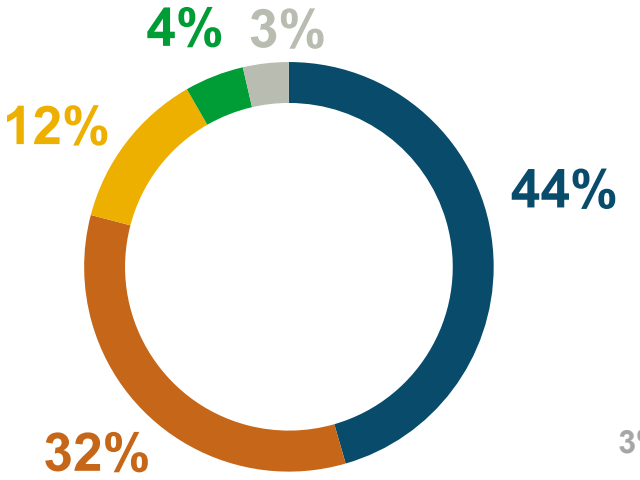
Breakdown per crop

A diversified and flexible portfolio

Planted area 2025/26



Revenue* 2025



3% Hedge Result
2% Others

Corn Soybean Cotton Cattle Seeds

Source: 3Q26 | 4Q25 Release
*In revenue, cotton contains cotton seed and cottonseed;
** Other crops: Brachiaria, Sorghum and other.

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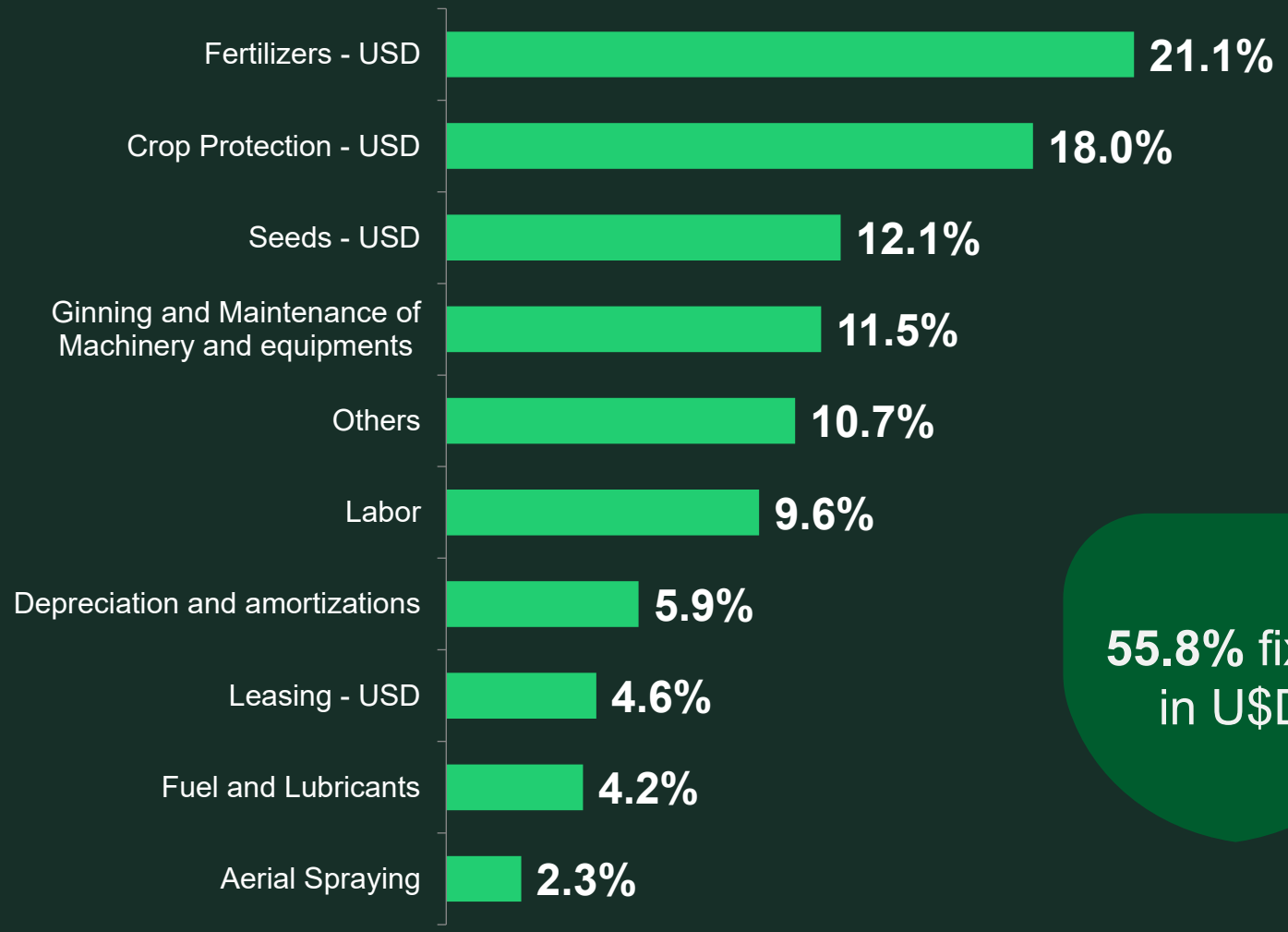
Production cost breakdown

Input prices are highly correlated with grain prices

Achieved average for the 2025/26 crop year.



55.8% fixed in U$D

Source: 3Q26 Release

1.1

Our business model



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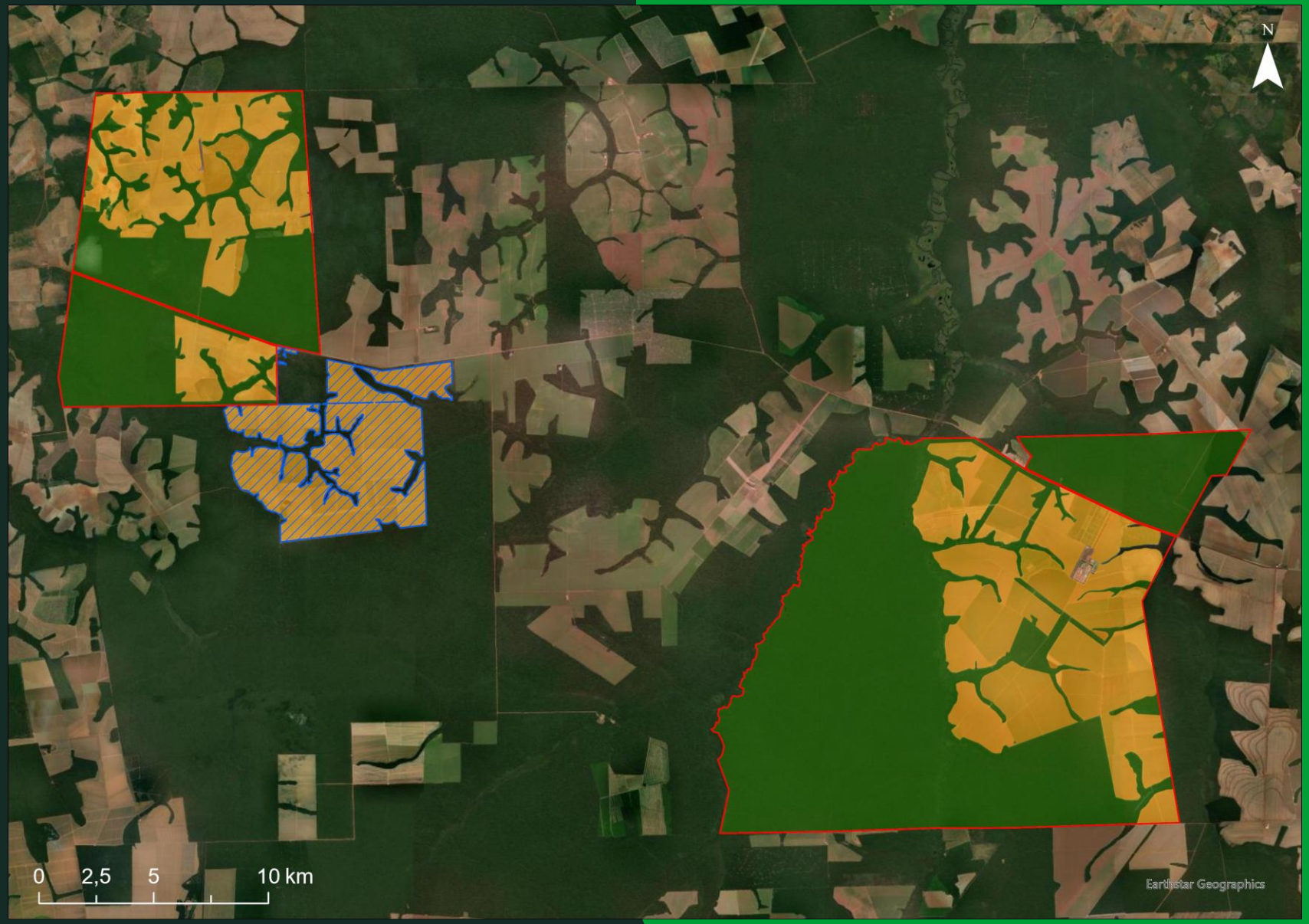
Satellite view of Perdizes Farm (MT)

- **Owned**
- **Leased**
- **Crop** area
- Legal reserve area and **remaining vegetation**

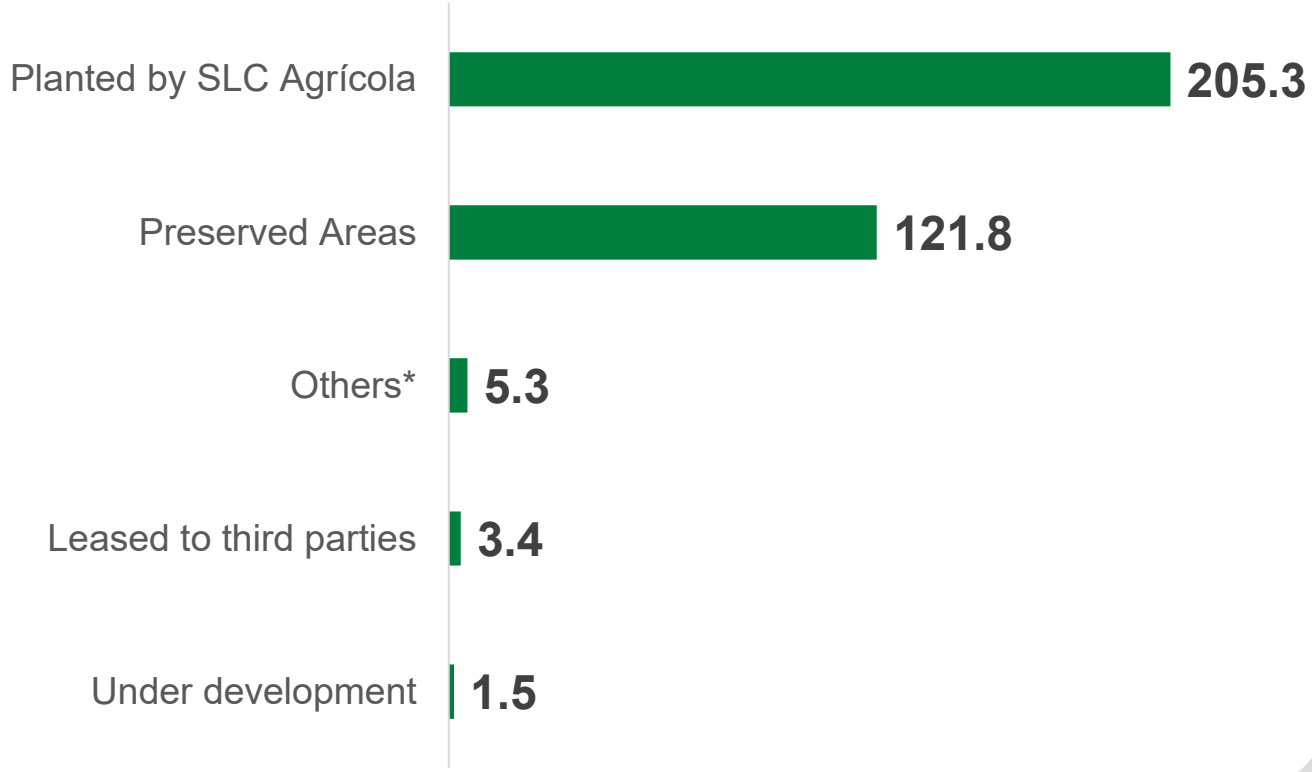


Breakdown of owned area

We are an experienced land player with an owned area of

337.3 thd ha

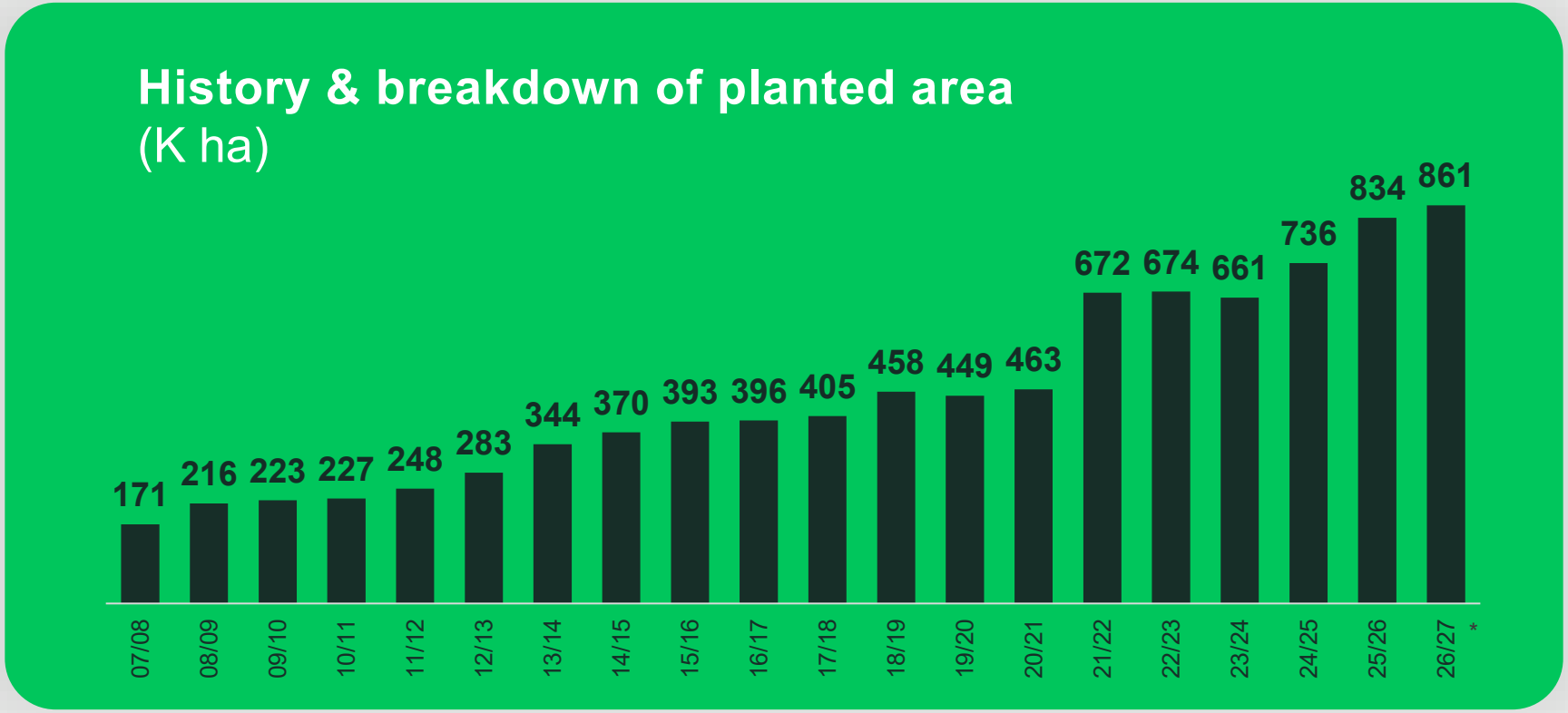
61%
occupation of owned area



*Fallow land, Infrastructure, airstrip, service roads and roads

Source: Release 3Q26.

Our hybrid approach increases return on capital



Source: 3Q26 Release

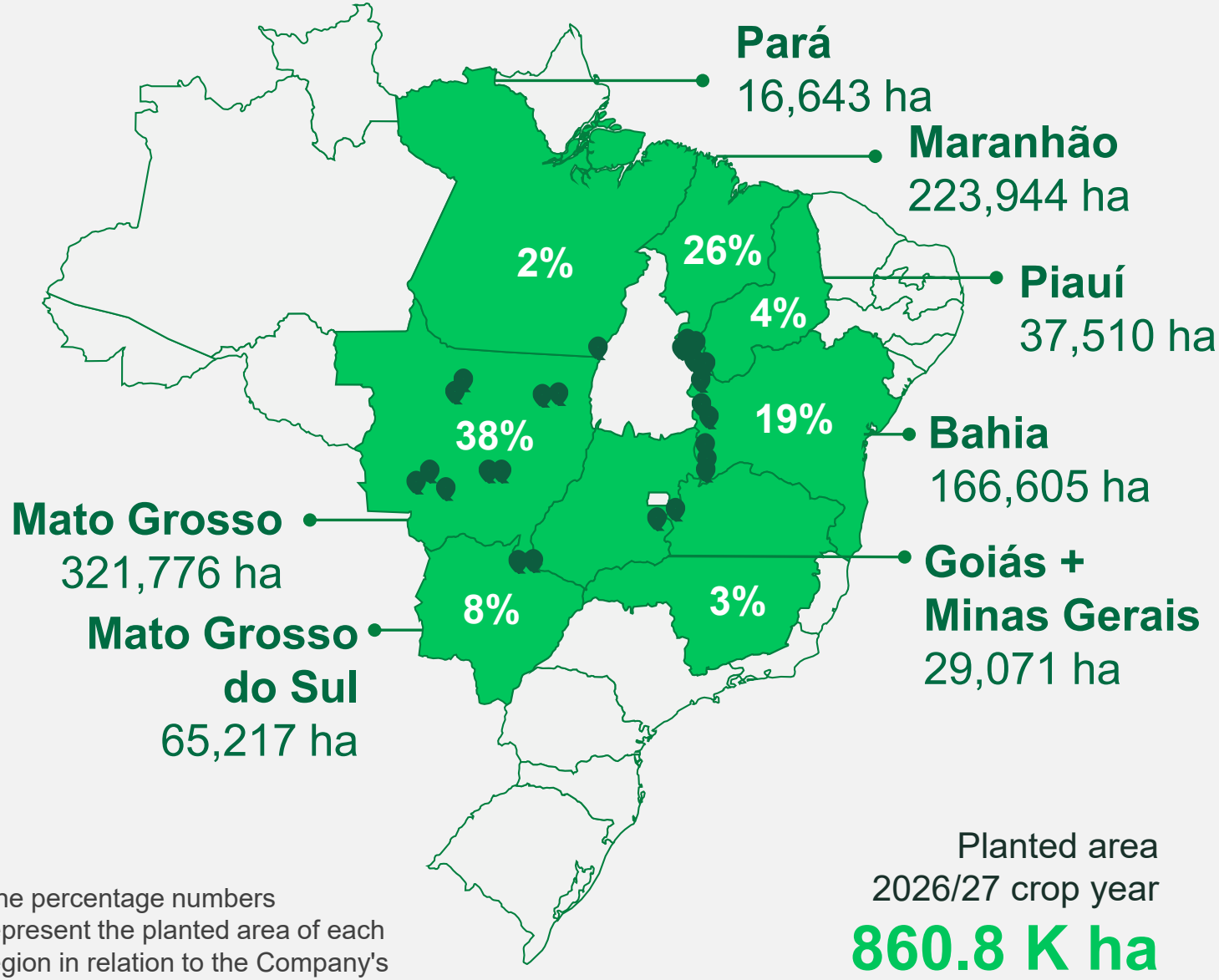
*Forecast.

Strategically positioned Farms

A portfolio resilient to climatic variations

26 Farms
distributed throughout the Brazilian *cerrado*

4.6% of **total** physical area is **irrigated**



The percentage numbers represent the planted area of each region in relation to the Company's total.

Planted area
2026/27 crop year
860.8 K ha

Source: Release 3Q26

Managing weather risks



Geographic positioning

SLC Farms are **distributed within 8 different states,** with distances that reach **1,500km between units**



Crop

Exposure to **three different crops,** with specific planting/ harvesting schedules.



Varieties within crops

Several different varieties are used, from short to long cycles, and with specific traits/benefits for each region.

Cycle

Super short

Short

Normal

Standardized production units

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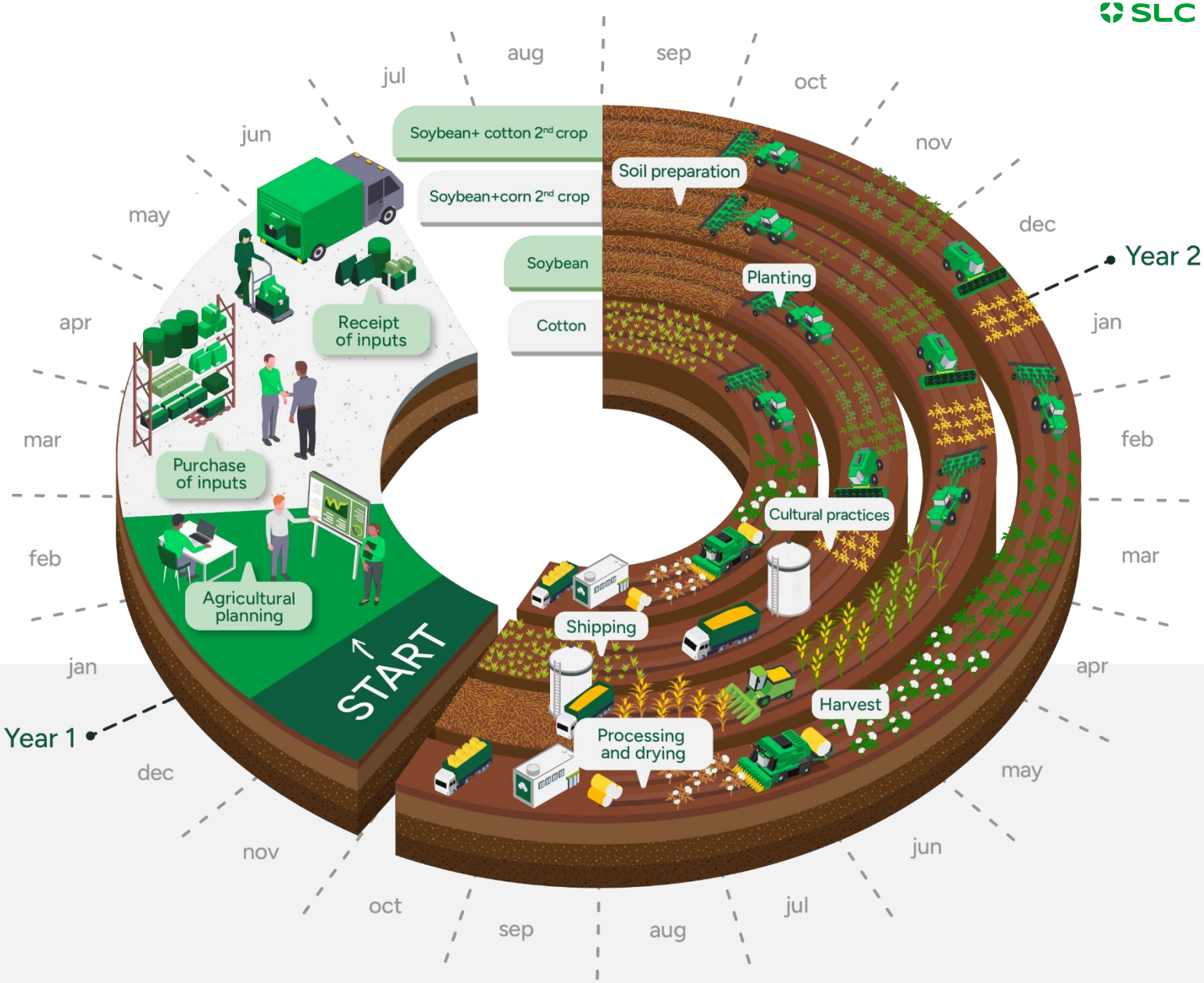
A replicable model – Pioneira Farm



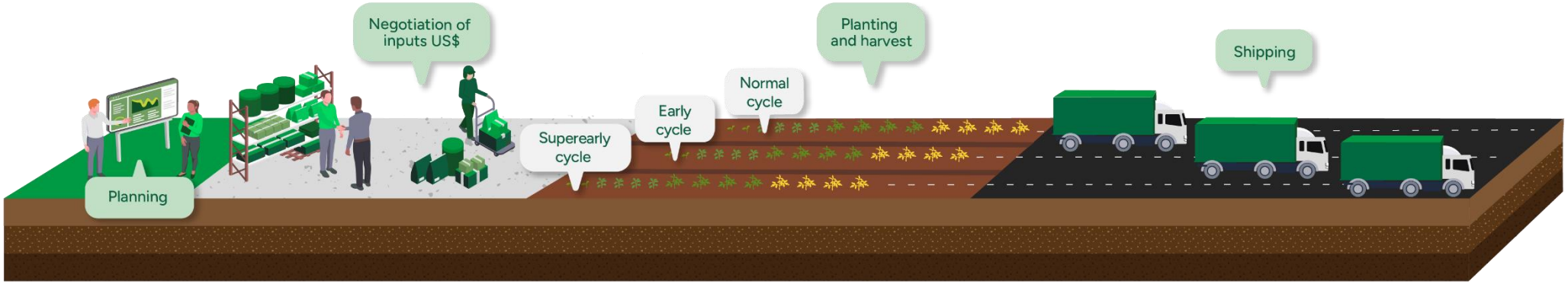
Production cycle

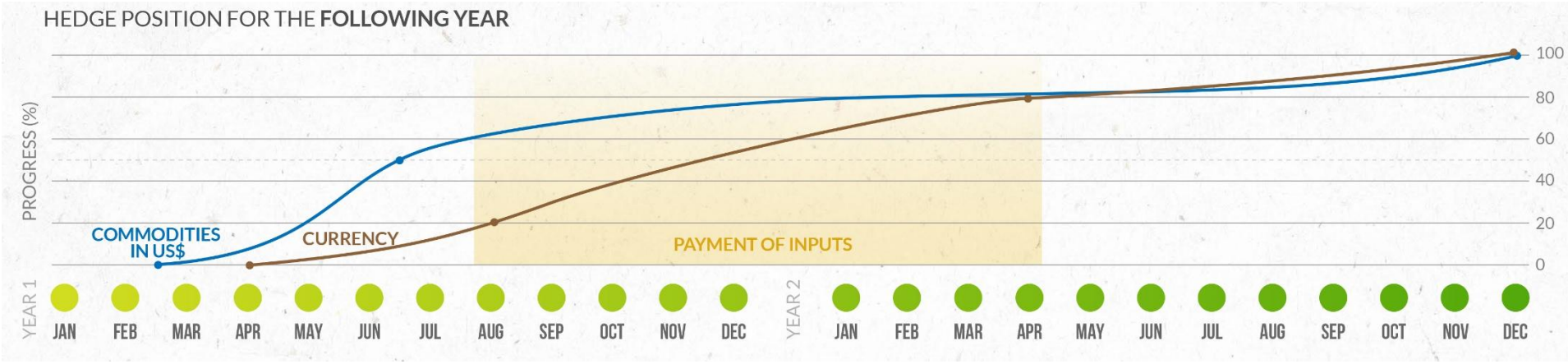
Specific planting & harvesting calendars for each crop reduce weather exposure.



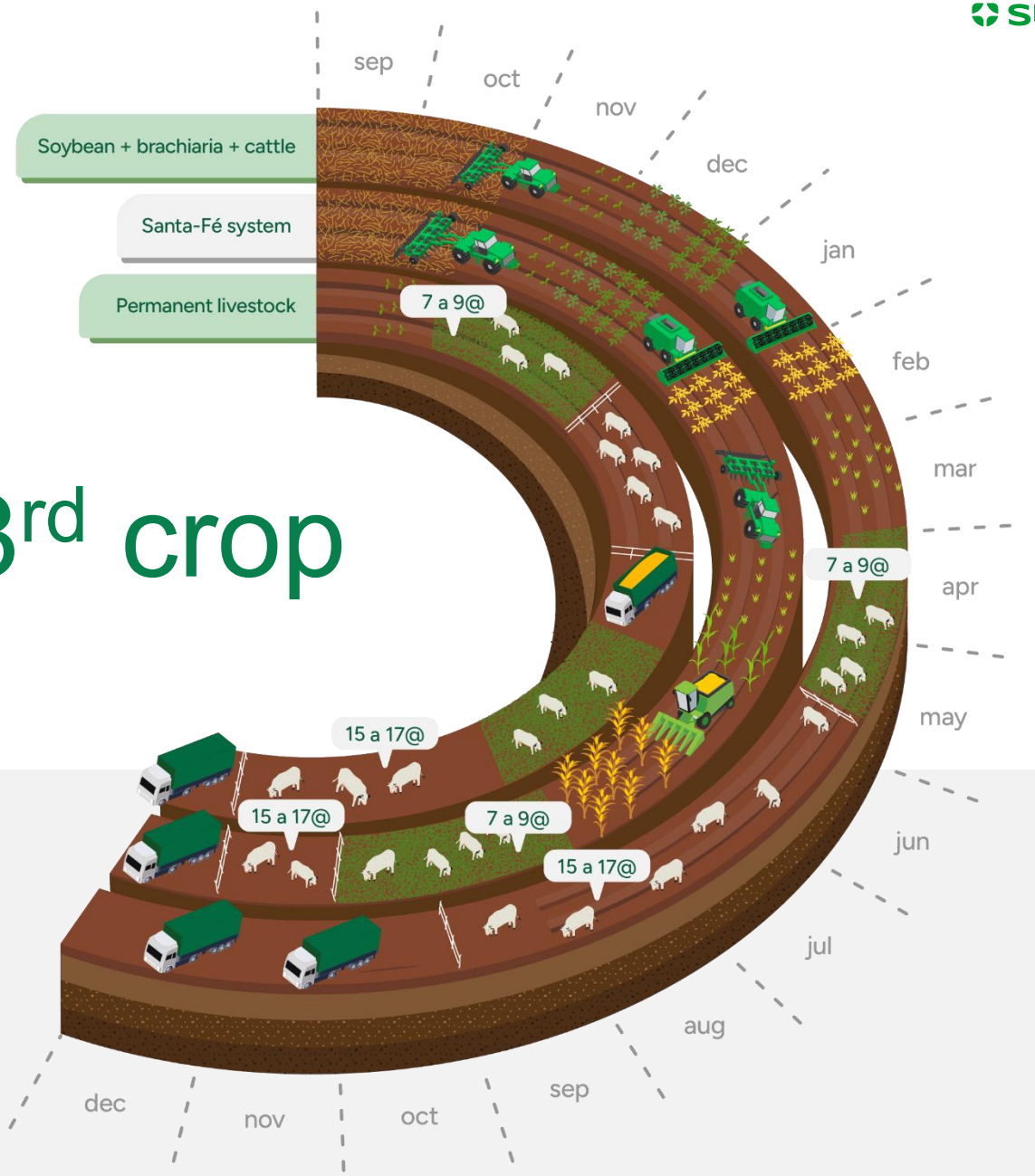
Hedging policy

Example: soybean crop





Crop-livestock integration



Soybean seed cycle

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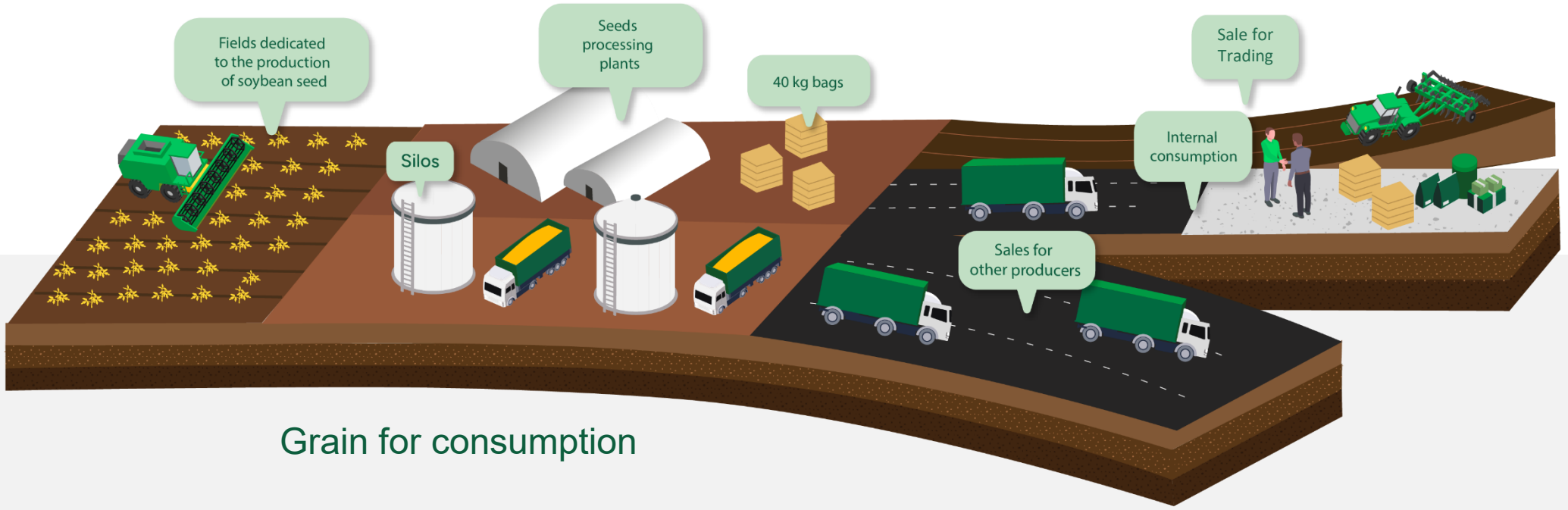
Seed grain



Grain for consumption

2

Strategy

Where are we going?



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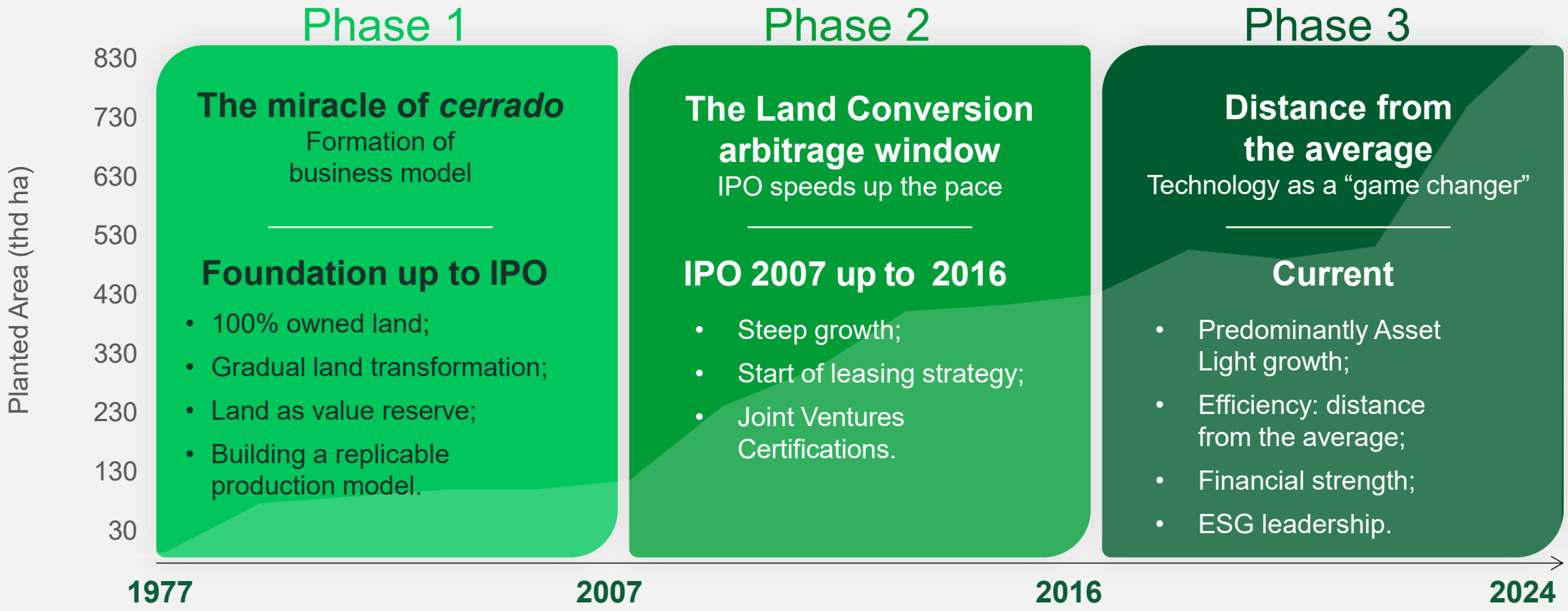
Our strategy in 3 phases

SLC has excellently capitalized on the key opportunities in Brazilian agribusiness over the past decades

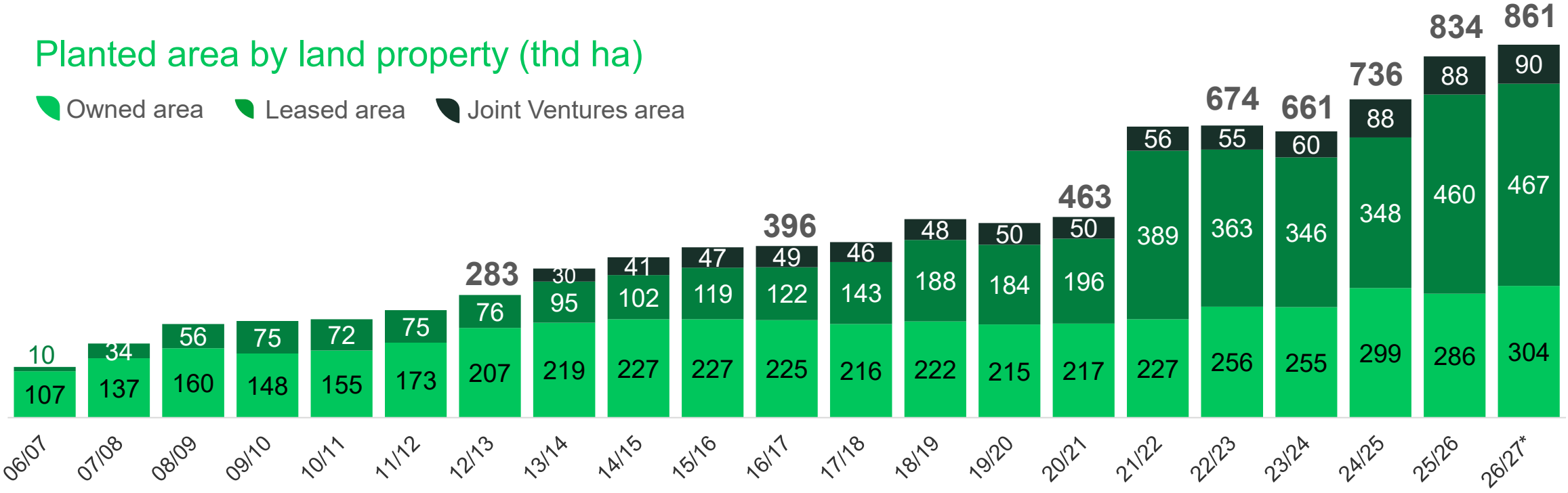


Migration to asset-light model

In the 2026/2027 crop year:

63% of physical area comes from leasing & joint ventures (1st crop)

Planted area by land property (thd ha)



Source: 3Q26 Release

*Forecast

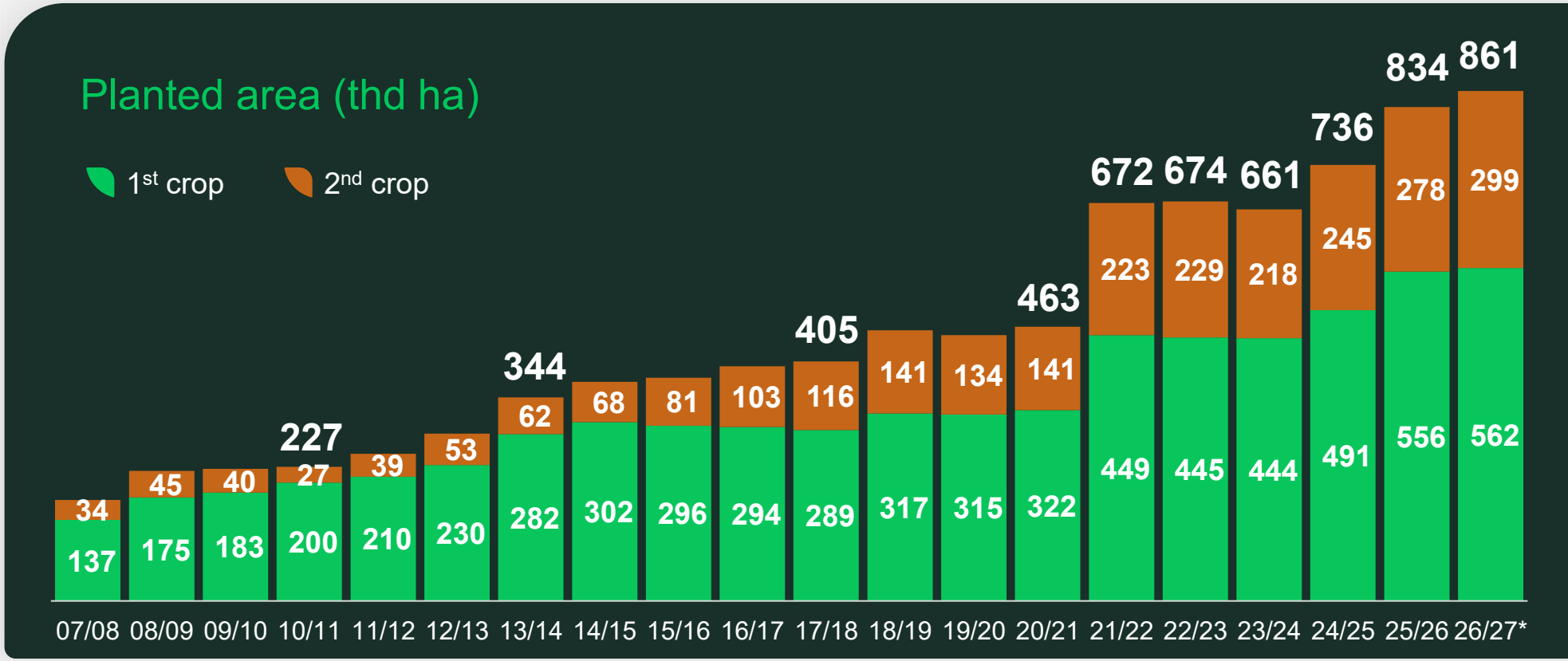
The Company considers the leased area as: leased area of the first crop plus the first crop area of the Joint Ventures, divided by the total planted area of the first crop = 63%

Asset efficiency

Maximizing asset utilization

2nd crop represents **53%** of 1st crop area

3rd Integrated Crop Livestock



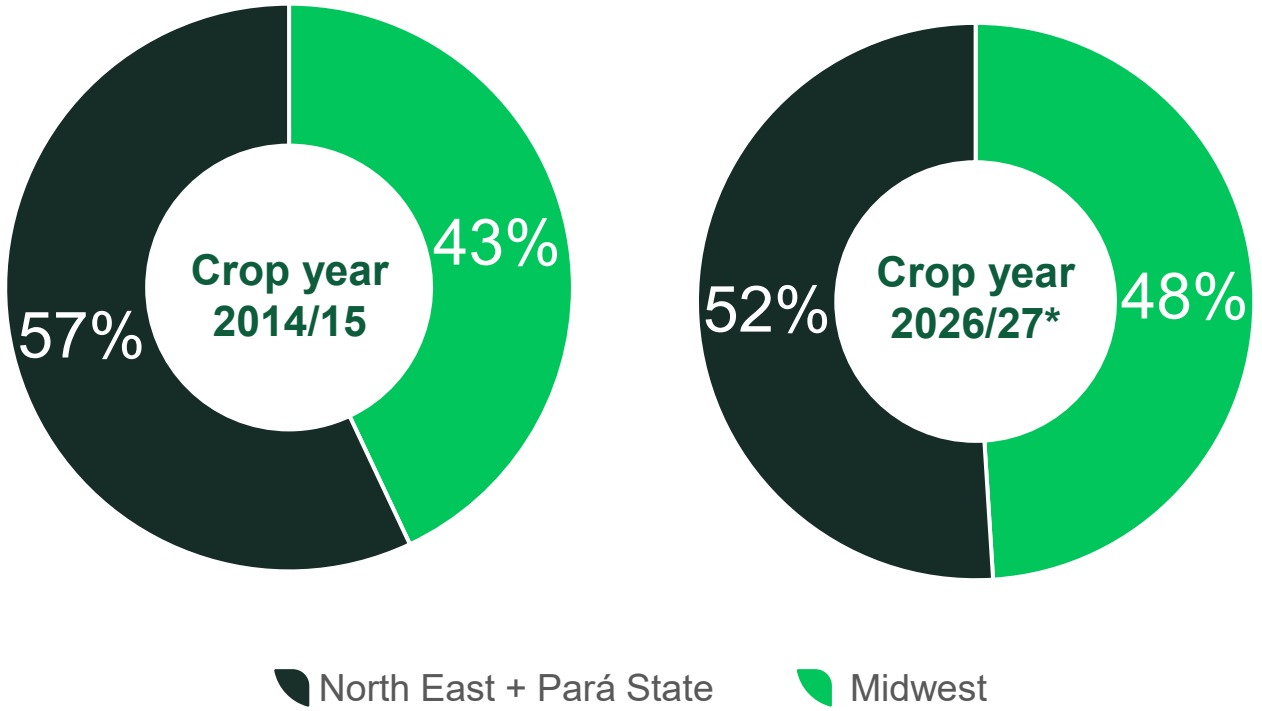
Source: 3Q26 Release
*Forecast

2nd crop planted area (298,551 ha) / 1st crop planted area (562,214 ha) = 53%

Land portfolio strategic redistribution

Increasing exposure in **mature areas** of the Midwest, which offers a more stable production

Planted area by region



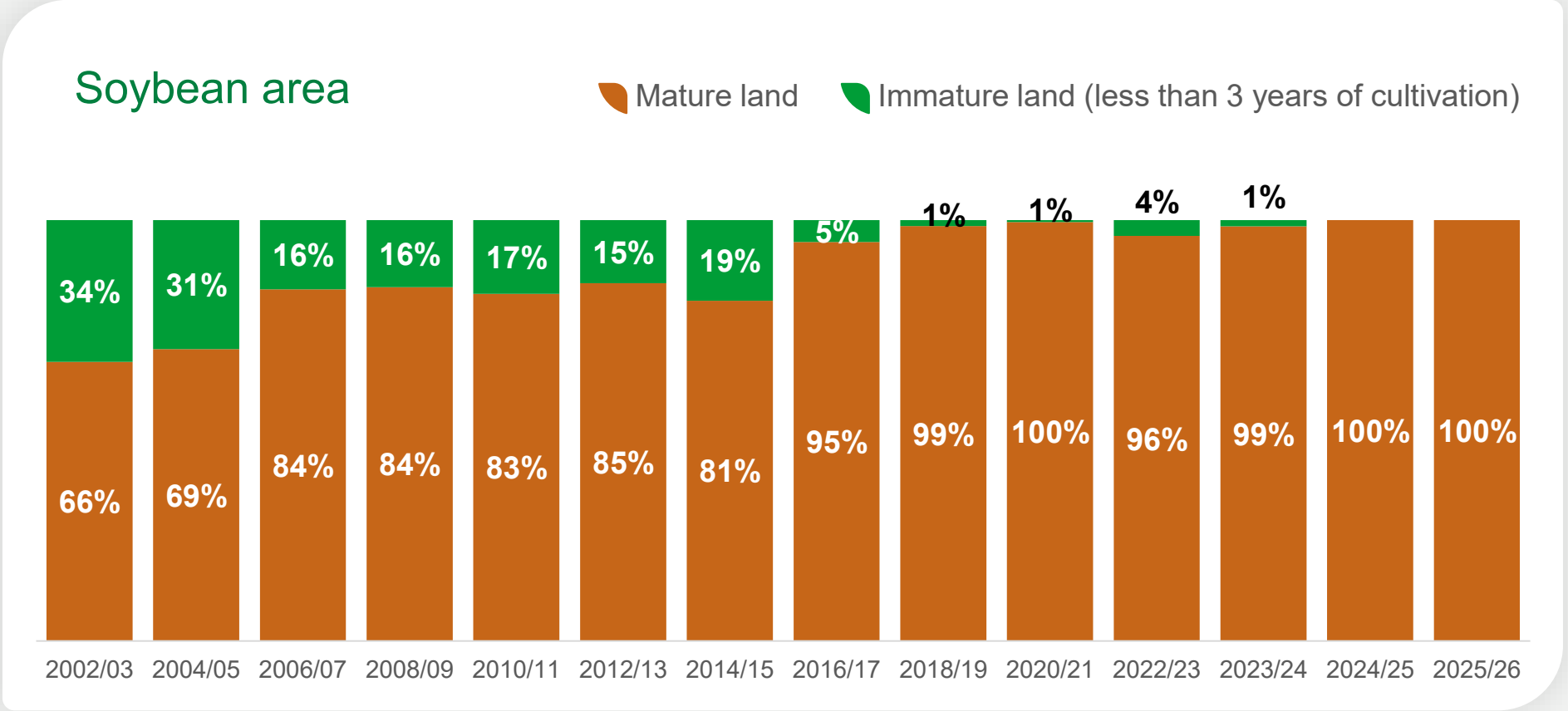
Source: 3Q26 Release

*Forecast.

Land Maturity

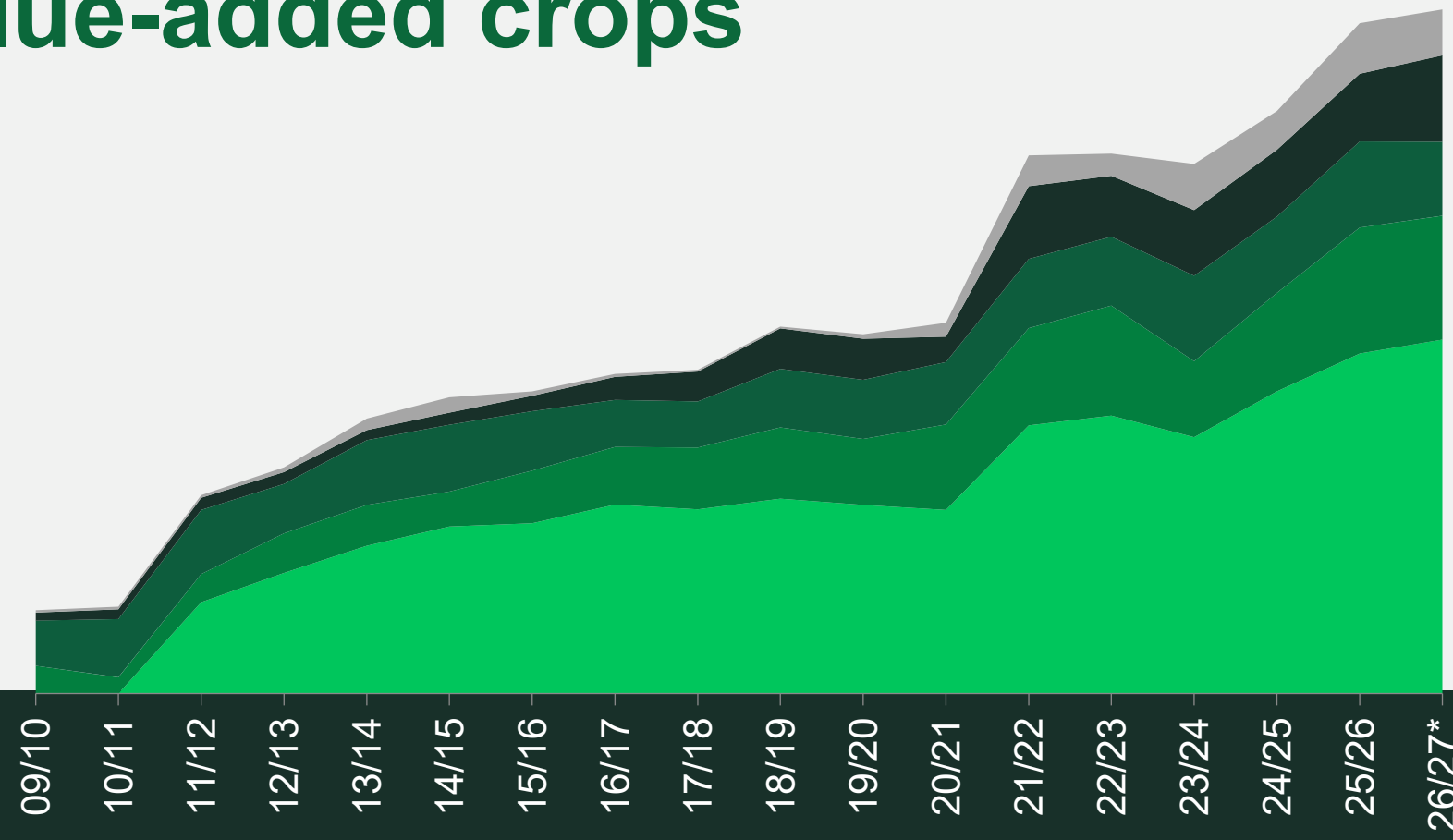
100% mature

Improved land maturity **significantly increases** yield potential (soybean area).



Source: 3Q26 Release.

Growth in higher value-added crops



67k ha | Others

103k ha | Cotton (2nd)

98k ha | Cotton (1st)

156k ha | Corn (2nd)

437k ha | Commercial soybean + soybean seed

Source: 3Q26 Release

*Forecast.

Cotton: own and innovative system

Cotton process

Data

- **Visual grading** (color, brightness and level of impurities).
- **HVI results** (Physical characteristics are tested in certified laboratories).

Software SLC

Cross-referencing data and creating even-running batches



Physical formation of batches at each farm



Even-running batches **ready for shipment**

Why this is important:
Even-running cotton batches provide value for textile industry clients, once it reduces the amount of spinning-machine setups (This enabling price premiums).

Cotton: own and innovative system

Batch formation:

1

Cotton “Module” identification (RFID tagging) on the field (GPS positioning)



2

Group positioning of the modules on the ginning patio



3

Reading of programmed modules at start of the ginning process



4

Humidity control throughout the whole ginning process



Cotton harvested presents important variations in its characteristics, even before ginning.
The processes described above, developed by **SLC Agrícola**, allows for the categorization of cotton on the field, to which follows the formation of uniform ginning groups, thus streamlining the activities on the cotton gin, guaranteeing higher efficiency Reclassification of cotton within the farming operation, subsequently enabling the creation of processing (ginning) groups and reducing machine setup times), and, especially, increase in quality and standardization of batches.

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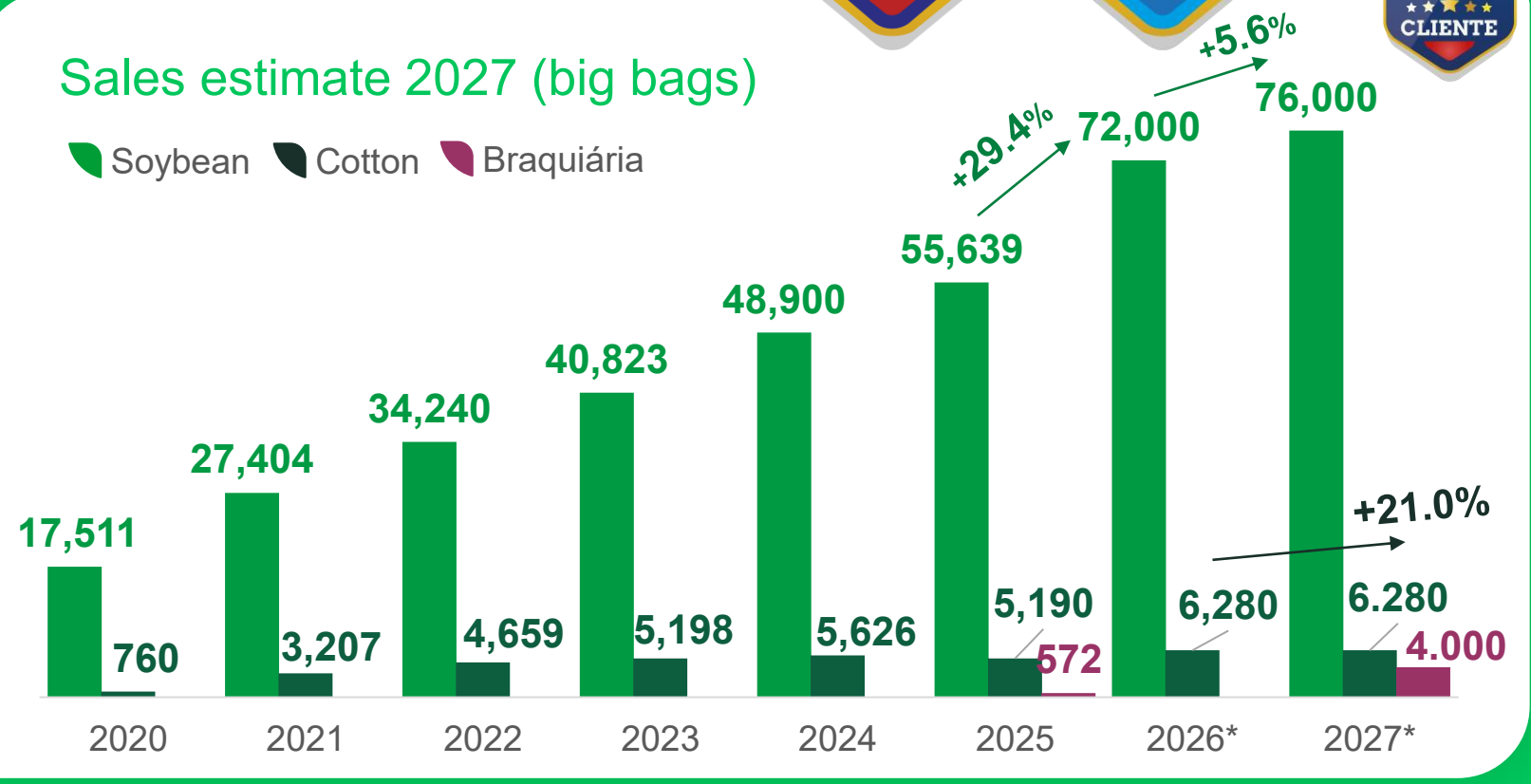
CAGR Soybean Seed until 2025:
26%

CAGR Cotton Seed until 2025:
47%

Sales estimate 2027 (big bags)



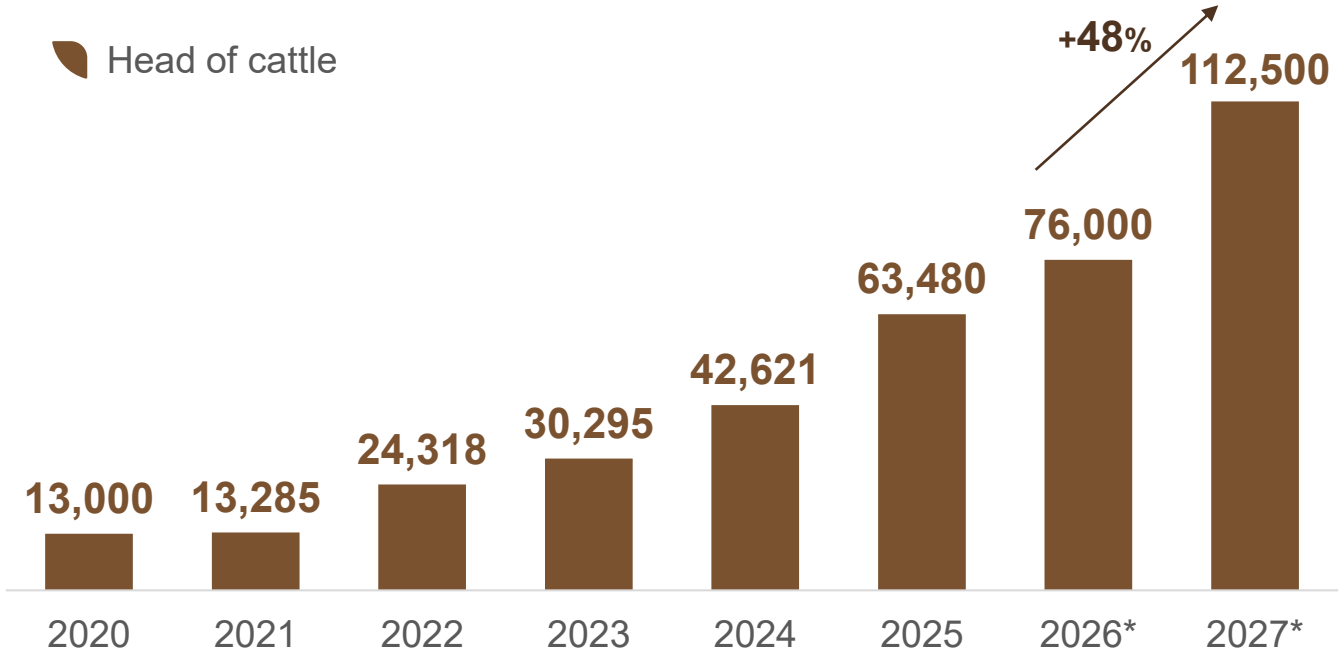
Source: Release 4Q25 and Material Fact on 10/07/2026.

*Forecast

Capital Allocation

Cattle Herd

Sales Estimates for 2026 and 2027 (head)



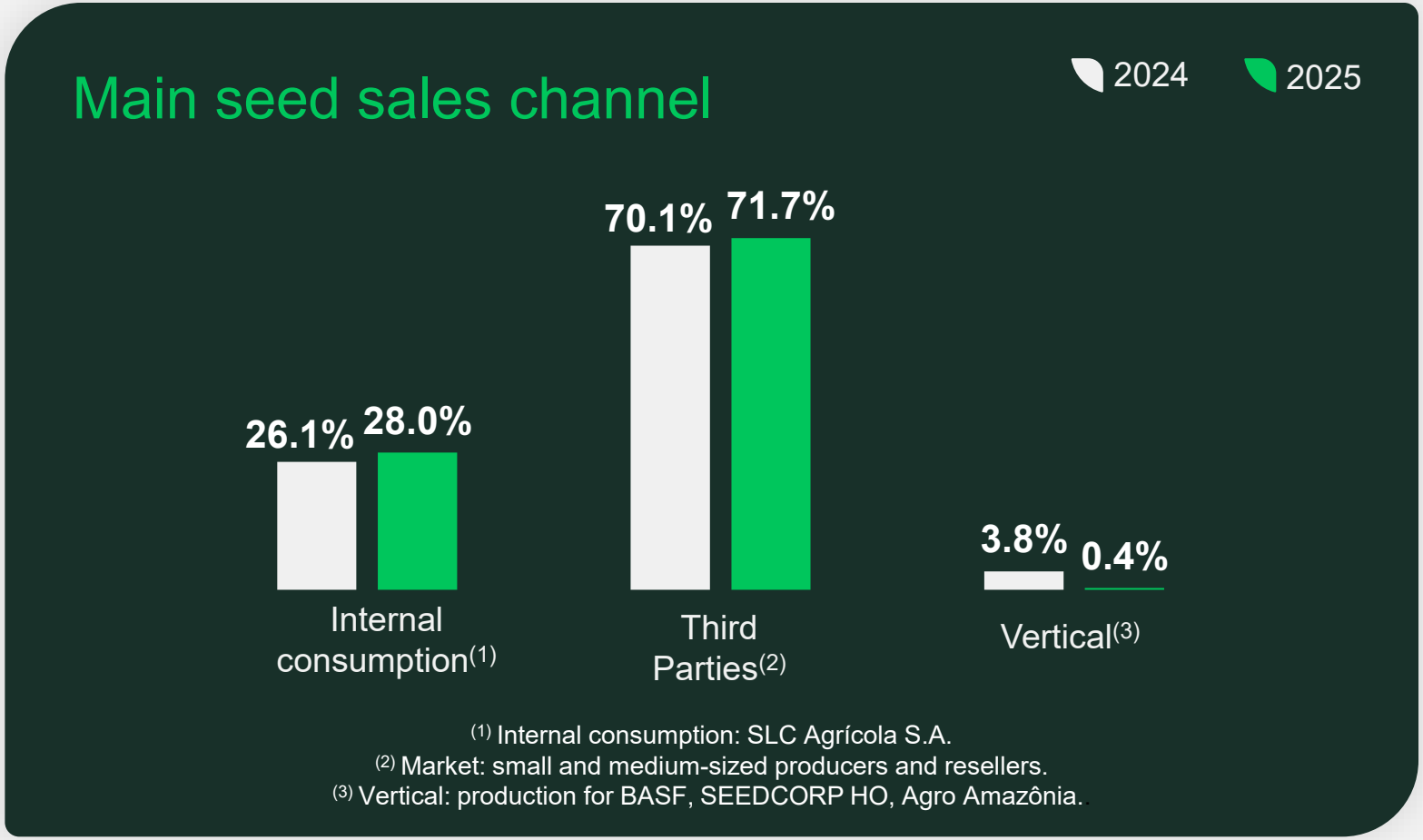
Main Customers

- JBS
- MBRF



Source: 3Q26 Release

Seeds operation

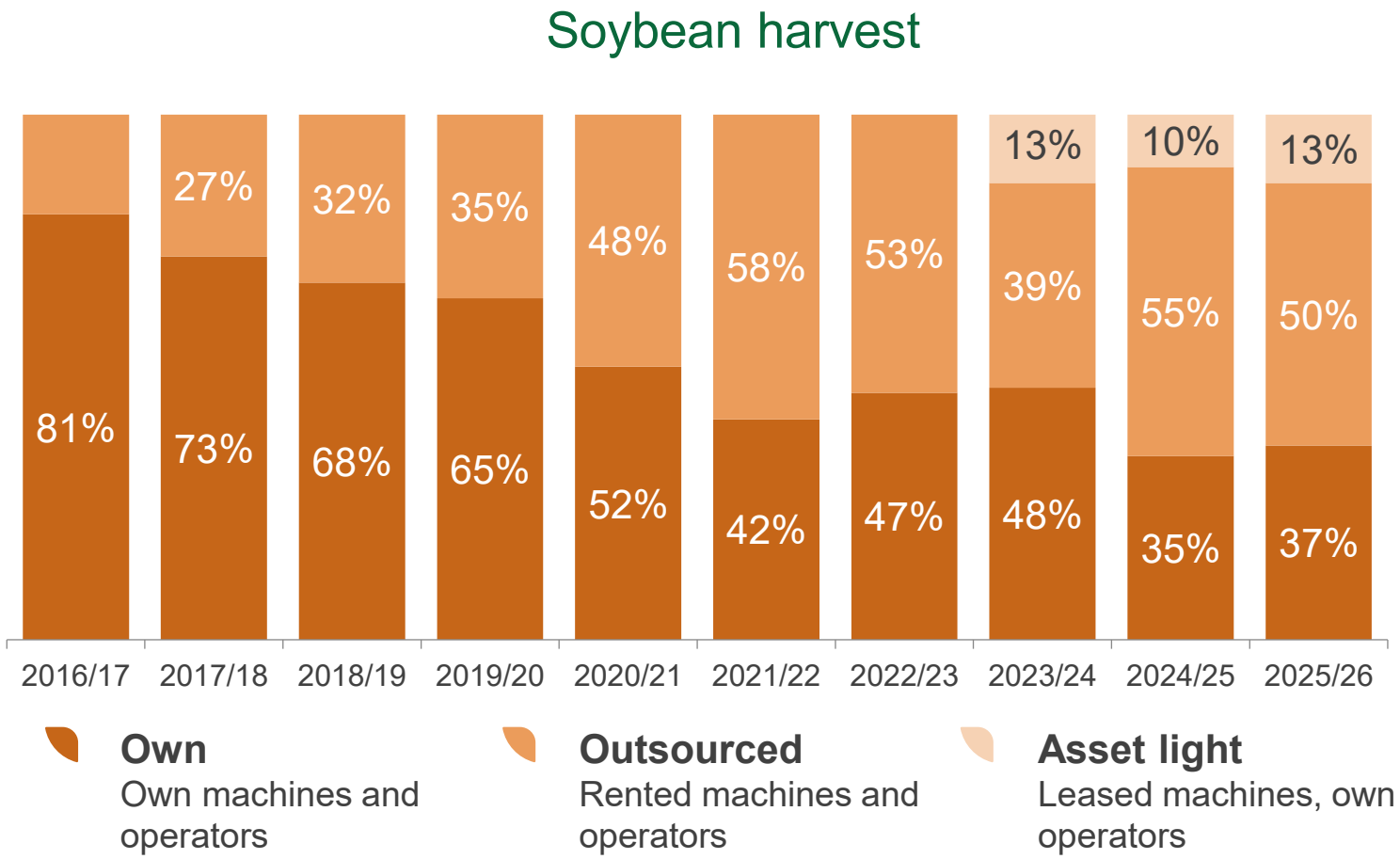


Source: 4Q25 Release

Migration to asset-light business model

Soybean harvest outsourcing **reduces capex.**





Update: 2025/26 crop year

Land Sale

Palmeira Farm

2010

Place:
Maranhão

Area:
14.6 thd hectares

Revenue:
R$27 MM

SLC LandCo

2012

Place:
Panorama, Piratini and Planeste Farms
Maranhão and Bahia

Area:
59 thd hectares

Revenue:
US$50 MM
(for 18% of the company)

Part of Paiaguás and Parceiro Farms

2017

Place:
Mato Grosso and Piauí

Area:
11.6 thd hectares

Revenue:
R$177 MM

Part of Parnaíba Farm

2019

Place:
Maranhão

Area:
5.2 thd hectares

Revenue:
R$ 83 MM

Piratini and Paladino Farm

2025

Place:
Bahia

Area:
32.6 thd hectares

Revenue:
R$ 1.033 bi

Capital allocation



Growth in mature areas with high productive potential



Pasture conversion



Dividend payment

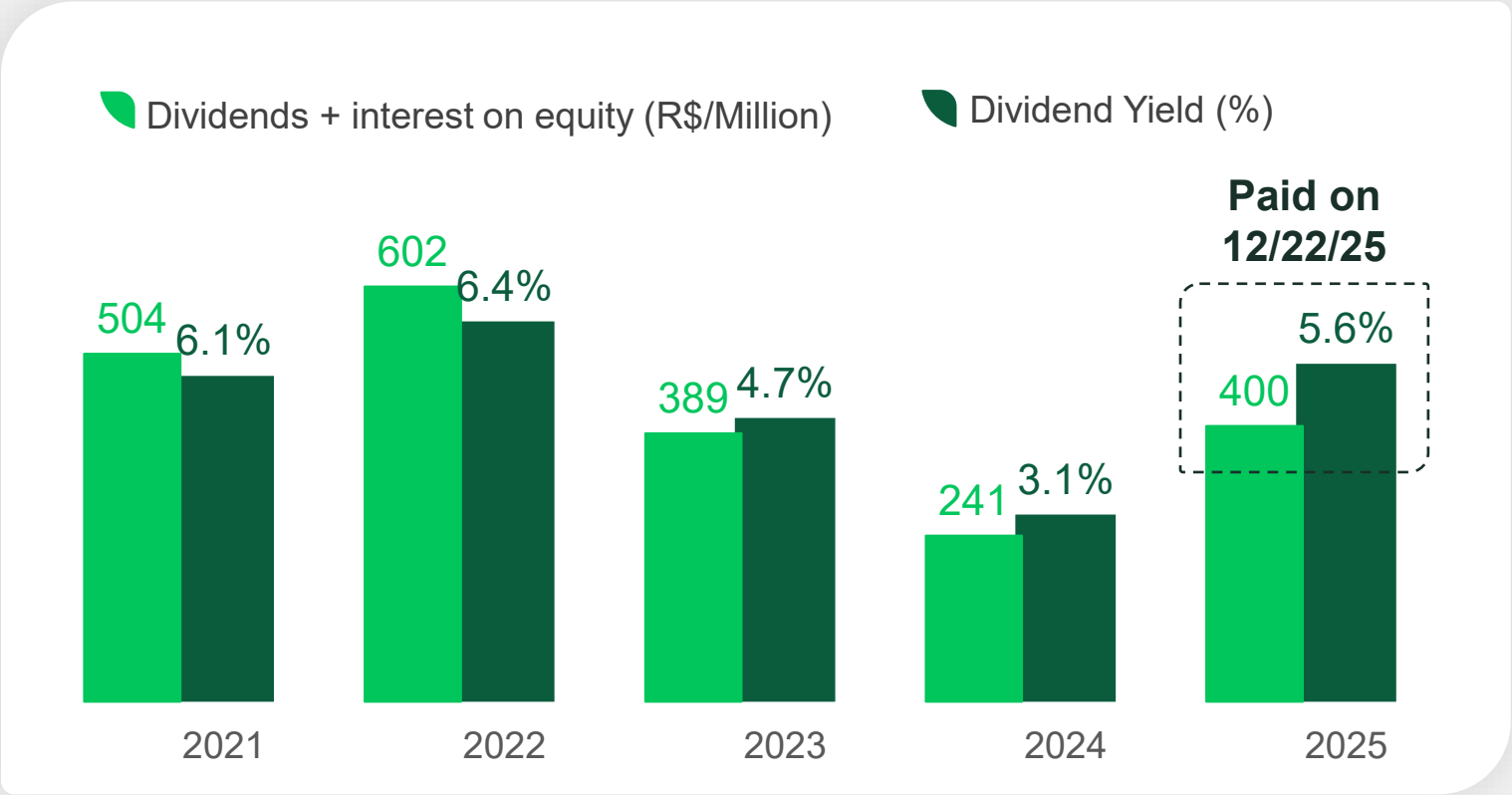


Shares buyback



New projects

Dividend distribution & Dividend Yield history



Dividend Yield average last 5 years:

5.2%

Total dividends paid in the last 5 years:

R$ 2.1 billion

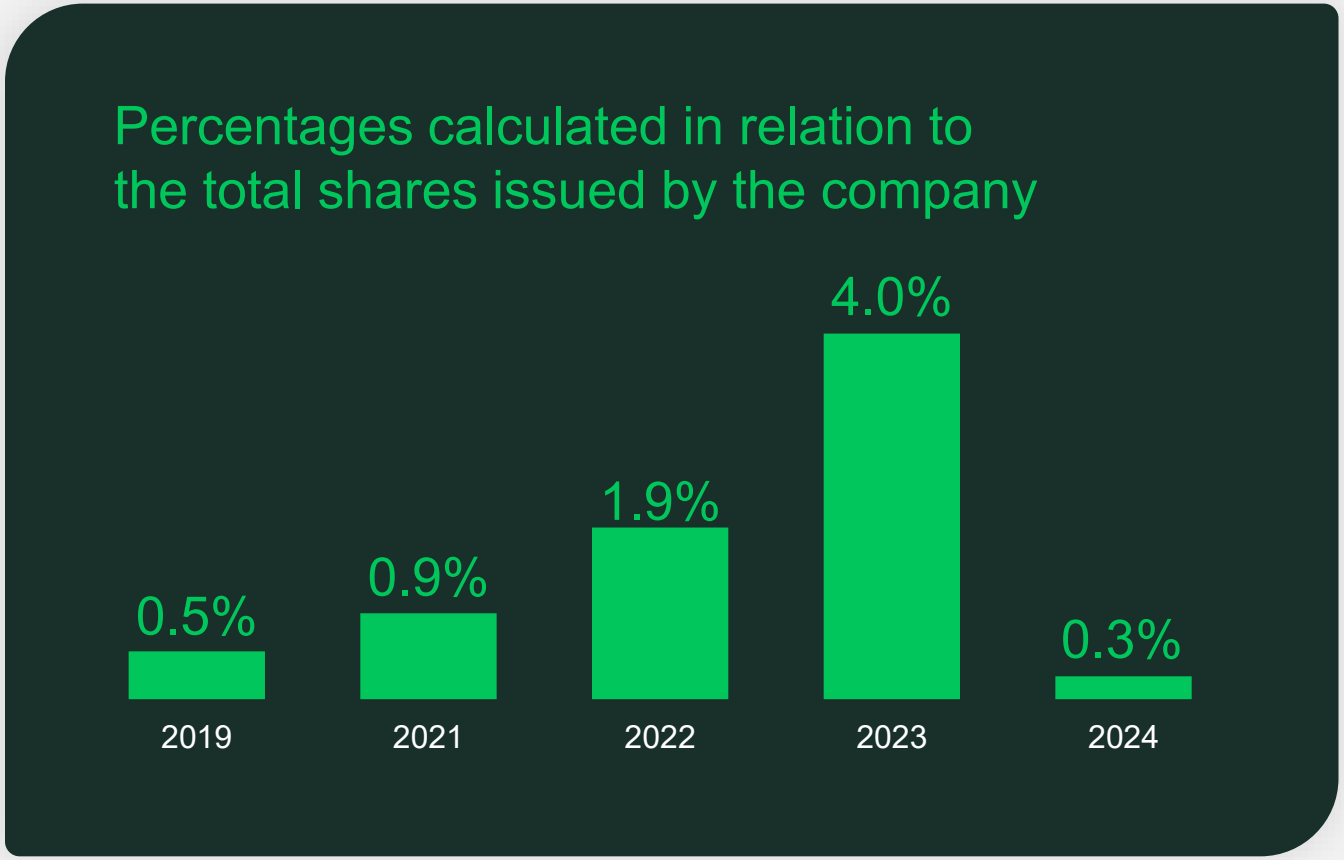
Dividend Yield 2025 calculated based on the share price on 12/30/2025.

Dividends Policy:

- 2007-2010: 25%
- 2011-2013: 40%
- 2015-2024: 50%
- 2025: 76%

Note: Dividends, amount distributed and/or proposed for the fiscal year.

Sharebuyback
(million of shares)



The share buyback program of **10 million shares (2.3%)**, approved in November 2025*.

Between 2019 to 2024, **3.9% of issued shares** were repurchased.

*Source: Material Fact on november 6th, 2025.



Association SLC Agrícola x FIPs

- Strategy
- Structure
- Project location and schedule

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Strategy



Monetizing the land at **market price**.

Agricultural partnership agreement

Maximizing operational efficiency through **irrigation projects**.

Payment: 19% of agricultural production

Term**: 18 years**

Association Agreement

SLC AGRÍCOLA — 50.01%

btg pactual* — 49.99% — FIPs

Subscription of Piratini Farm and irrigation infrastructure

R$1.033 billion

*BTG Pactual Serviços Financeiros S.A. Distribuidora de Títulos e Valores Mobiliários

SLC AGRÍCOLA

Irrigation Project

Piratini Farm - BA

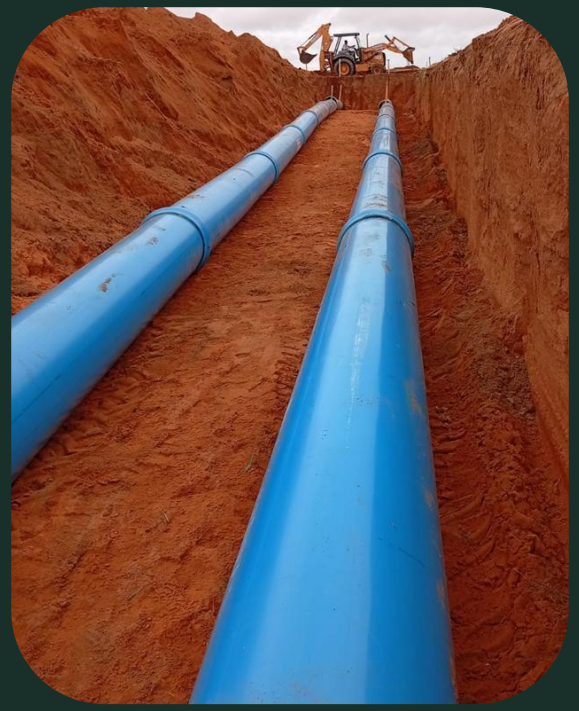
Well drilling

300m³



Water Main Installation

500mm



Canal



Association SLC Agrícola x FIPs

Irrigation Project

Investment in water infrastructure that strengthens the productivity, operational resilience, and sustainability of SLC Agrícola – PHASE I

Power substation



Pivot in operation



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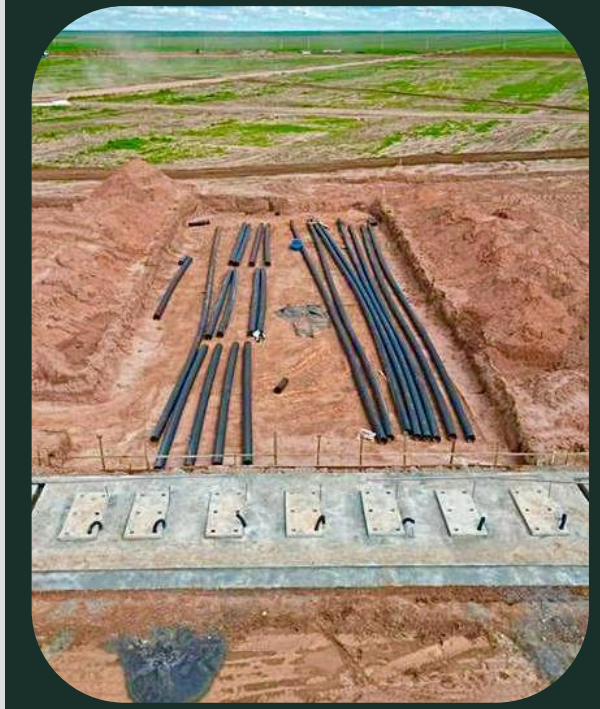
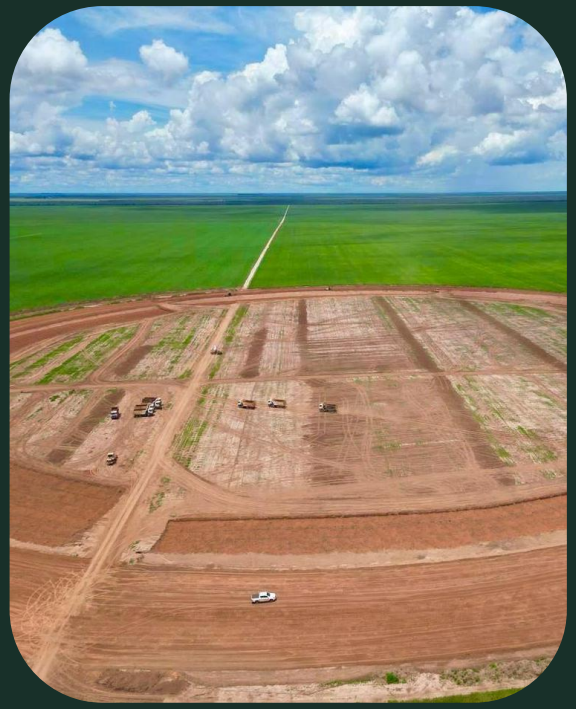
Irrigation Project

Project in progress - 2026

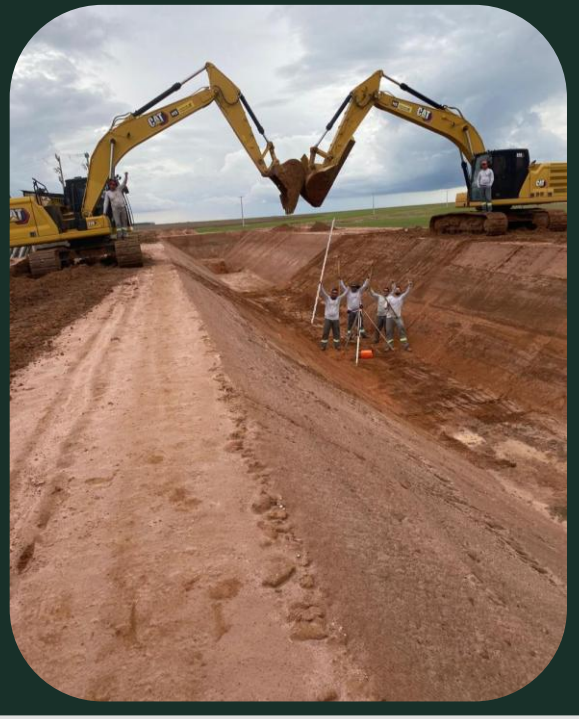
Construction of the pump house



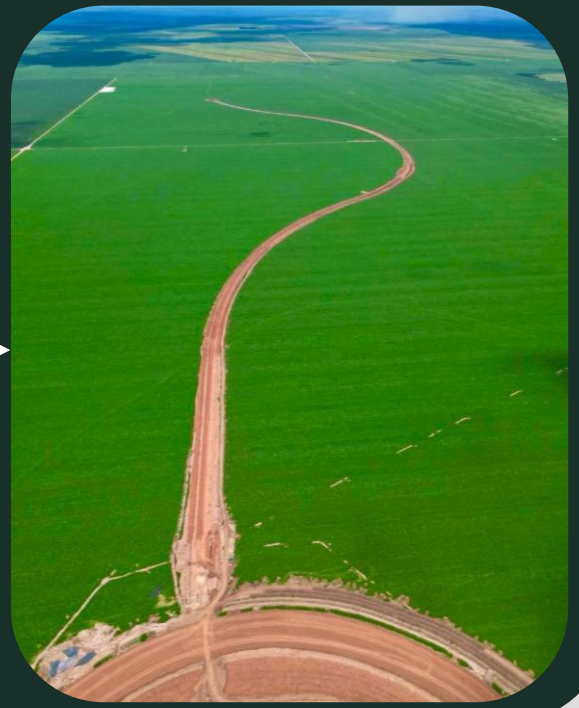
Reservoir excavation



Canal Excavation



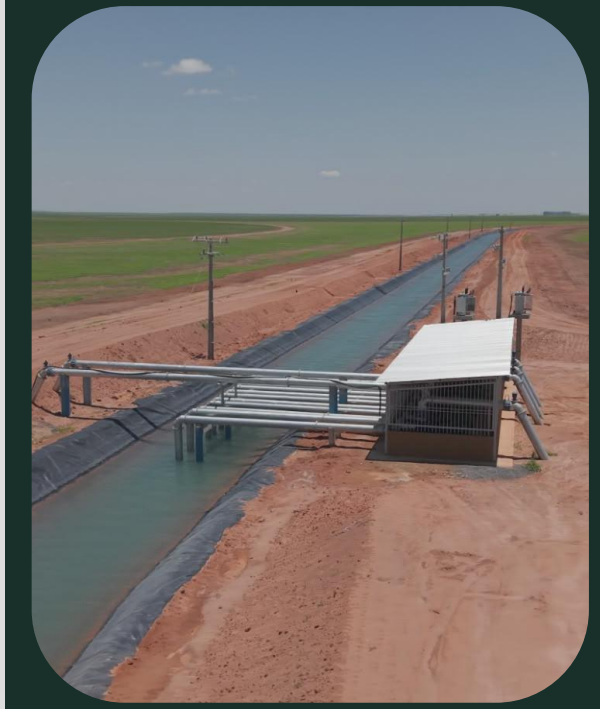
Canal connecting to reservoir under construction



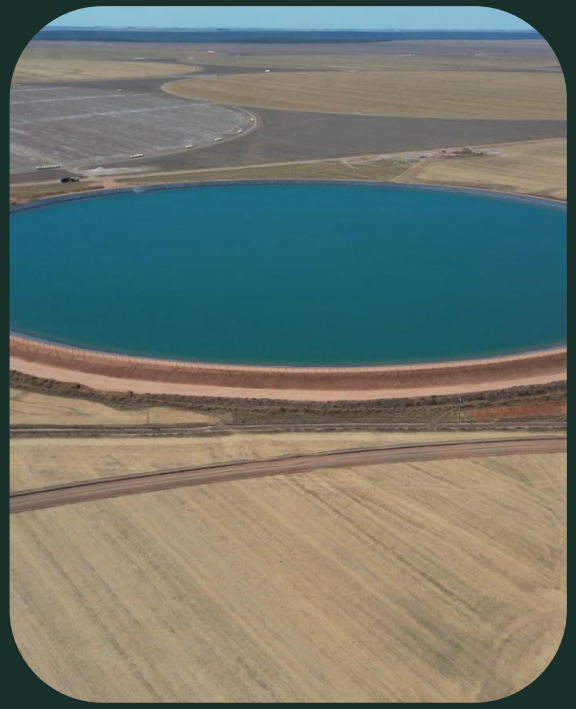
Irrigation Project

Project in progress - 2026

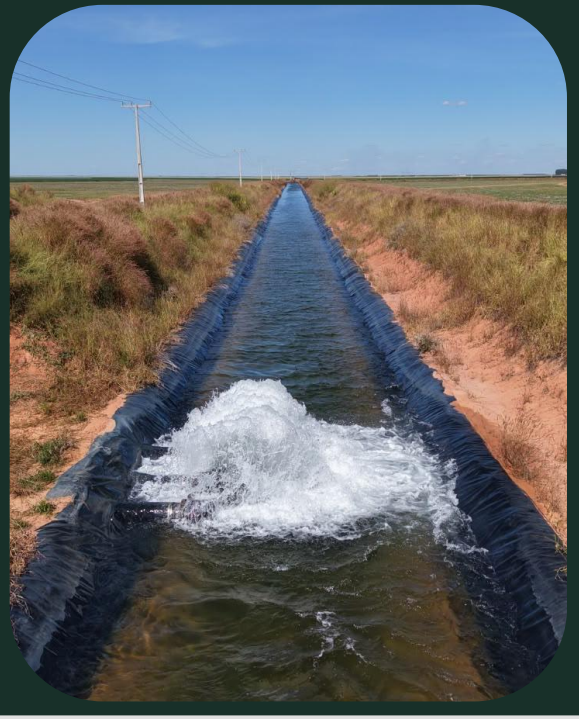
Construction of the pump house



Reservoir excavation



Canal Excavation



Canal connecting to reservoir under construction



3

Operational Performance

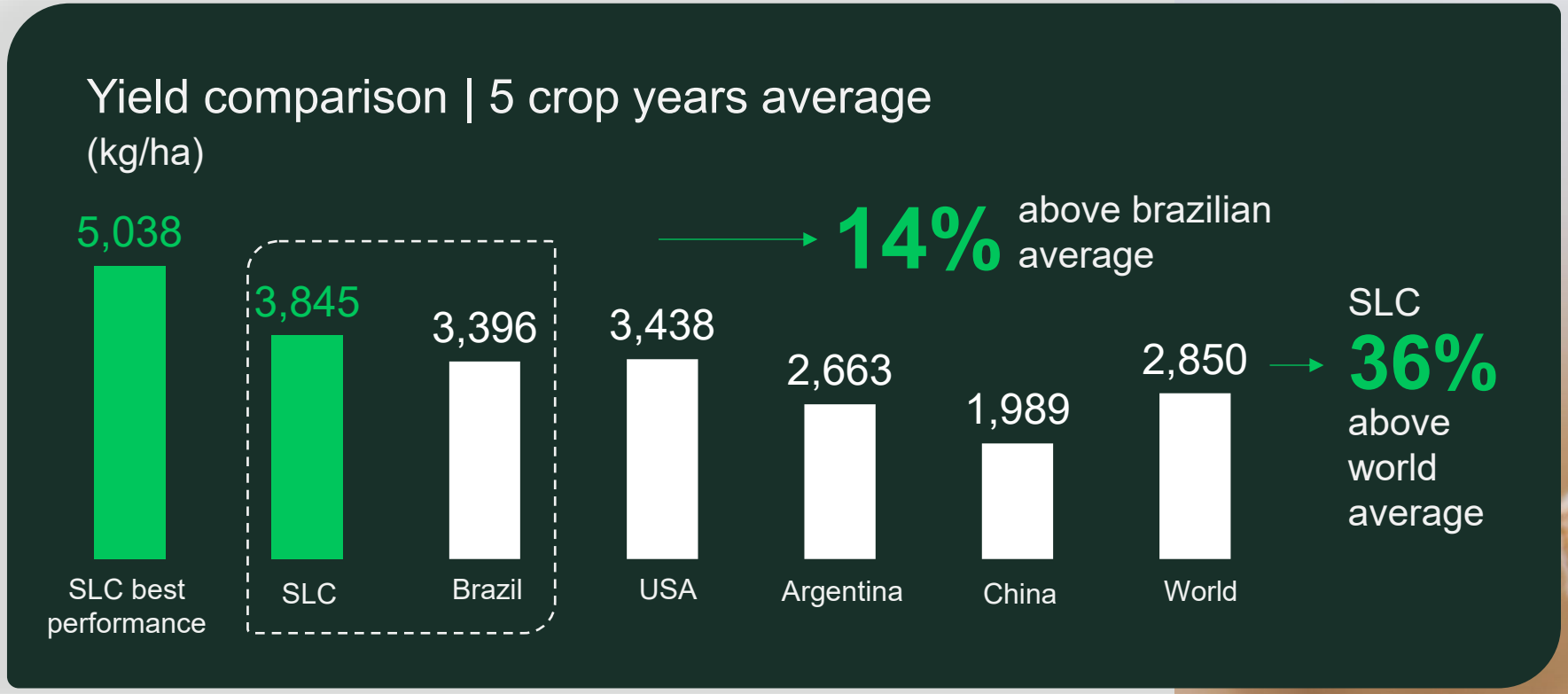


SLC AGRÍCOLA

Yield advantage over the average | Soybean

One of the main competitiveness measures

Average: 2021/22 to 2025/26

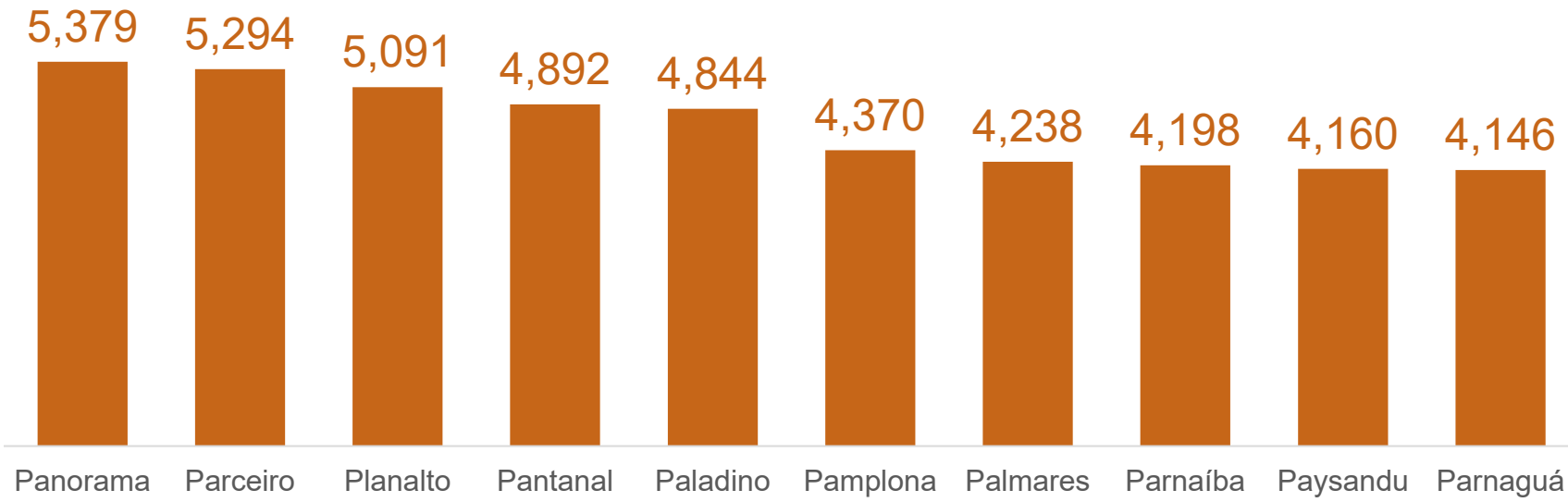


Source: USDA, CONAB and SLC Agrícola.



Potential for new levels of productivity

Farms with the best **soybean** crops of the 2025/26 crop year
(kg/ha)



SLC Agrícola average yield 25/26:

4,125

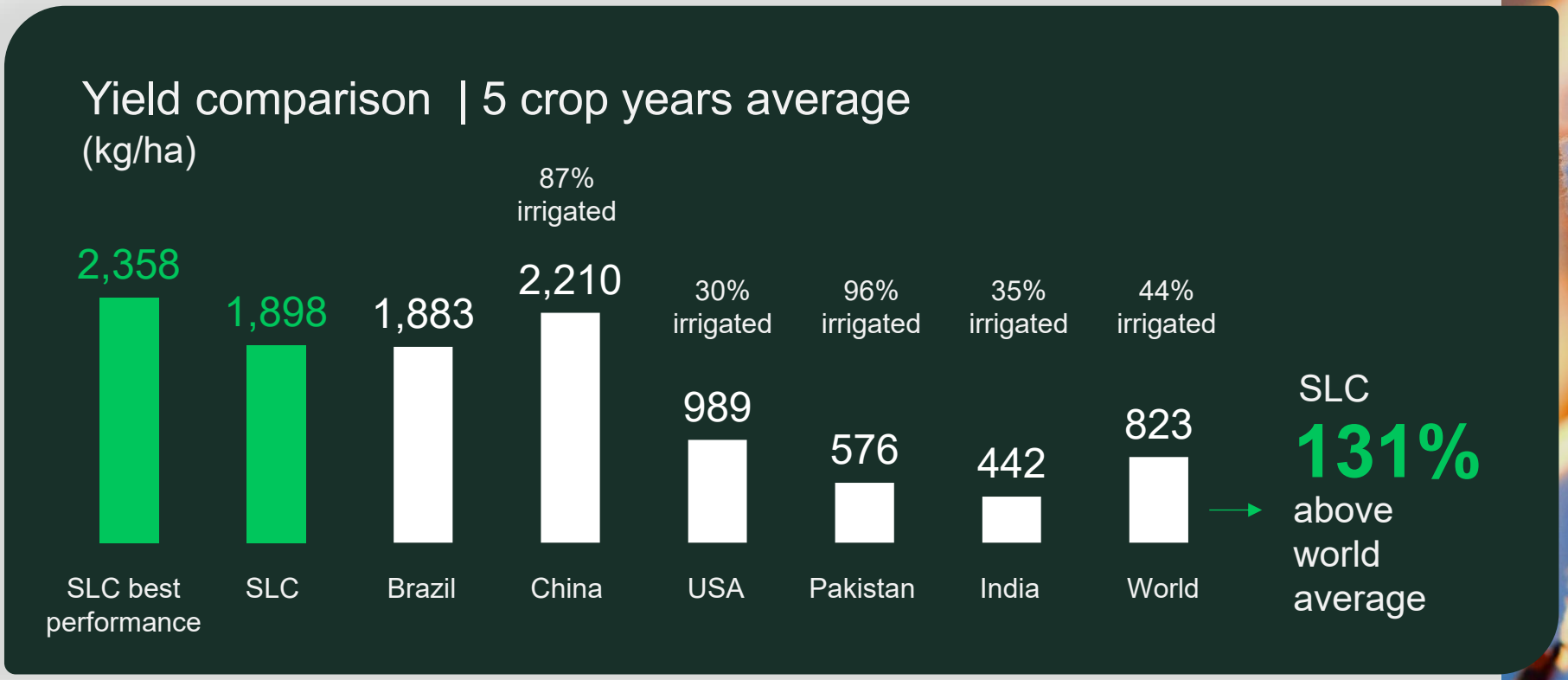
Source: SLC Agrícola 2025/26 crop year.

SLC AGRÍCOLA

Yield advantage over the average | Cotton

One of the main competitiveness measures

Average: 2021/22 to 2025/26



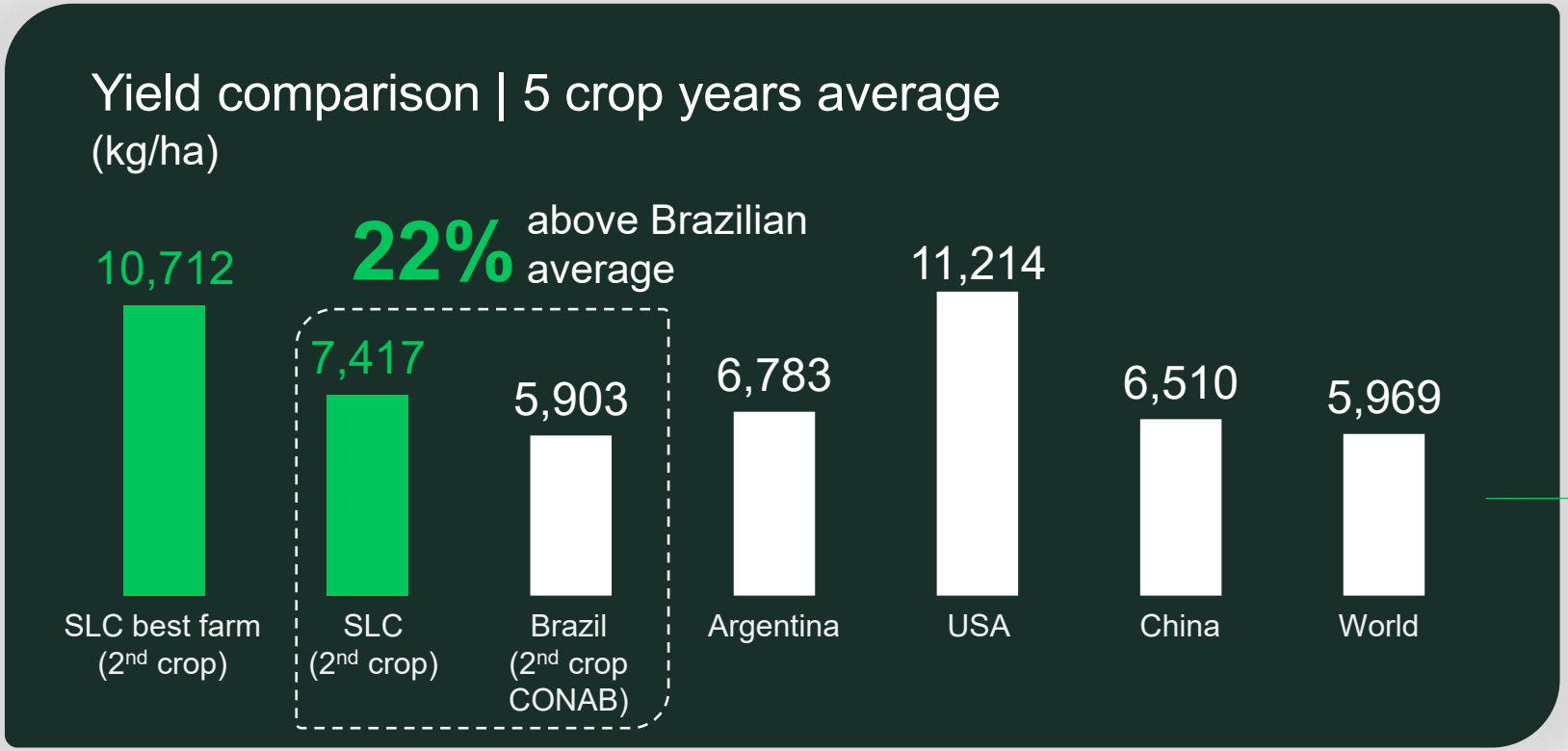


Source: USDA, CONAB, SLC Agricola and WATER FOOTPRINT IN COTTON 2020-2024: A GLOBAL ANALYSIS.

Yield advantage over the average | Corn

One of the main competitiveness measures

Average: 2021/22 to 2025/26

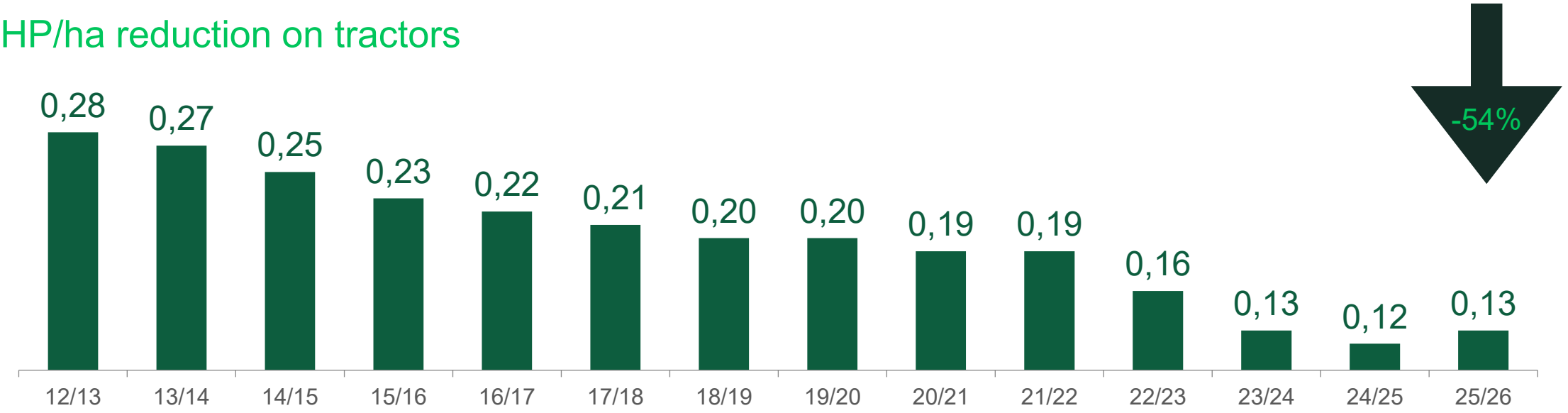


SLC **21%** above world average

Source: USDA, CONAB and SLC Agricola.

Maximizing asset utilization

HP/ha reduction on tractors



Continuous “time and movement” studies”.

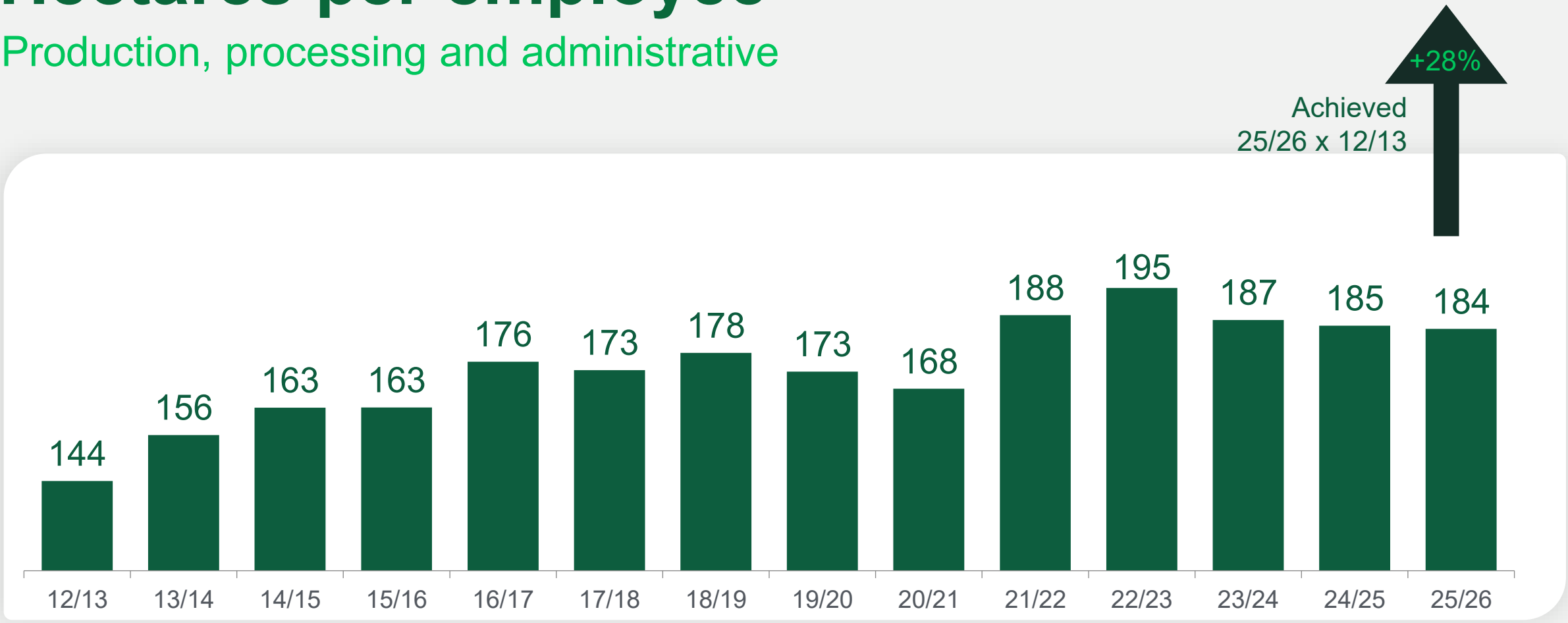
Greater machine availability through improvements in maintenance KPIs.

Better machine sizing.

Ref: 2025/26 crop year.

Hectares per employee

Production, processing and administrative



Update: Safra 2025/26.

*Forecast

4

Financial performance

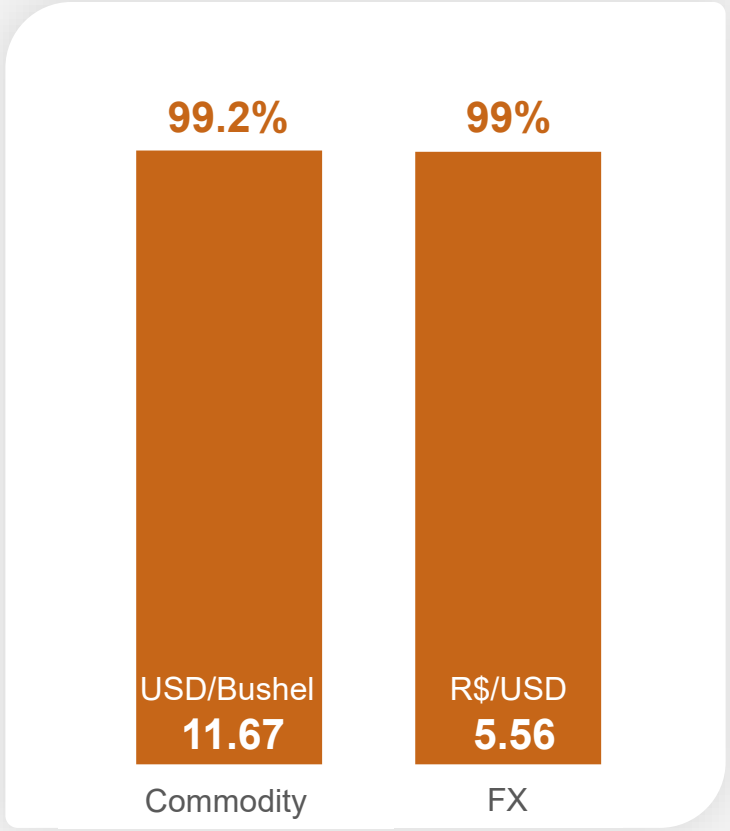


Cultivate & Evolve

SLC AGRÍCOLA

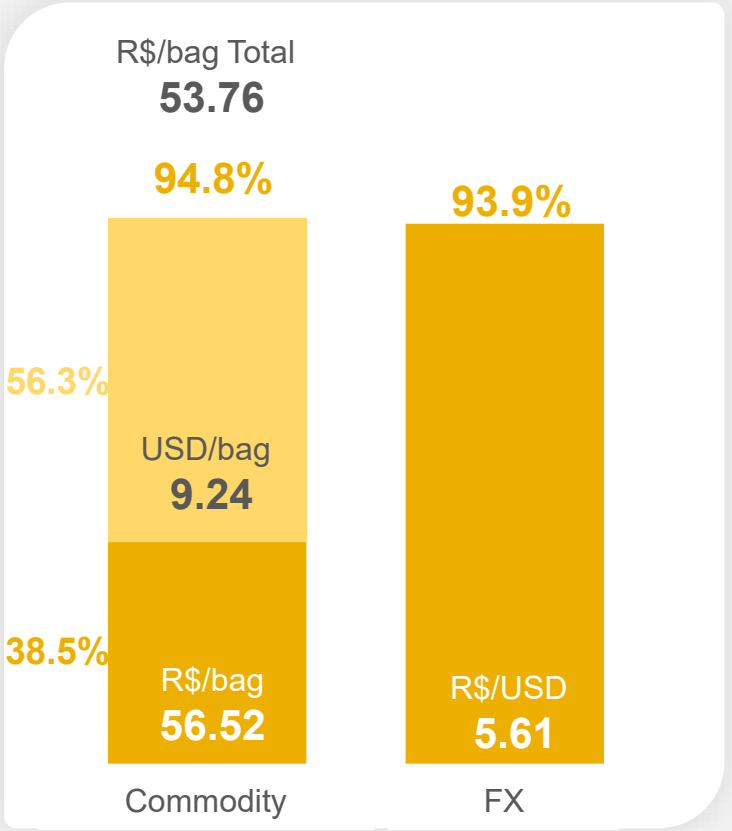
Hedge position | 2025/26

Soybean

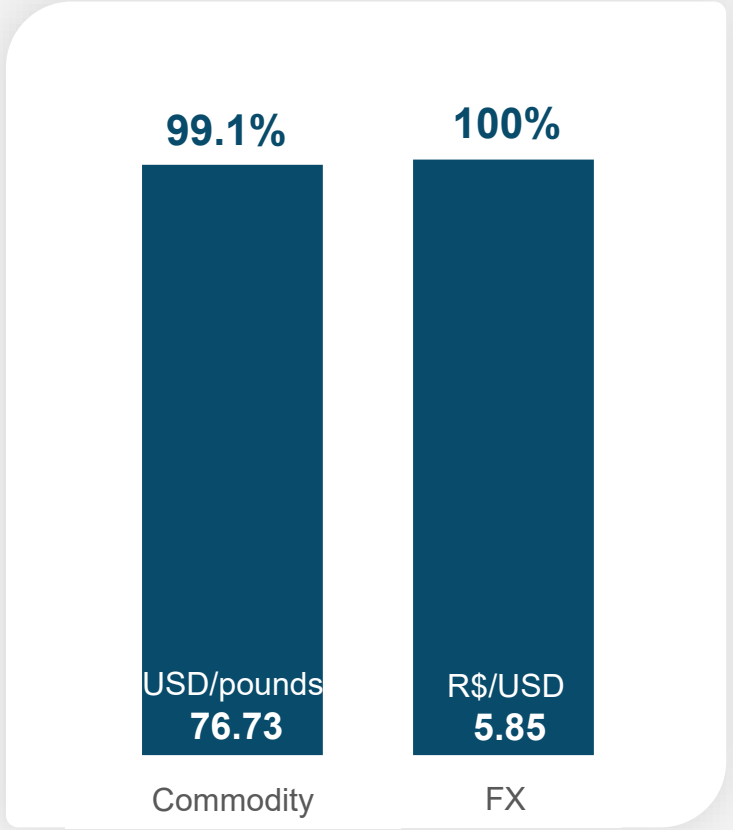


Corn

+6%
vs. 2024/25
crop year



Cotton



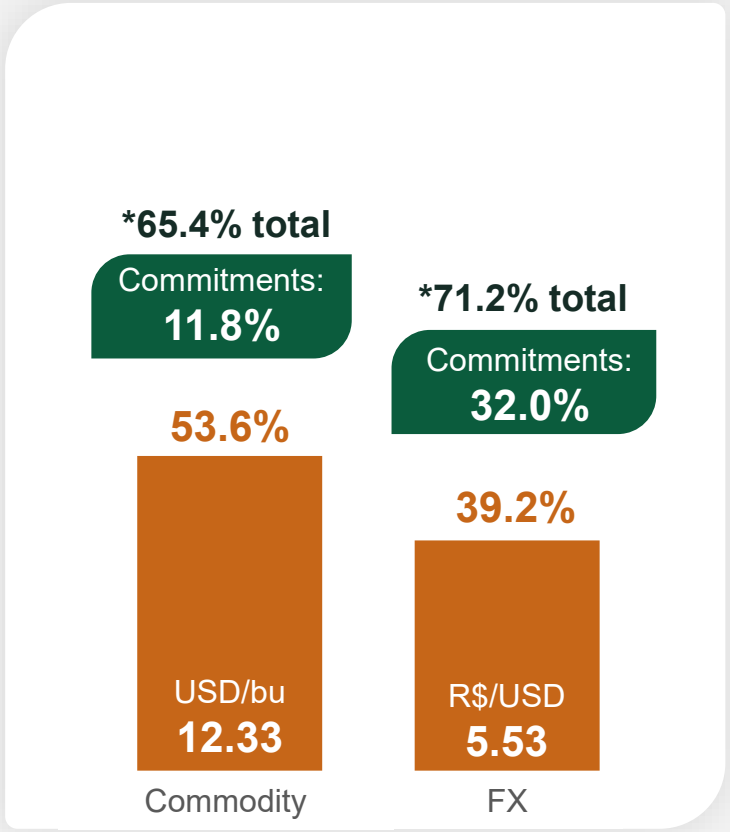
Source: 3Q26 Release

Hedge position | 2026/27

SLC AGRÍCOLA

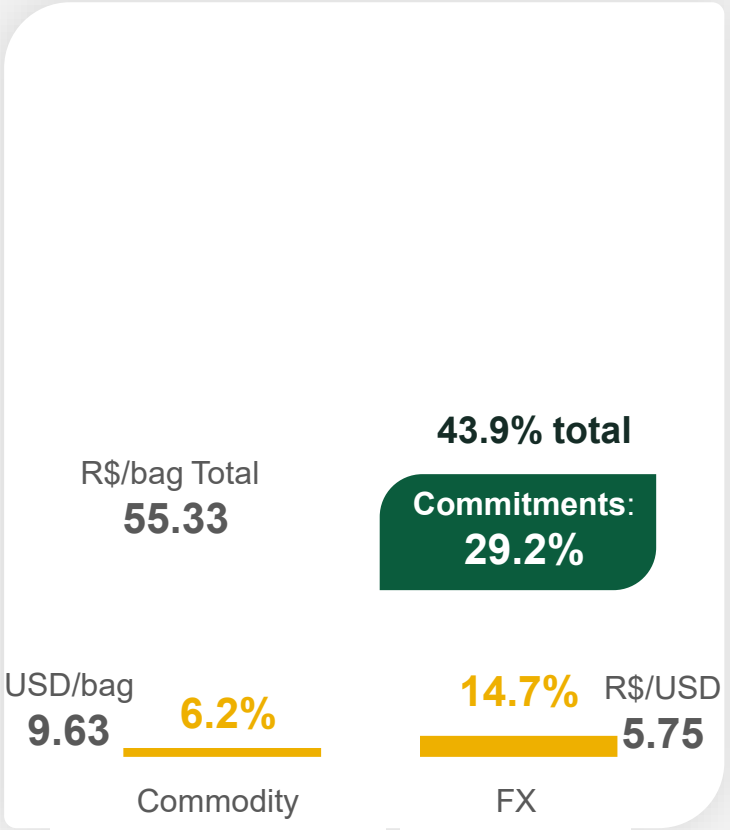
Soybean

+4.9% vs. 2025/26 crop year



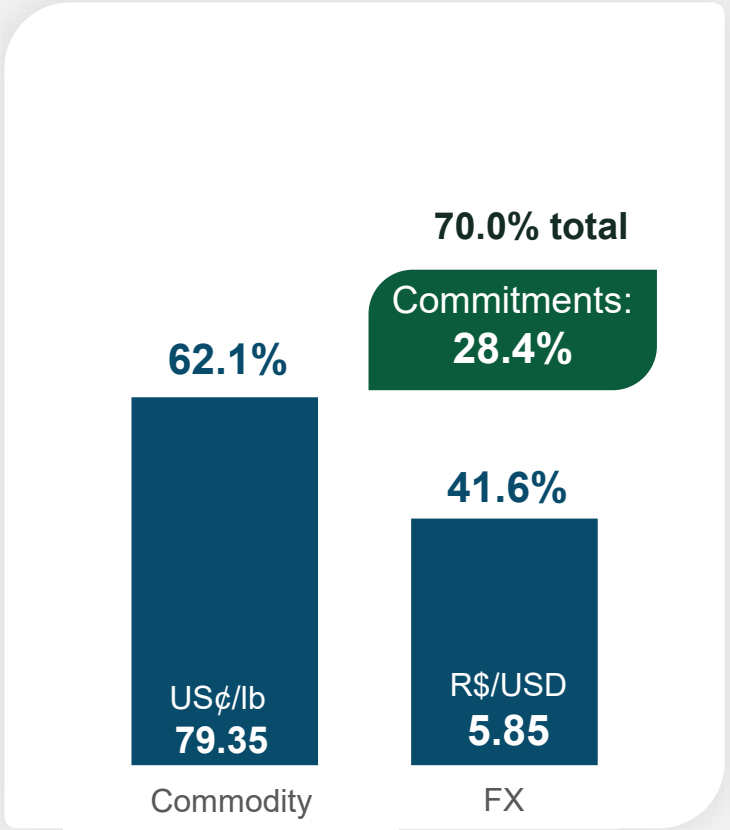
Corn

+2.9% vs. 2025/26 crop year



Cotton

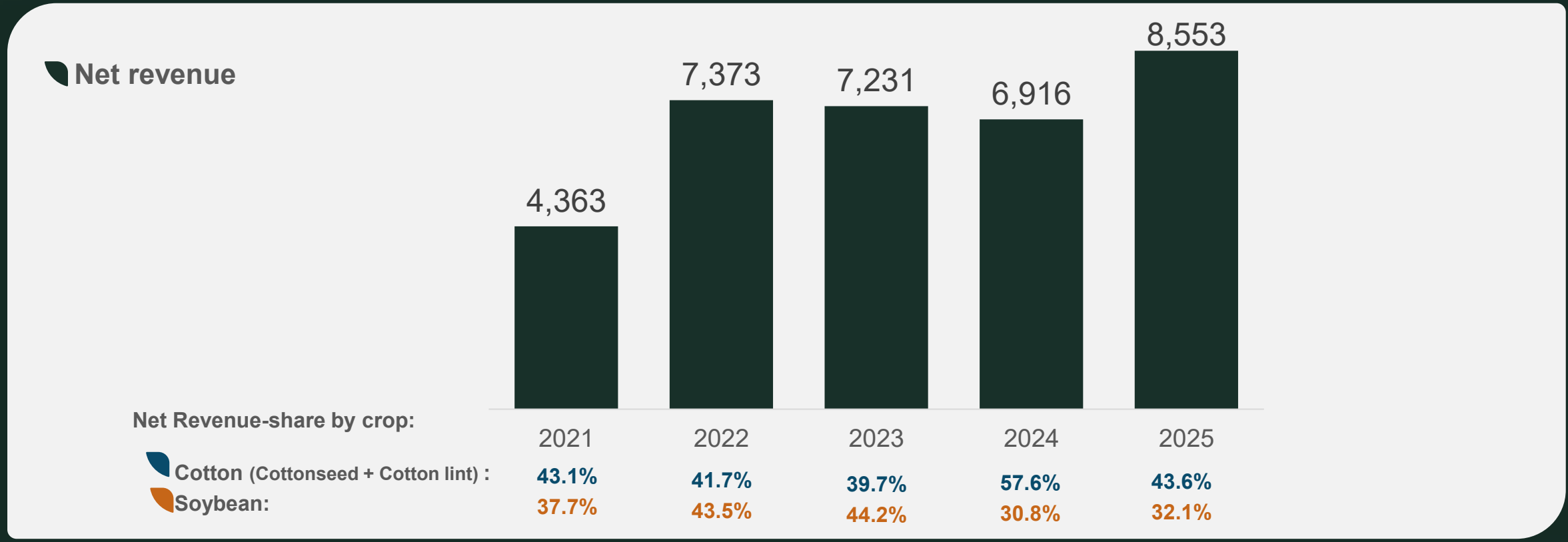
+3.9% vs. 2025/26 crop year



Source: 3Q26 Release

Net revenue

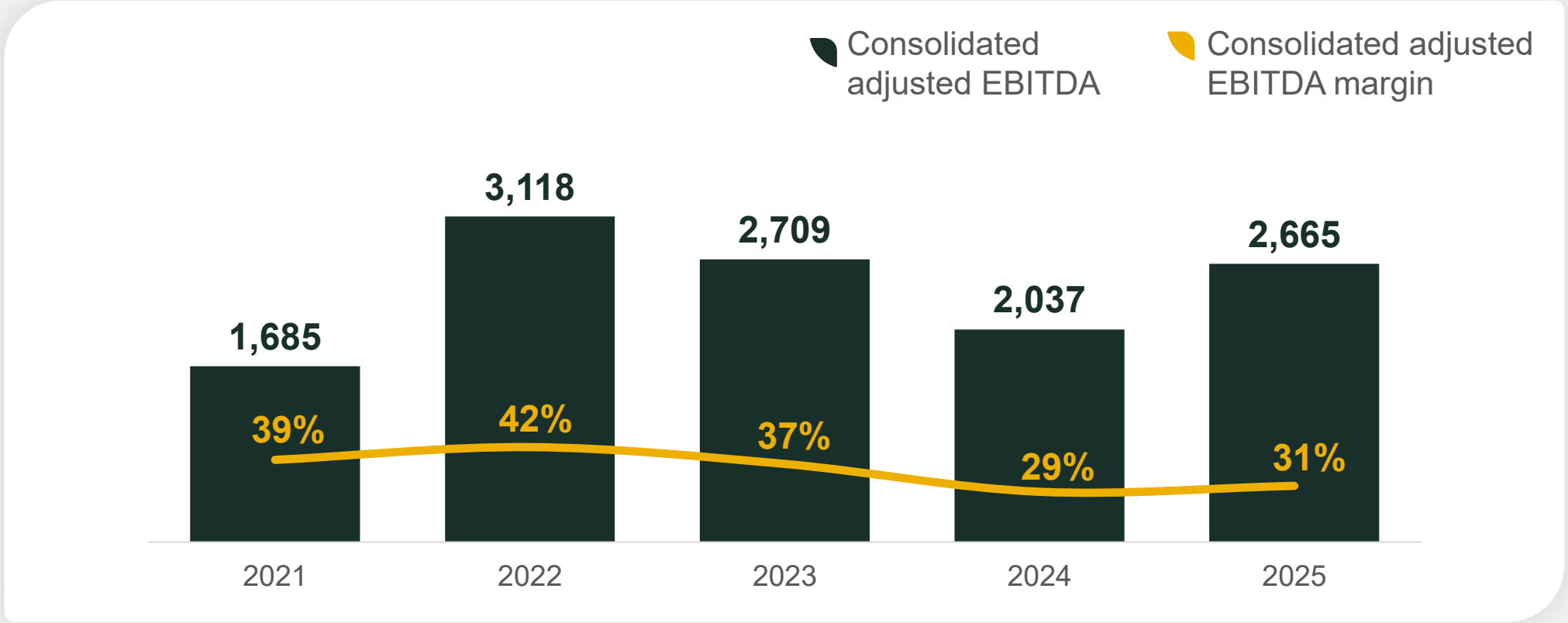
(R$ MM)



Source: 4Q25 Release.

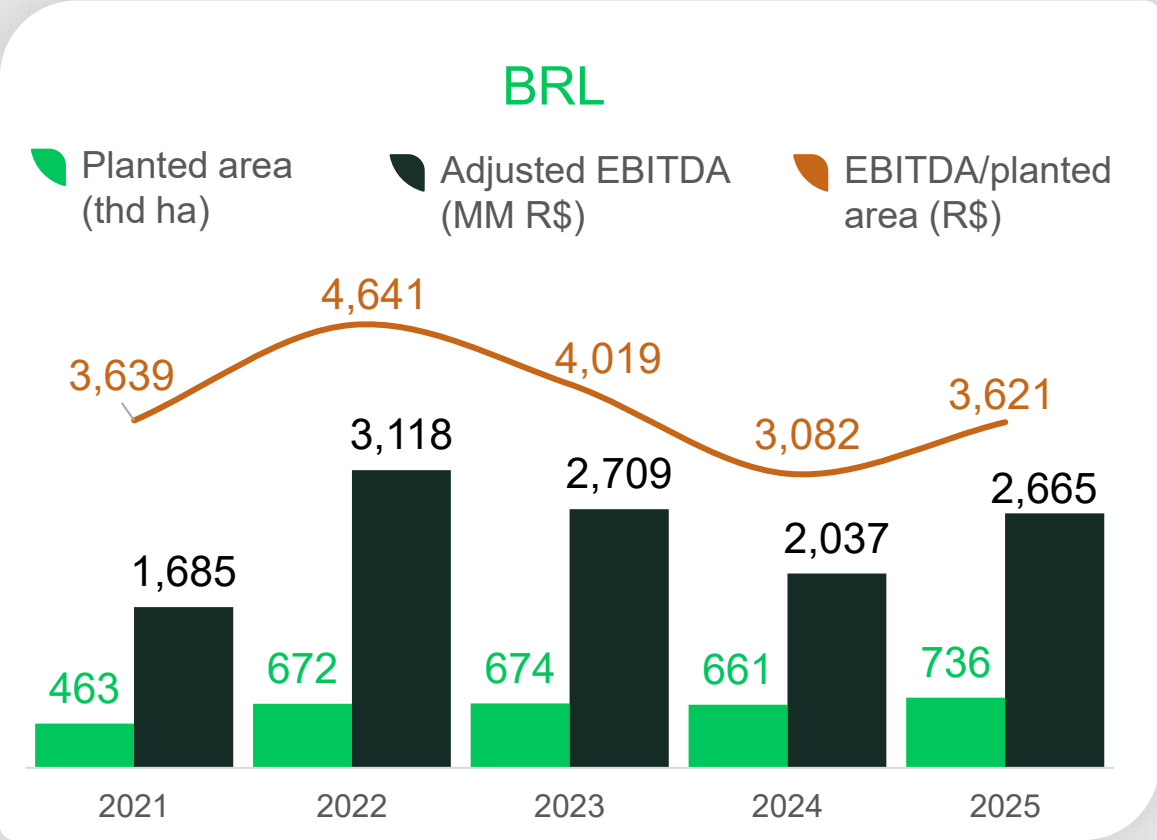
Adjusted EBITDA

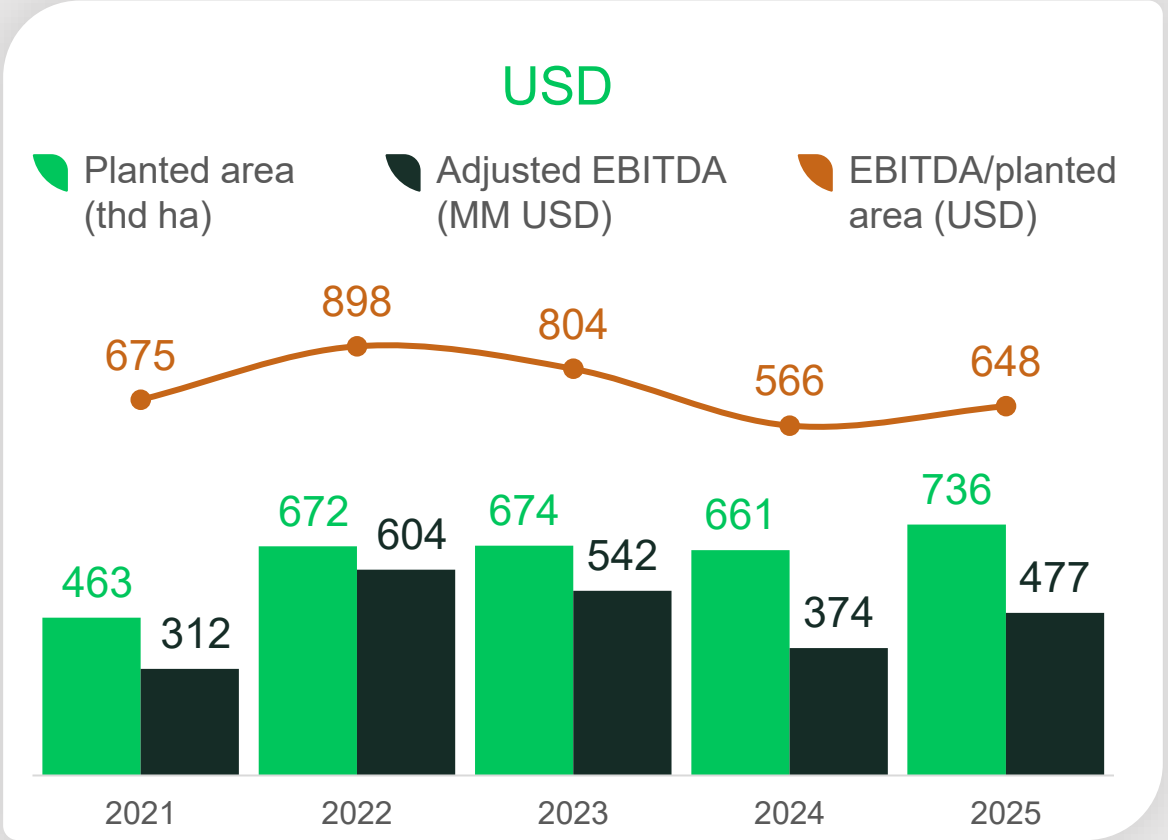
(R$ MM)



Source: 4Q25 Earnings Release.

Planted area (Adjusted EBITDA/hectare)

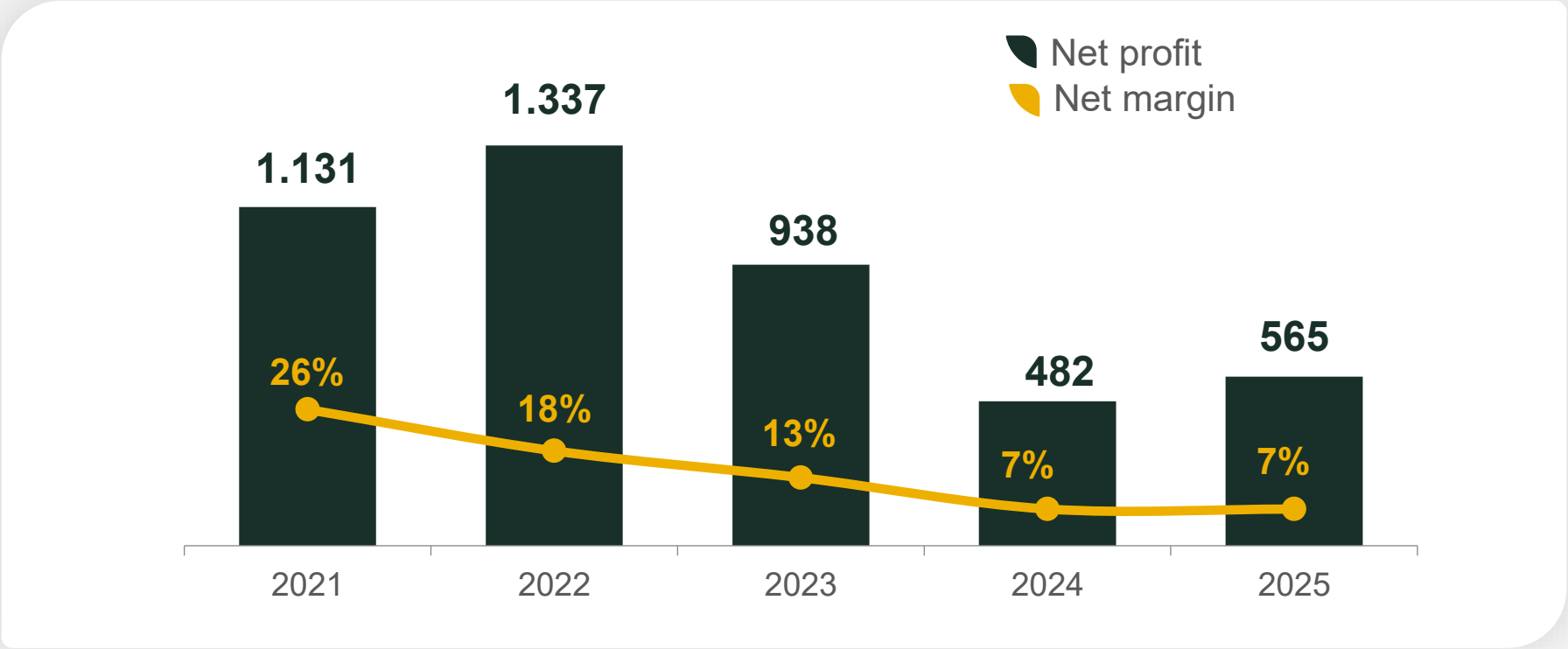




Source: 4Q25 Earnings Release.

Net profit

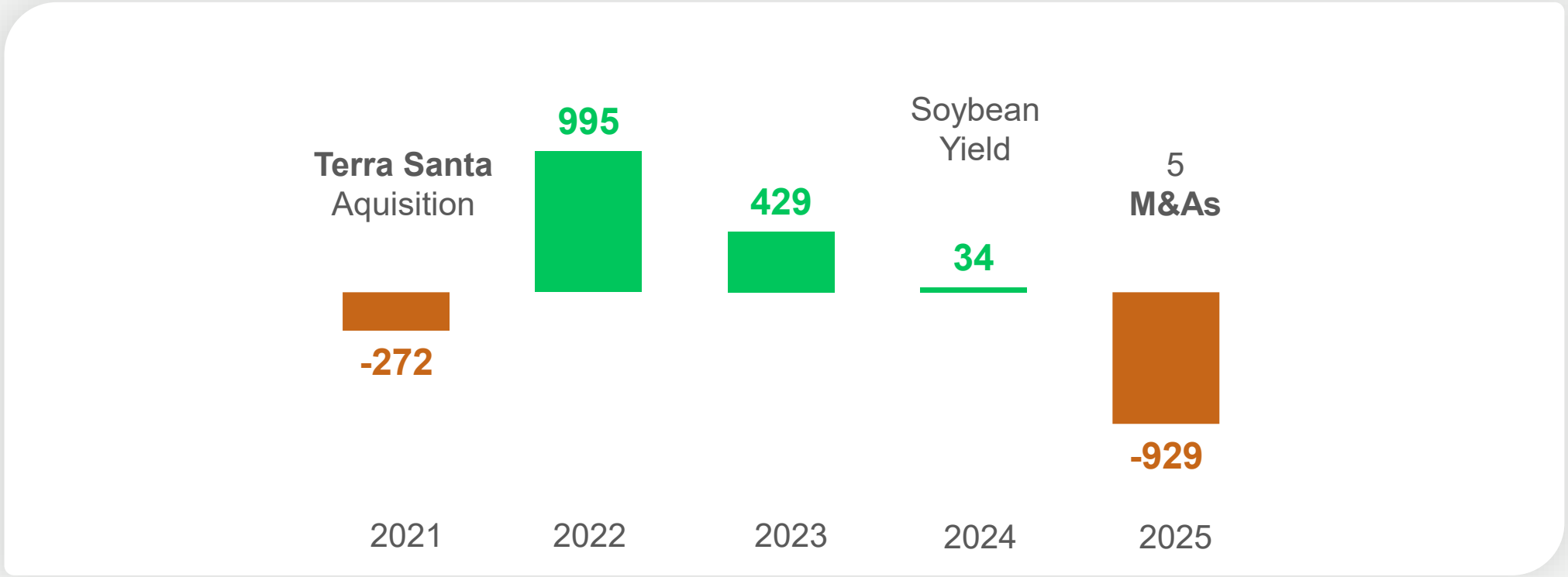
(R$/MM & net margin)



Source: Release 4Q25.

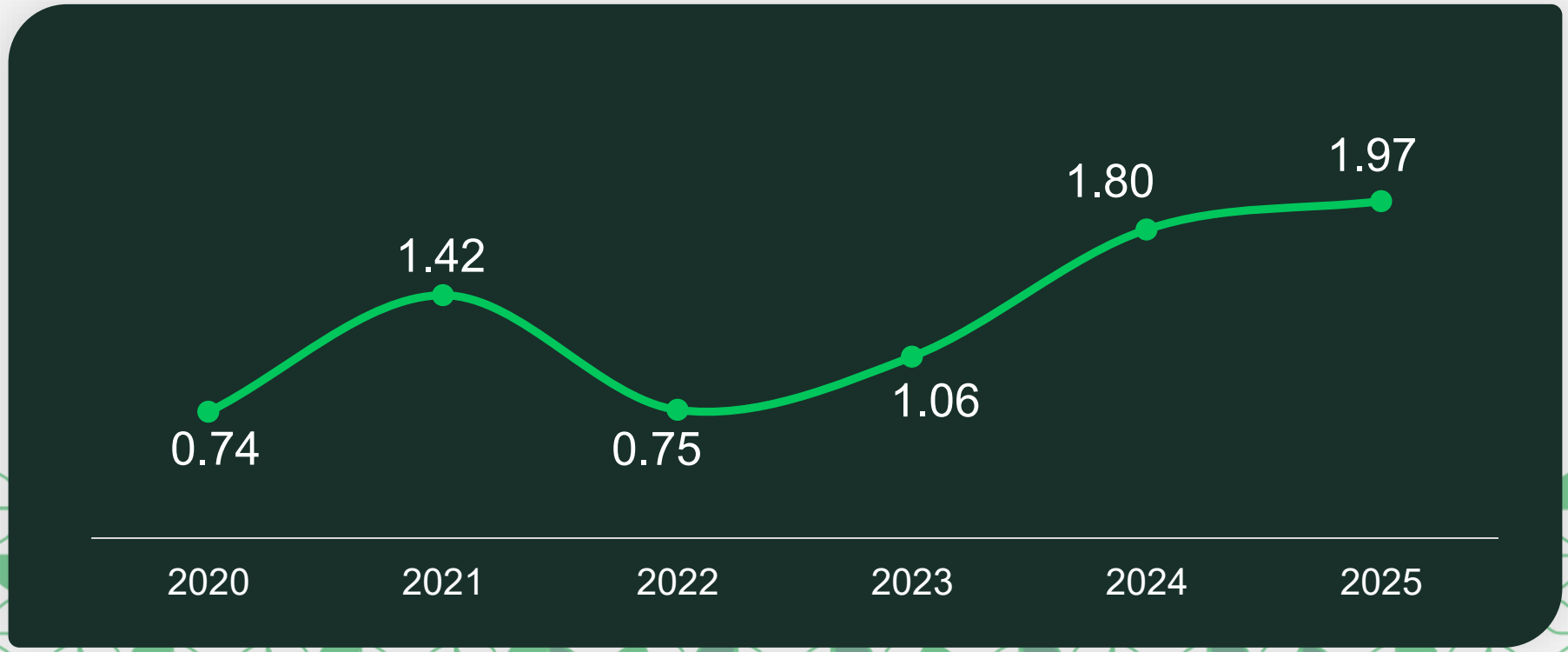
Free cash flow

(R$ MM)



Source: 4Q25 Release.

Net debt/adjusted EBITDA



Source: Release 4Q25.

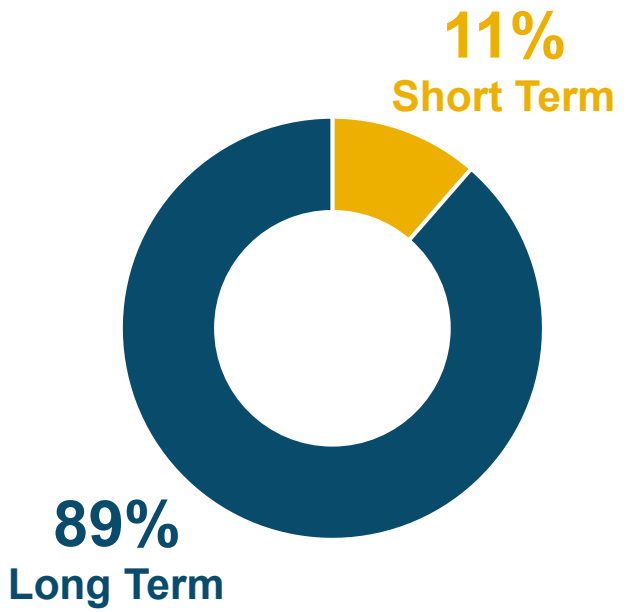
Net Debt

Credit Line	Average Interest Rate		Consolidated	
(R$ thd)	**4Q25**	**3Q26**	**4Q25**	**3Q26**
Debt in BRL	15.3%	14.0%	7,572,731	7,894,832
Debt in USD	7.5%	6.3%	206,948	627,411
(=) Gross Debt			**7,779,679**	**8,522,243**
(+/-) Gains and losses with deriv. connected with applications and debt			113,701	137,176
(=) Adjusted Gross Debt			**7,893,380**	**8,659,419**
(-) Cash			(2,649,368)	(1,531,068)
(=) Adjusted Net Debt			**5,244,012**	**7,128,351**
Adjusted EBITDA (Last 12 months)			2,664,715	2,372,425
Adjusted Net Debt/Adjusted EBITDA			**1.97x**	**3.00x**

Source: 3Q26 Release.

Net debt profile

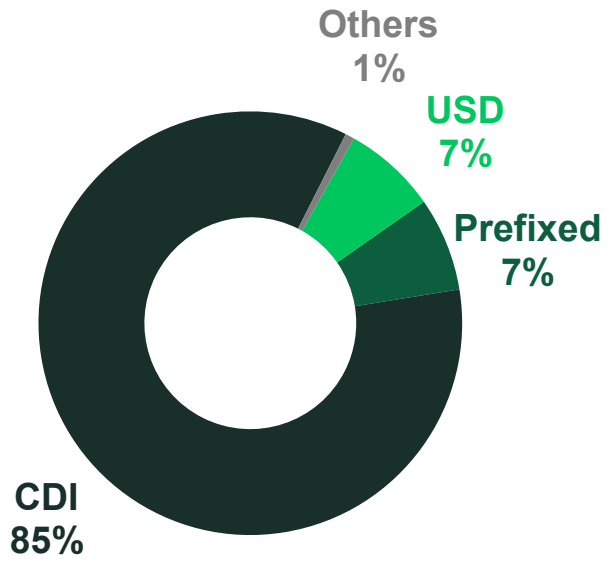
3Q26



CDI+Prefixed

BRL: 14.0% p.a.

USD: 6.3% p.a.



Source: Release 3Q26.

NAV, ROIC, ROE & Dividend Yield

	2021	2022	2023	2024	2025	Average
Adjusted NAV (R$/Share)*	19.8	26.3	28.9	28.5	26.6	-
Return on invested capital (ROIC)	37.0%	28.7%	17.8%	12.2%	10.0%	**21.1%**
Return on equity (ROE)	44.5%	30.1%	17.5%	8.4%	7.7%	**21.6%**
Dividend Yield	6.1%	6.4%	4.7%	3.1%	5.6%	**5.2%**
Net CDI (%)	3.8%	10.5%	11.1%	9.2%	12.2%	**9.4%**



NAV 3Q26

R$ 28.12

per share

*NAV adjusted yearly by current count of 498.745.930 shares.

Net Asset Value

(R$ million)	3Q26
SLC Agrícola Farms (net of taxes)(1)	**11,610**
Credit related to tax loss	230
Infrastructure	3,871
Accounts Receivable	424
Inventories	6,005
Biological Assets	984
Cash and short term investments	1,447
Advance for Land Acquisition	246
Subtotal	***24,817***
Suppliers	1,603
Securities payable	264
Gross debt ad. by results of operations with derivatives	8,317
Advance to customers	609
Subtotal	***10,793***
Net Asset Value	**14,024**
Net Asset value per share	**28.12**

NAV

R$ 28.12

(1) Based on an independent appraisal report (Deloitte, 2026), it considers only the value of the land owned by the Company, net of taxes.

5

Market overview



Cultivate & Evolve

SLC AGRÍCOLA

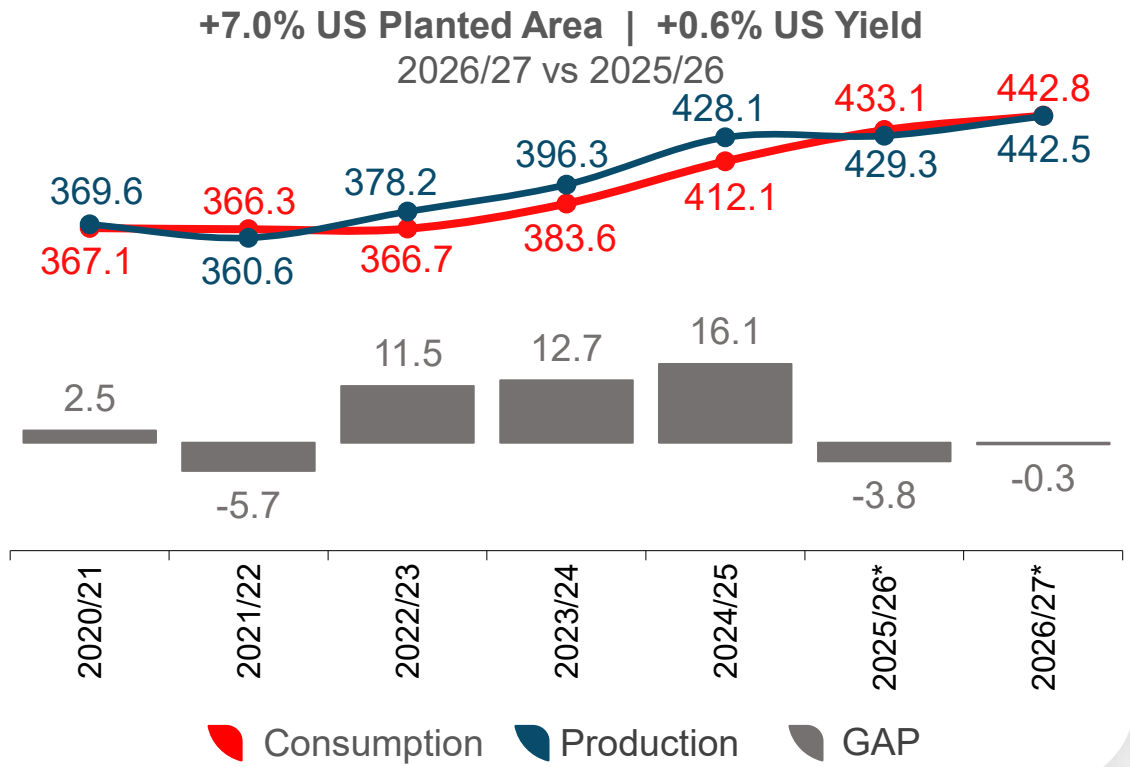
Soybean

Price

(CBOT) SPOT Mar 27 - USD\bu	12.25
(CBOT) May 27 - USD\bu	12.31
(CBOT) Jul 27 – USD\bu	12.34
(CBOT) Aug 27 – USD\bu	12.16



World supply & demand (million tons)



Price: Bloomberg CBOT (November 20, 2026). | WSD: USDA (Nov/2026).

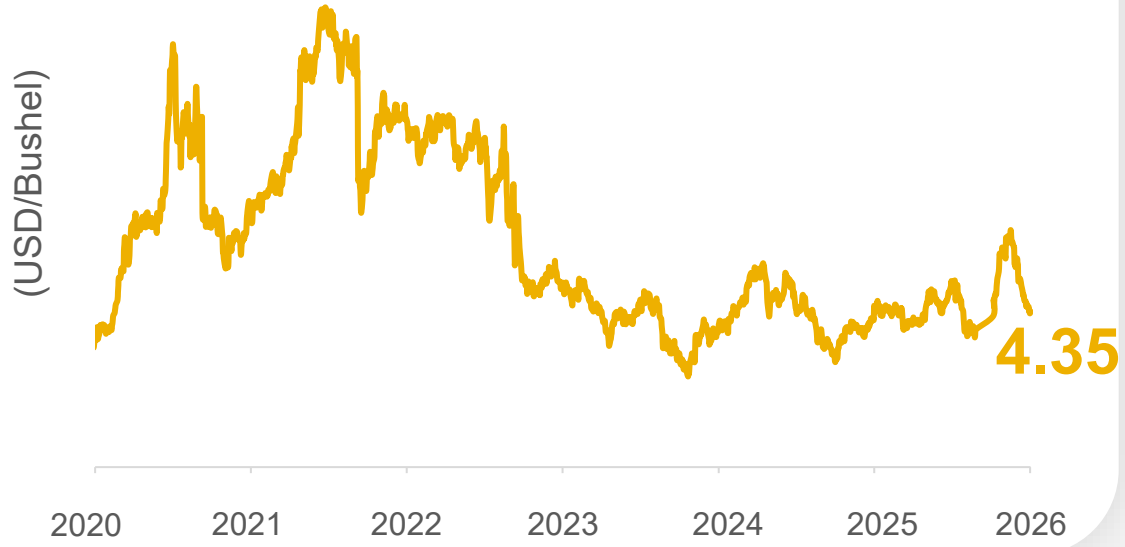
*Forecast

SLC AGRÍCOLA

Corn

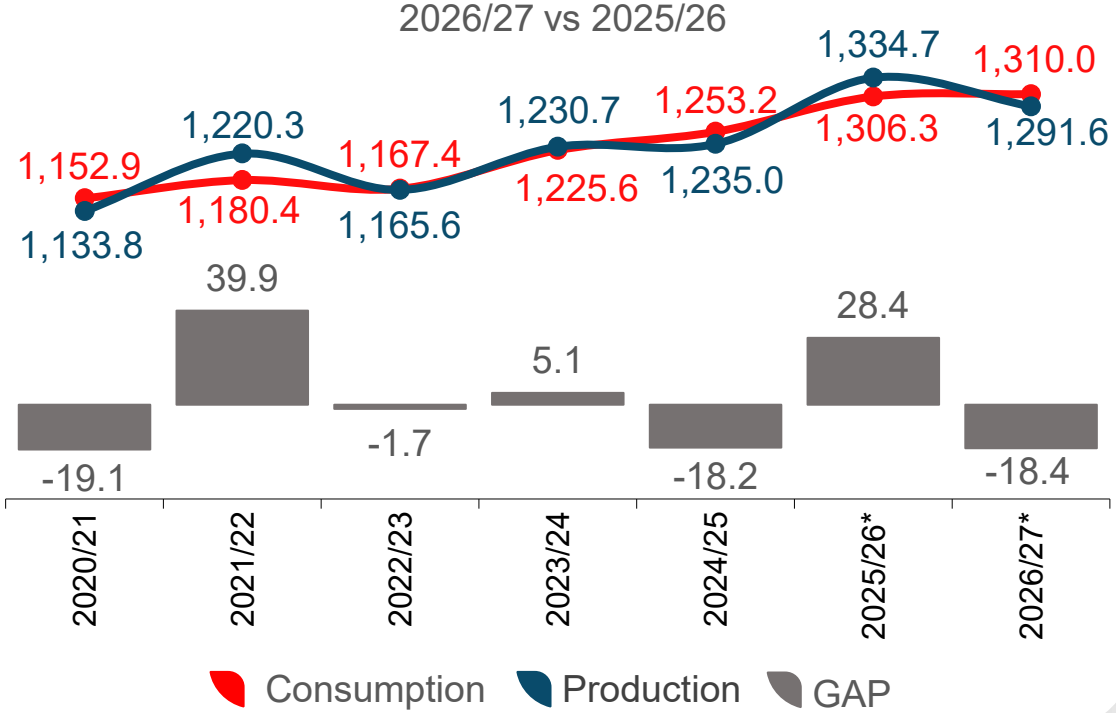
Price

(CBOT) SPOT Dec 26 - USD\bu	4.35
(CBOT) Mar 27 - USD\bu	4.49
(CBOT) May 27 – USD\bu	4.58
(CBOT) Jul 27 – USD\bu	4.66



World supply & demand (million tons)

-1.9% US Planted Area | -3.7% US Yield
2026/27 vs 2025/26



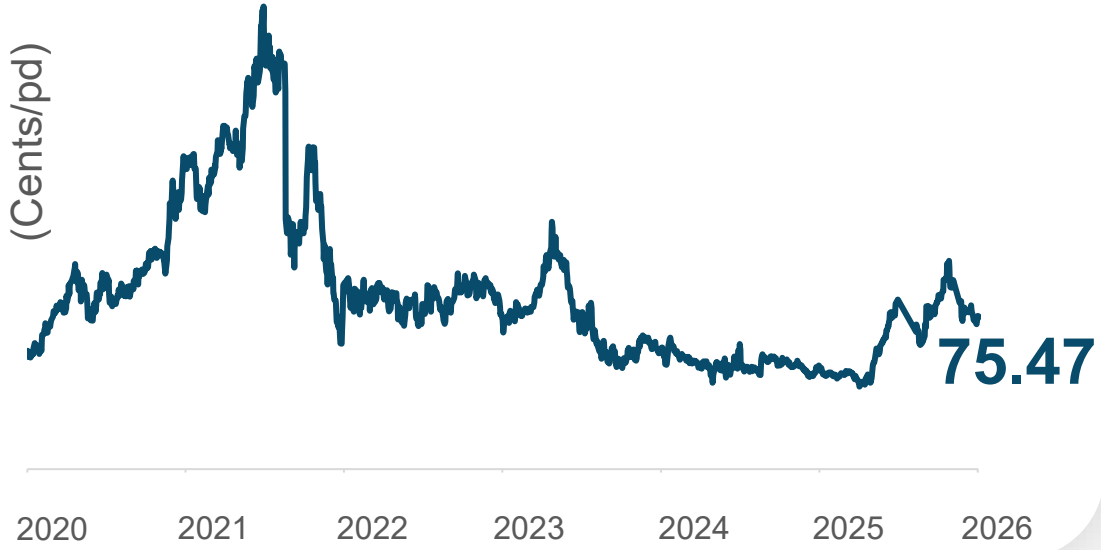
Price: Bloomberg CBOT (November 20, 2026). | WSD: USDA (Nov/2026).

*Forecast

Cotton

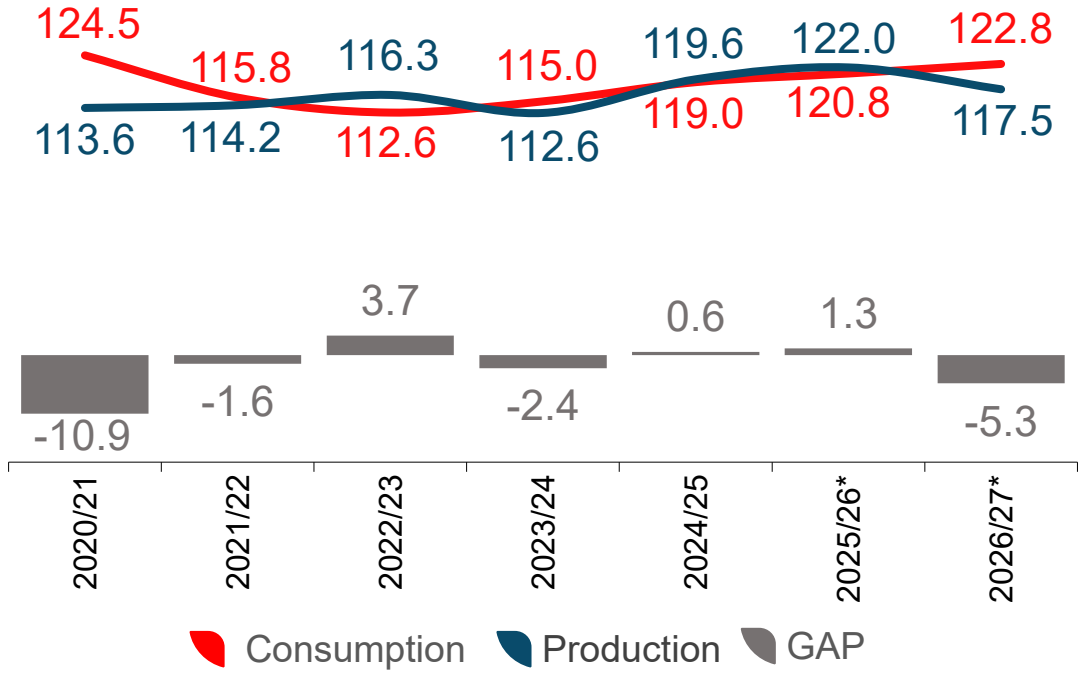
Price

(ICE) SPOT Dec 26 – U$ cents/pd	75.47
(ICE) Mar 27 – U$ cents/pd	79.29
(ICE) May 27 – U$ cents/pd	80.67
(ICE) Dec 27 – U$ cents/pd	75.37



World supply & demand (million bales)

+12.6% US Planted Area | -9.0% US Yield
2026/27 vs 2025/26

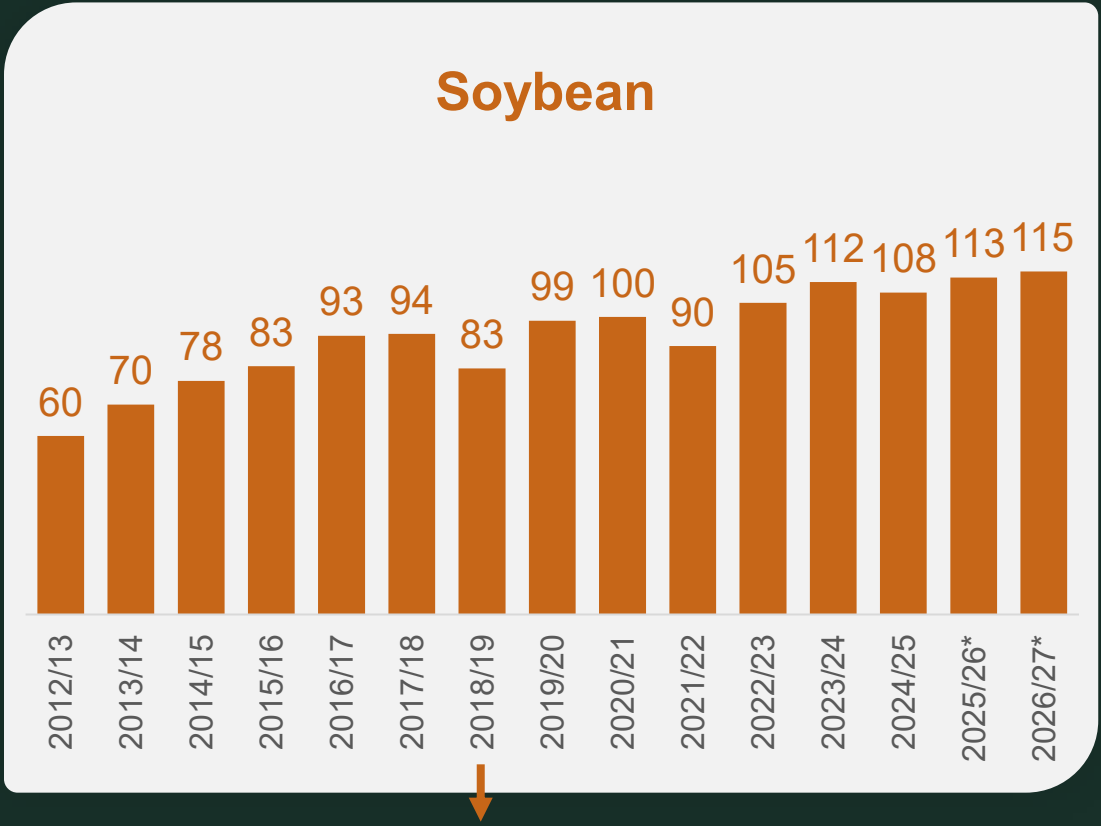


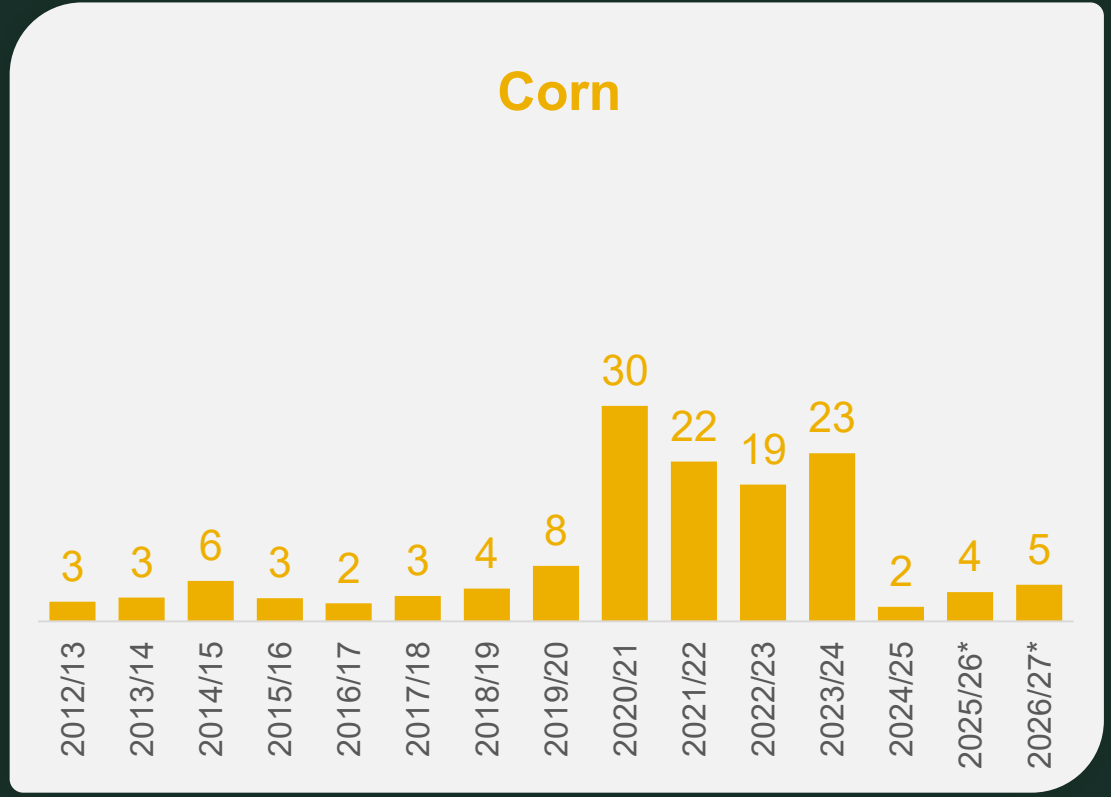
Price: Bloomberg ICE (November 20, 2026). | WSD: USDA (Nov/2026).

*Forecast

Chinese imports

(Million of tons)

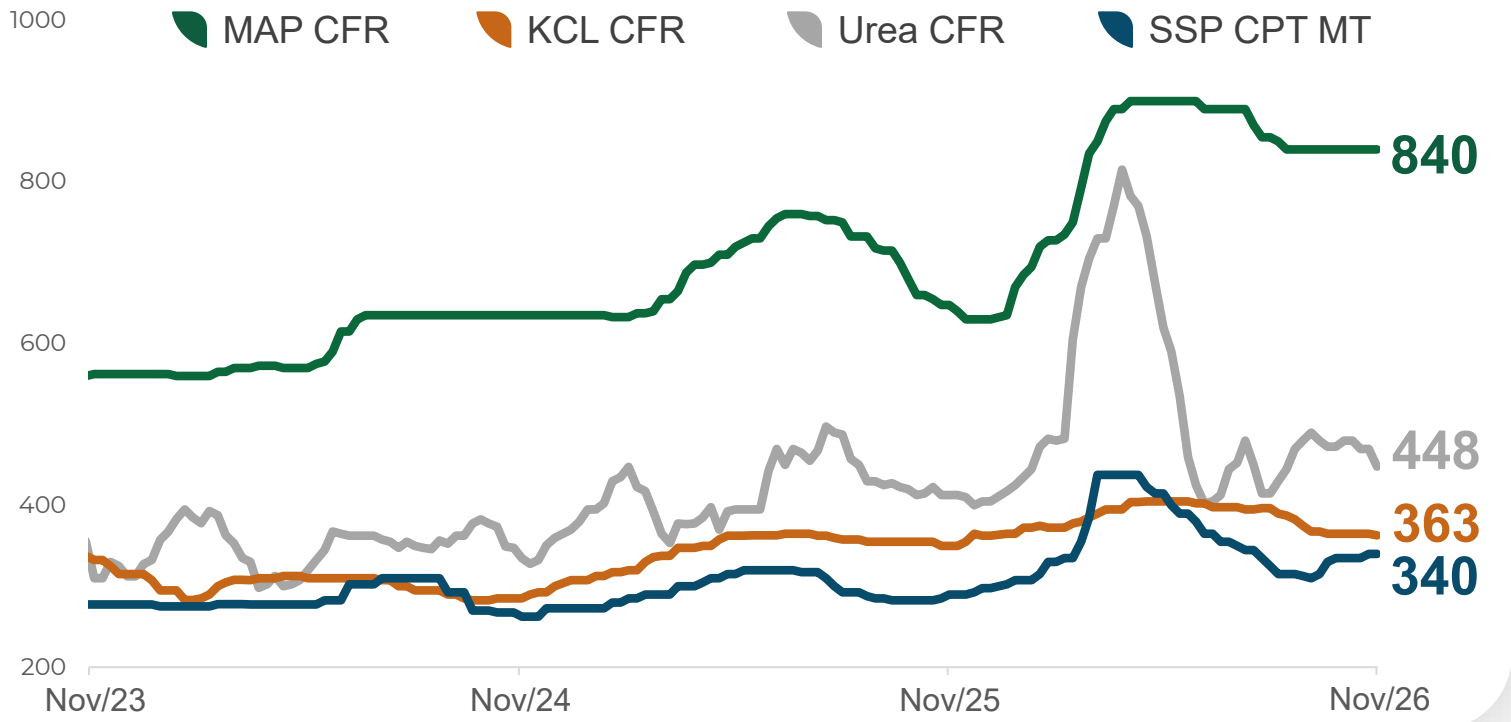




Source: USDA (Nov, 2026).

*Forecast.

Inputs and fertilizers



% purchased inputs

	2026/27	2027/28
Nitrogen	91%	0%
Potash	100%	72%
Phosphate	100%	0%
Crop protection	99%	0%

Last price update: November 19, 2026
% purchased inputs source: 3Q26 Release.

6

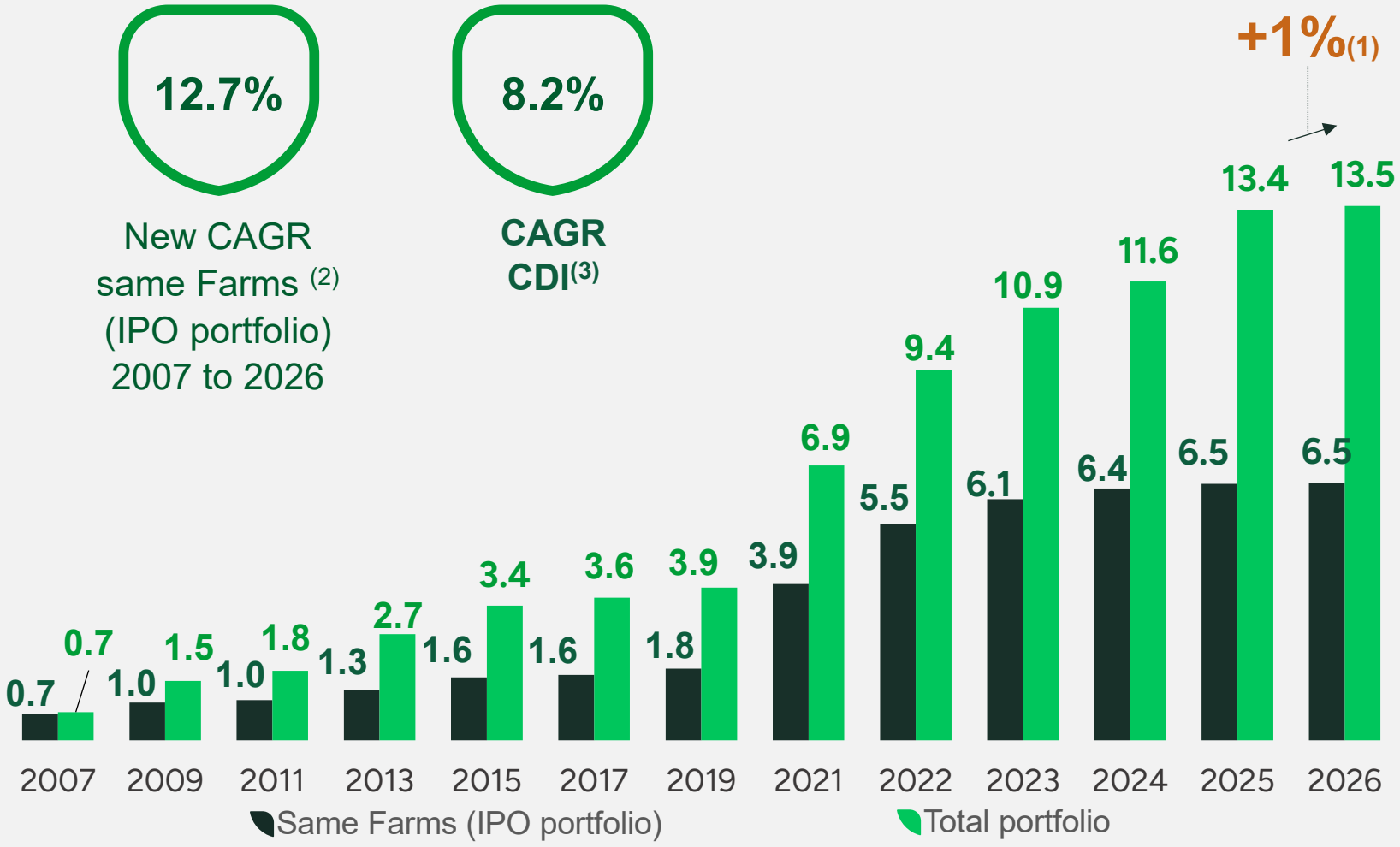
Value creation through land



Evolution in the value of the land portfolio

(R$ / billion)

R$ 13.5 billion



(1) Calculated with absolute value.
(2) CAGR SF in the same farms since IPO.
(3) Net CDI CAGR – Accumulated CDI from 2007 to June/2026, net of 15% income tax.

7

Technology & innovation

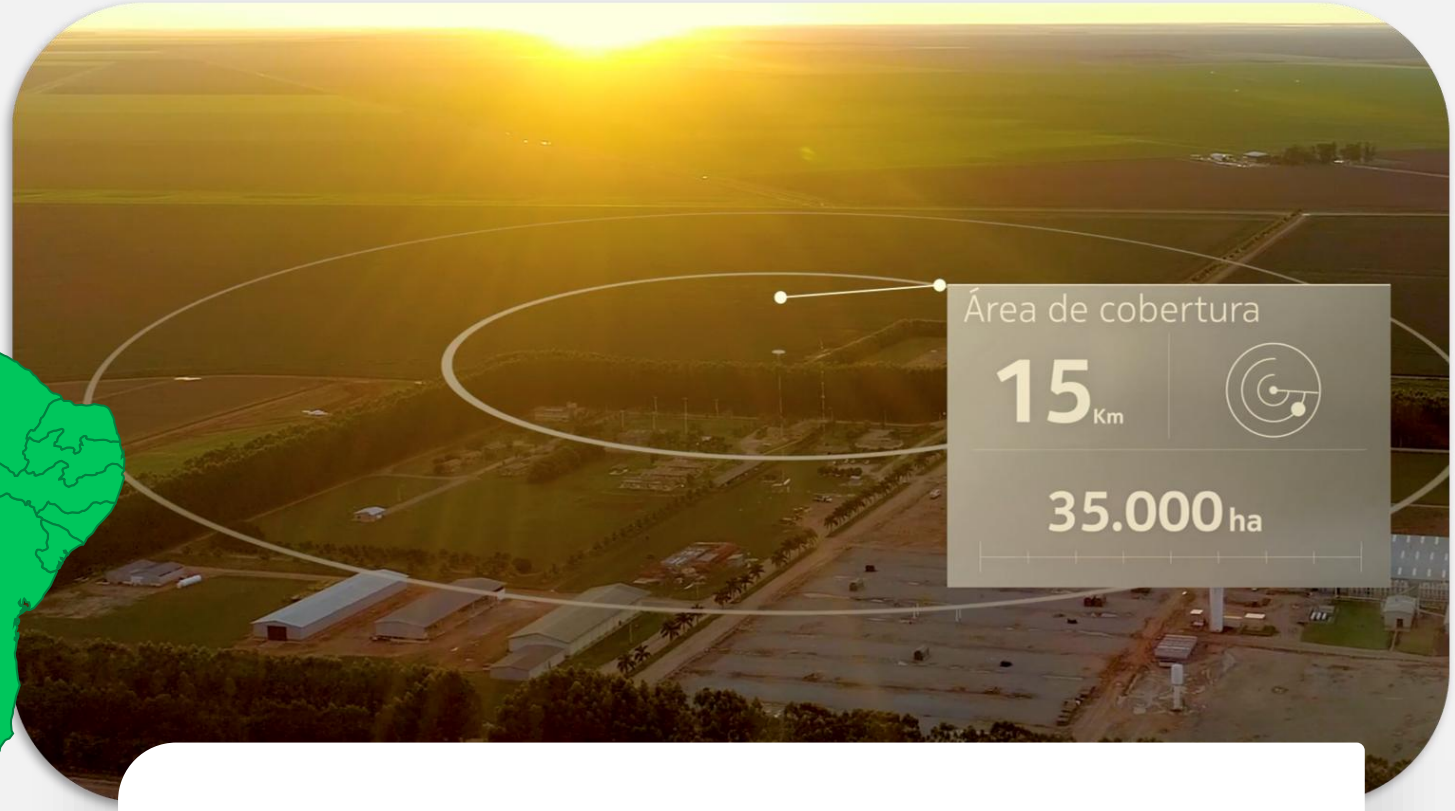


Cultivate & Evolve

SLC AGRÍCOLA

Connectivity





24 Farms

fully connected in all fields with 4G signal.

SLC AGRÍCOLA

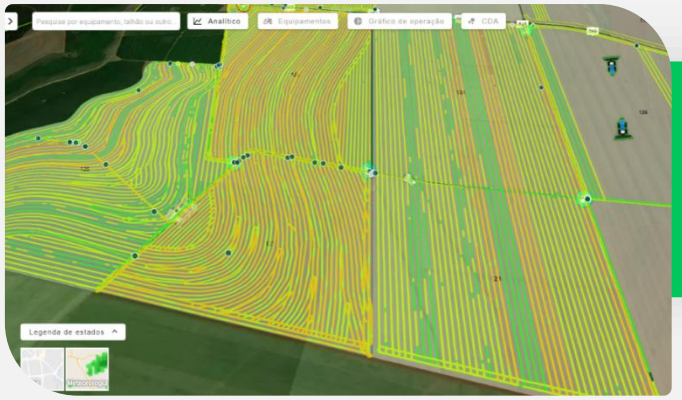
Spraying operation

Adjusting engine speed **(rpm)** and reducing fuel consumption

Reduction in fuel consumption:
0.79 to 0.58 L/ha

-27%

Before



Pantanal Farm

Yellow and orange colors indicate higher engine rotation > higher fuel consumption.

After

RPM reduction of 2,100/2,300 to 1,500/1,900.



Ref: 2025/26 Crop Year

SLC AGRÍCOLA

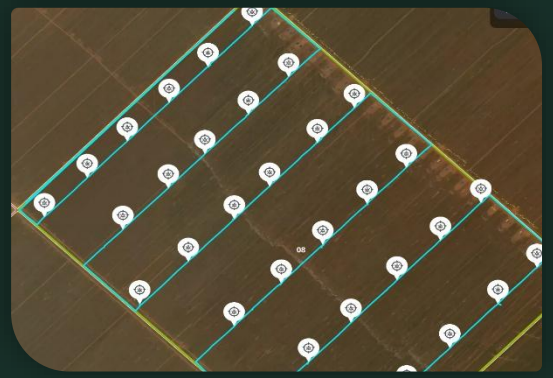
Savings with digital agriculture

Localized application

Harvest 2024/25 responsible for **80% of crop protection savings in 614k ha applied with precision agriculture**.

Localized application

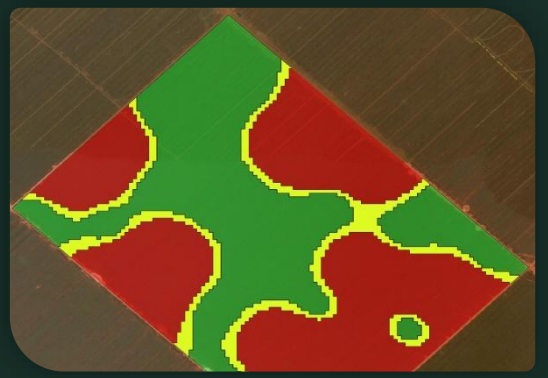
Distribution of points and sample density



Pest diagnosis map



Prescription of localized application of crop protection



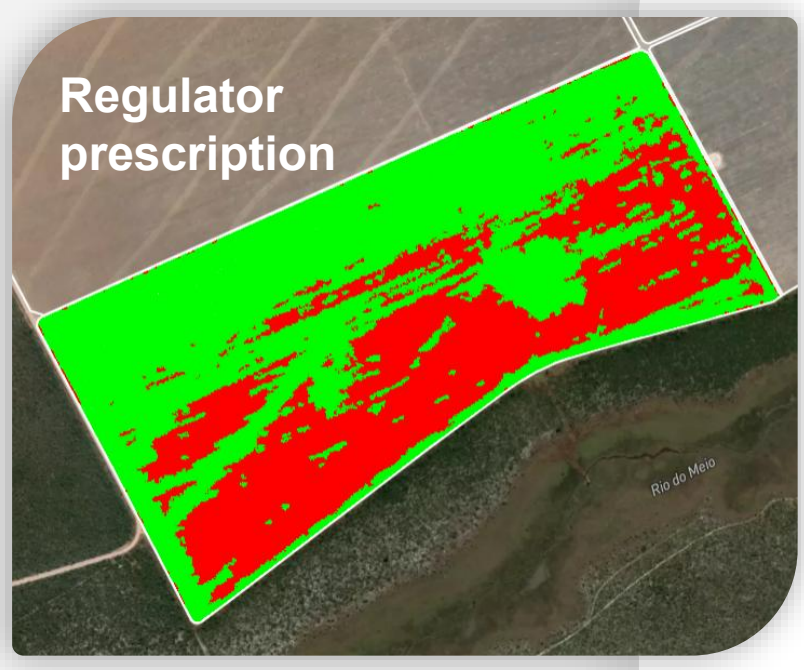
Area not applied

Area of application

NDVI Maps | Application regulator and site-specific application of defoliants

Daily satellite imagery enables vegetation index-based application prescriptions.





Variable-rate application of cotton growth regulator and site-specific application of defoliants for soybean and cotton.

In 2025/26, **132,308 ha** applied with imagery (**satellite image**).

Higher regulator dose

Lower regulator dose

*The company does not use NDVI maps for productivity estimates.

Savings with digital agriculture

Localized application

Localized application through sensors present in **21 Farms**.



Cost reduction with crop protection.

Sensors identify weeds and apply herbicide in real time.

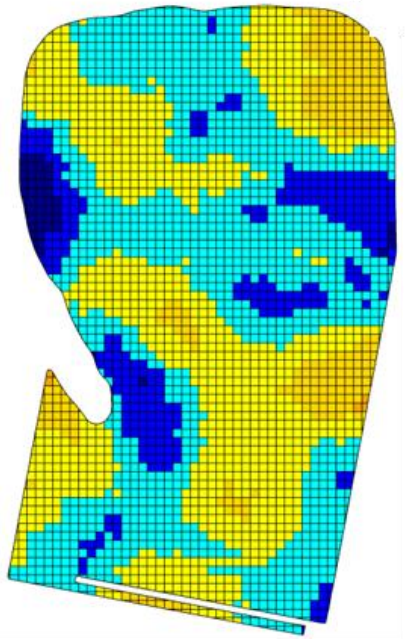
68% savings in over 278k ha in 2025/26 crop year.

Precision agriculture

Fertility Variability Maps

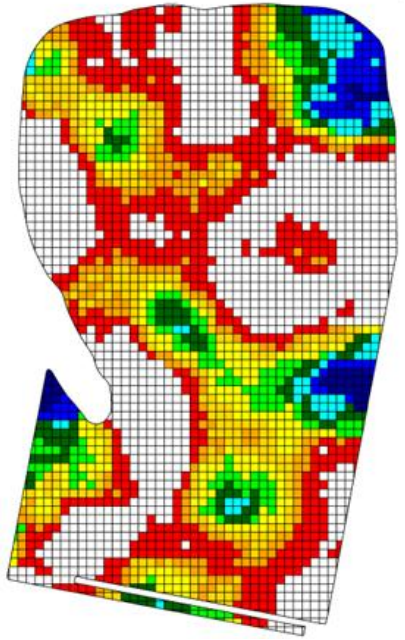
93% of SLC Agrícola's crops **already mapped** in precision agriculture.

Fertility variability map



- Low fertility
- Adequate fertility

Fertilizer prescription at variable rate



- Increased productive potential
- Cost reduction

Ref. 2025/26 crop year.

Spraying drones

Localized application



Capacity:
up to 40 liters.

Autonomy:
8 – 12 minutes.

Performance:
12 to 20 ha/h.

Precision crop protection application.

9 drones currently operating.

Electric & autonomous drone

Pelican Spray

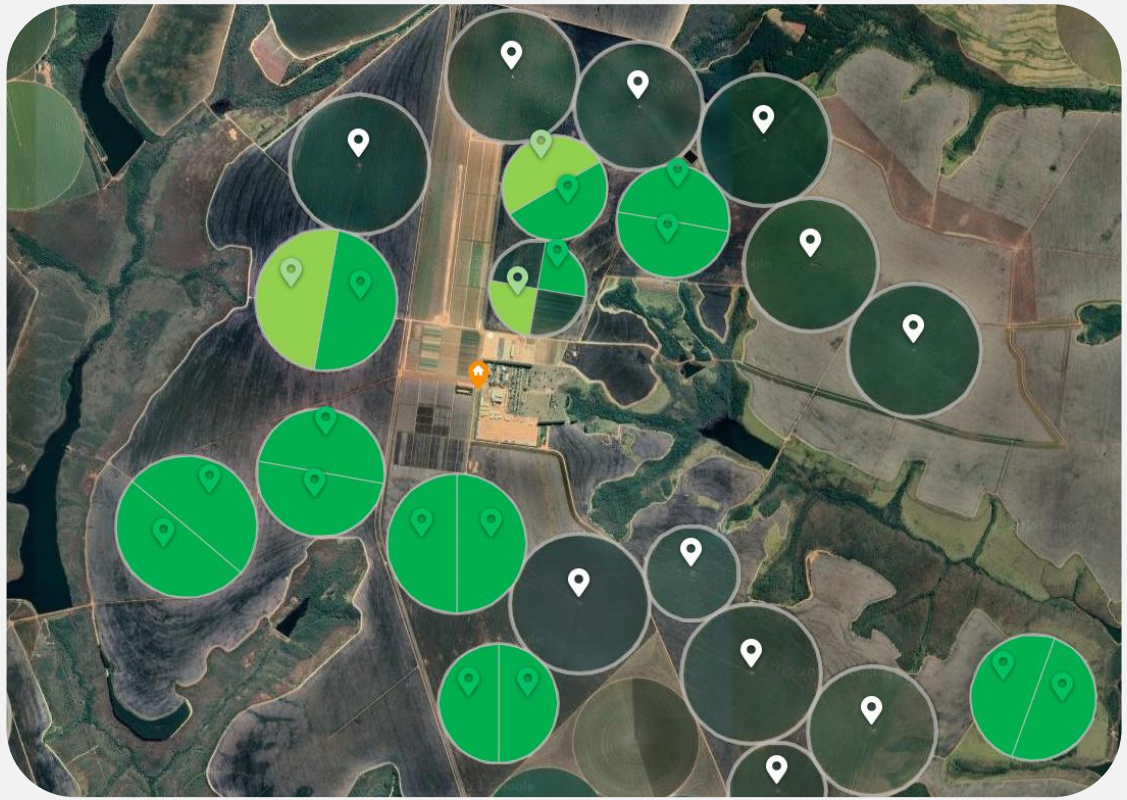
- **Day and night** spraying.
- **70-80 hectares/hour** (operation performance like a self-propelled sprayer).
- **Similar cost** to aerial spraying.
- 2026: **3 drones** operating.



Irrigation management

Irrigation recommendation solutions

		0 mm | 0%	0 mm | 0%	0 mm | 0%	0 mm | 0%
		Simulation for the coming days			
	07/13 ›	07/14	07/15	07/16	07/17
Pivot 01 A – Wheat 2023	0 mm	8 mm	11 mm	15 mm	18 mm
Pivot 01 B – Wheat 2023	8 mm	11 mm	15 mm	18 mm	22 mm
Pivot 02 A – Wheat 2023	4 mm	8 mm	11 mm	15 mm	18 mm
Pivot 02 B – Wheat 2023	8 mm	11 mm	15 mm	18 mm	22 mm



150 Monitored Pivots in 19k hectares

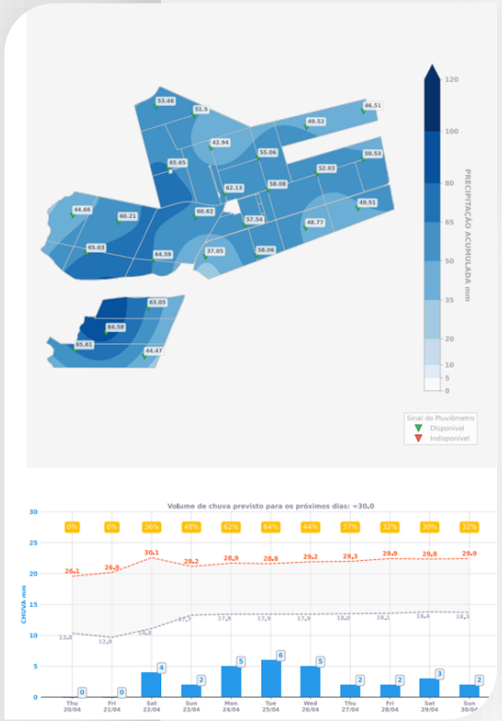
Irrigation automation and recommendation solutions

Climate management

Quick decisions, e.g.: firepower to plant or harvest.

Available for all units in the **mobile version**.

Automated report with interpolated precipitation maps and forecast for the next few days.







digital rain gauge



weather station

Operational Control Tower

WHAT IT IS

- **Performance monitoring**
- **Real-time operational management**
- **Decision tree** *(escalation matrix)*
- **Visibility and Predictability**



PURPOSE

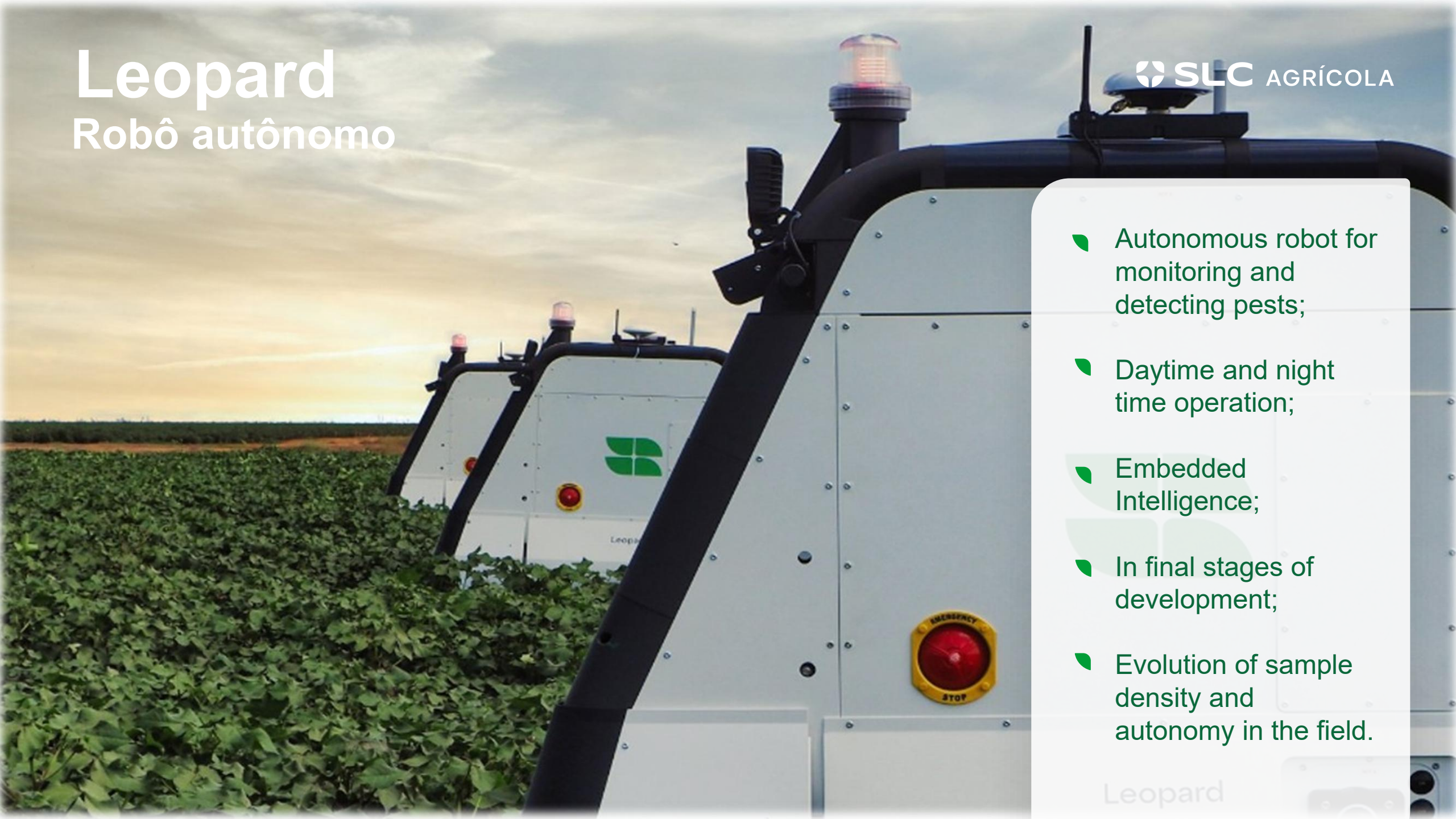
- **Strategic:** develop the operational plan and planning assumptions.
- **Tactical:** ensures execution of the plan, oversees field operations, and manages productivity deviations.
- **Operational:** executes field activities according to agreed timelines, quality standards, volumes, and safety requirements.

Leopard

Robô autônomo

SLC AGRÍCOLA

- Autonomous robot for monitoring and detecting pests;
- Daytime and night time operation;
- Embedded Intelligence;
- In final stages of development;
- Evolution of sample density and autonomy in the field.



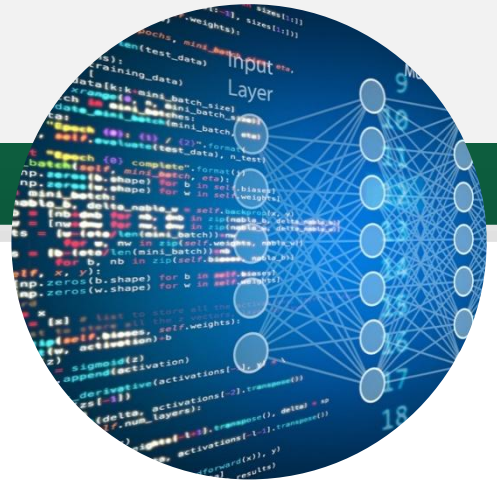
Artificial Inteligence

AI



Identification

Camera installed on drones, robots and equipment.



Machine learning

Algorithms, predictive modeling and decision making

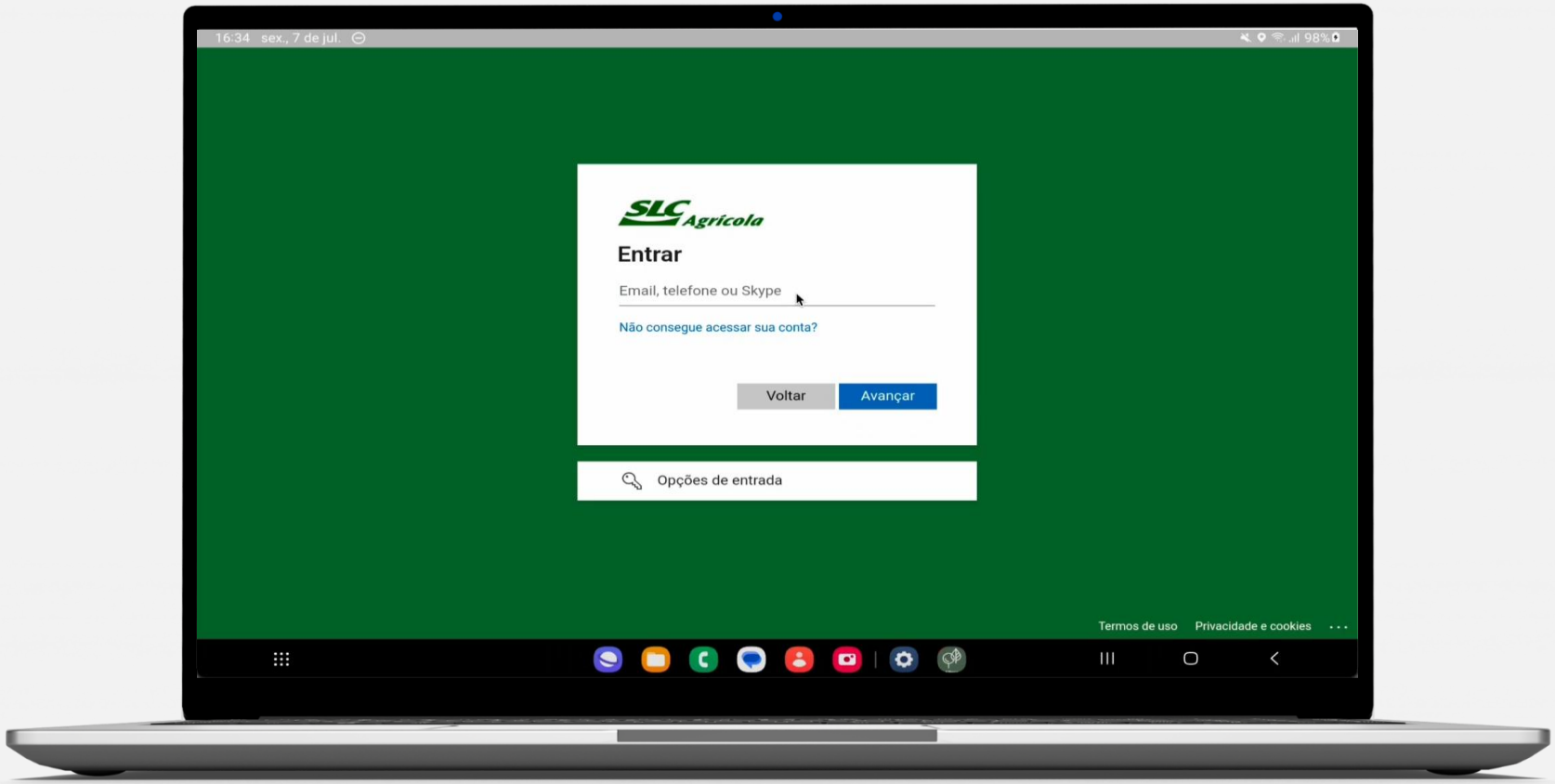


Acting

Optimized decision making and localized application.

Field notebook

Operations management



CENTRO DE OPERAÇÕES MECANIZADAS

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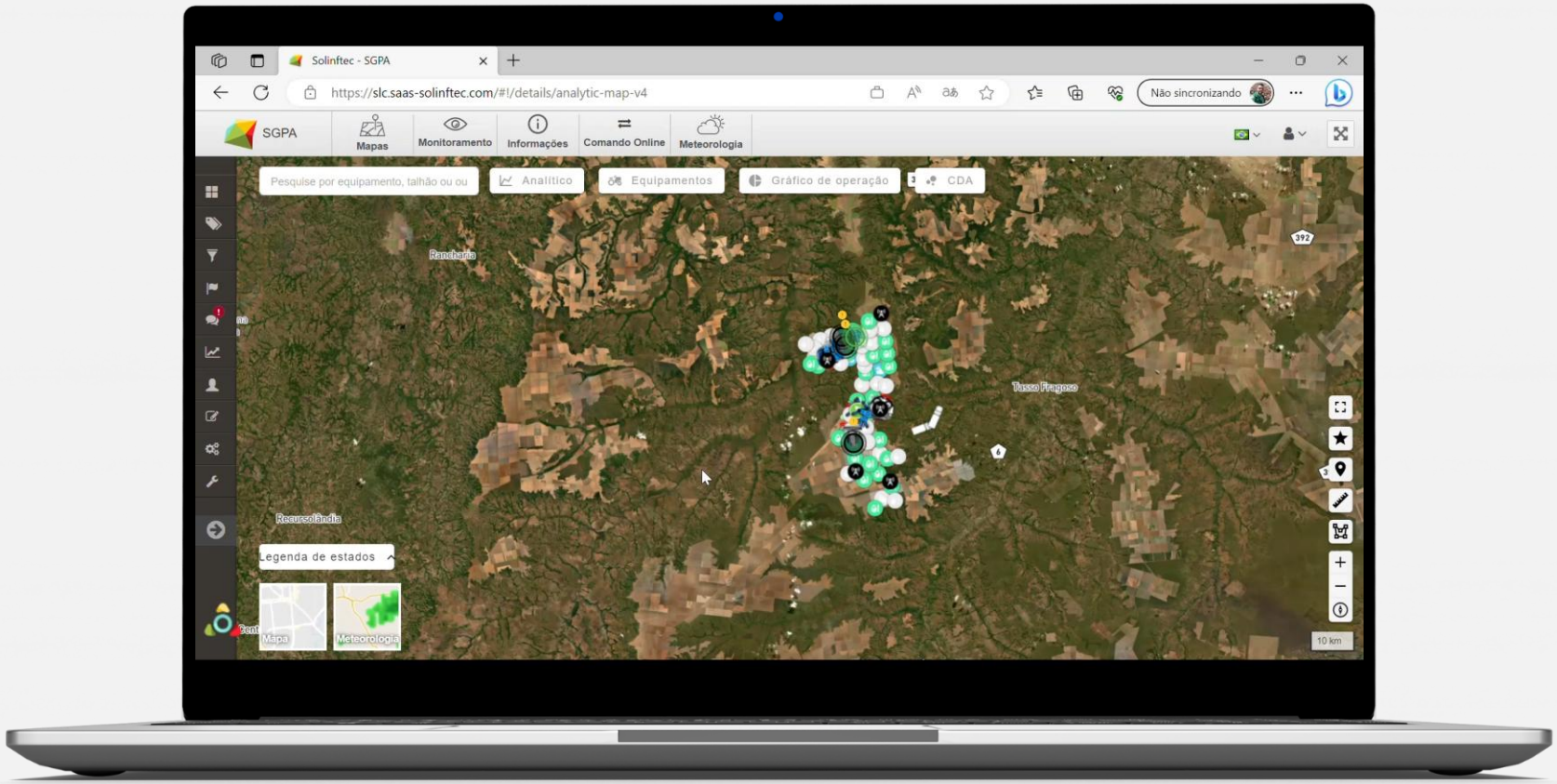
Telemetry

Online Monitoring



Savings with Digital Agriculture

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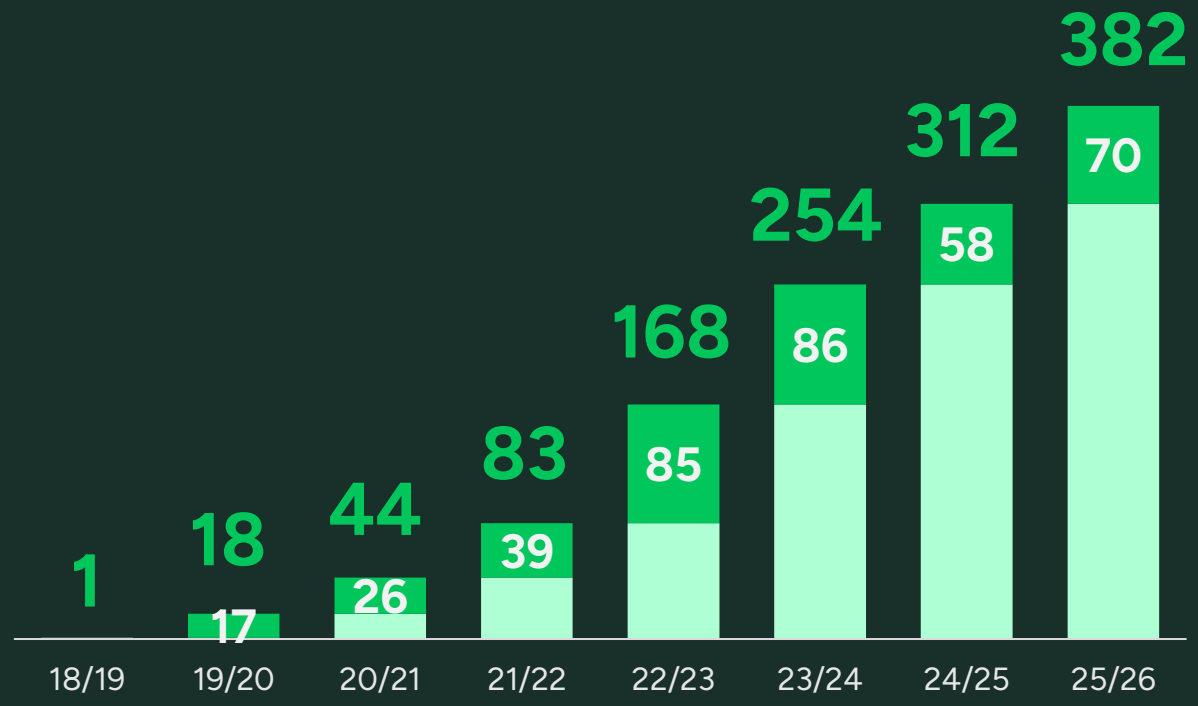
Net gain from the use of new technologies
(R$ / MM)



CIA Centro de Inteligência Agrícola

- **Remote** sensing
- **Localized Application**
- **Digital pest** recording
- **ROI implied**: for each R$1 invested; we obtain a net return of **R$ 11.70**

Weedlt, Agrocad, Protector, Explorer, Siga and others.
Source: reference form.

8

ESG



Cultivate & Evolve

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8.1

ESG governance



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Materiality matrix

10 material topics

Environmental

- Climate Changes
- Environmental management system

Social

- Socio-economic impacts
- People development
- Diversity and Inclusion
- Health & Safety

Governance

- Product certifications and traceability
- Ethics and compliance
- Innovation and productivity
- Risk management

ESG sustainability positioning

ODS related to material topics



Protagonism in the ESG agenda

In order to maintain our **protagonist position** in the ESG agenda, pillar of the company's strategic planning, we act in accordance with **5 objectives:**

- Farm Certification.
- Carbon neutral in scopes 1 and 2 until 2030.
- Education and incentives for our employees.
- Safe environment for everyone.
- Education in local communities, agriculture and environment.

Our commitments

Reduction of greenhouse gases

By 2030 - our goal is to achieve **carbon neutral** emissions of ghg gases scope 1 and 2, through investment in new technologies in the field and agroindustry.

End of the cycle of opening new areas for crops in Brazil

As of the 2020/21 crop year, we **ended the cycle of opening new areas** for crops, following the global movement to combat climate change.



Greenhouse Gas Emissions Reduction Program - GHG

Carbon neutral in net emissions of scopes 1 and 2 until 2030

Registro Público de Emissões
Programa Brasileiro GHG Protocol

12 RESPONSIBLE CONSUMPTION AND PRODUCTION

13 CLIMATE ACTION

15 LIFE ON LAND

- End of the native areas conversion cycle.
- Soil conservation and green fertilization project.
- ILP project (integration crop livestock).
- Digital agriculture of low carbon project.
- Reforestation project with native vegetation.
- Project use of energy from renewable sources.

Governance

Governance Structure

ESG Committee (Administrative Council)

Area of **Sustainability & Human Resources**

Management System



8.2



ESG Environmental

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Certification and Quality



Cotton

178.7 thd ha certified in Crop Year 2024/25

20 of 21 elegible farms





Soybean

312.2 thd ha certified in Crop Year 2024/25

18 of 20 elegible farms





Corn

107.5 thd ha certified in Crop Year 2024/25

16 of 20 elegible farms



Certification and Quality

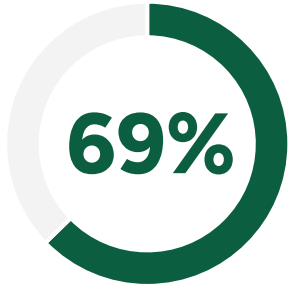


Regenerative Agriculture

325.8 thd ha

10 of 20 elegible farms

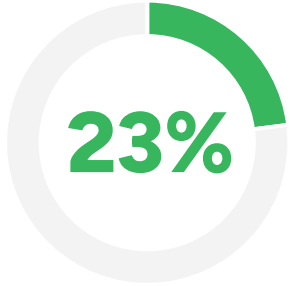
regenagri



SGI

18 of 26 elegible farms

SGI
Sistema de Gestão Integrado



ISO 9001

6 of 26 elegible farms

Regenerative agriculture

regenagri



325.8 thd ha certified

We are **the largest company in certified regenerative** agriculture area in soybean and cotton in the Americas.

Goal: 550.864 ha by 2030

The certification supports and attests organizations in transitioning to regenerative agriculture techniques that:

- Increase soil organic matter.
- Promote biodiversity.
- Reduce greenhouse gas emissions (GHG).
- Remove CO^2e and improve water and energy management



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Source: Release 4T25

5 Carbon Negative Farms

(metric ton CO_2e)

- Paineira Farm
- Parceiro Farm
- Paladino Farm
- Panorama Farm
- Palmares Farm

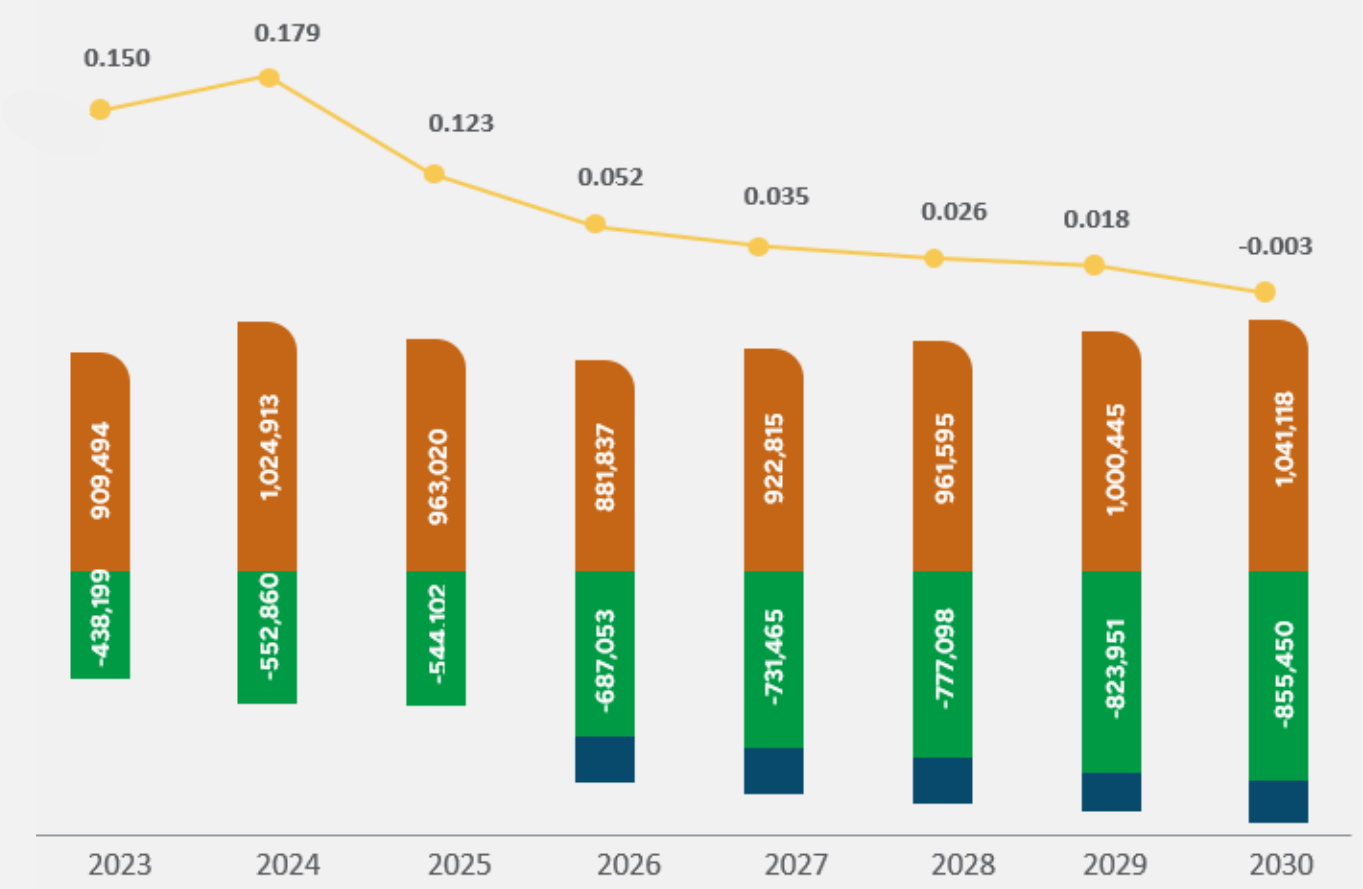
Farm	Agricultural Emissions	Removals	Balance
Paineira	3,706	(15,496)	(11,790)
Parceiro	20,151	(31,432)	(11,281)
Paladino	23,898	(32,199)	(8,301)
Panorama	23,639	(26,965)	(3,326)
Palmares	36,054	(39,552)	(3,498)

Ref.: 2025

Reduction in carbon emissions

- Expansion of **regenerative** and **low-carbon agriculture** practices
- **Reduction in the use of fossil fuels** and **self-generation of electricity** from renewable sources
- **Offsetting actions** through the **conservation of native areas** and **forestry projects**

Decarbonization plan projection



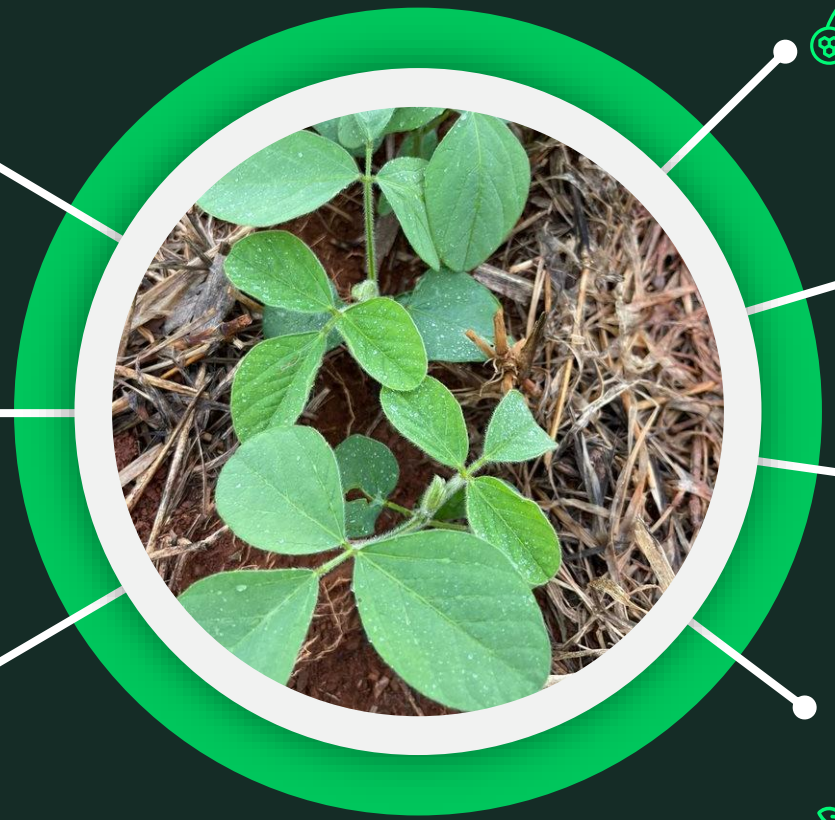
Source: 2025 Management Report.

Regenerative agriculture

Reduced and localized application (crop protection)

Crop rotation

CLI (Crop Livestock Integration)



Biodefensive application

Green manure (cover plants)

IPM/IDM (Integrated pest management and integrated disease management)

SPD (No-Tillage System)

Photovoltaic plant
Piratini farm

- **21 Plants** distributed among 14 farms

- **Reducing pollution** from contaminating sources (coal) and greenhouse gases
- reducing deforestation,
- **increasing the use of natural resources.**



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Environmental indicators digital agriculture

Localized and selective application of pesticides

New **localized application** technologies generated savings of **R$58 million**.



Water reduction

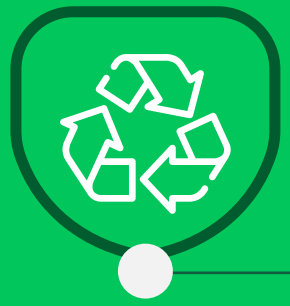
25.9 million L

Packaging reduction

48.5 ton

Source: Integrated Report 2025

Water and biodiversity



98.0%

of waste is sent for recycling



96.6%

of the areas are cultivated in dry farming agriculture



100%

of effluents undergo treatment before disposal

Source: SLC Agrícola S.A. Integrated Report 2025.

Biodiversity

134* k ha

are intended for environmental preservation (legal reserve, permanent preservation areas and remaining native vegetation)

Equivalent to:

- **5 times** the city of Frankfurt
- **400** Central Parks
- **188 thd** soccer fields

36.2% of owned areas dedicated to Legal Reserve and APP

31.4 million of tco2e stocked*

*121.8 thd hectares are owned by SLC Agrícola, and 12.2 thousand hectares are owned by BTG FIPs

Ref.: Lopes; Miola, 2010 (Sequestro de Carbono em diferentes fitofisionomias do Cerrado). Silva et al., 2014 (Estoque de biomassa aérea, carbono e sequestro de dióxido de carbono em sistemas florestais da Amazônia Mato-grossense).

Circular economy project and zero waste to landfill

Objective of the initiative

To raise the recyclability index of waste generated in operations, as well as zero the allocation of materials to landfills.

Result

Achieved through measures such as the disposal of food waste for composting, called Ecofactory, which can later be used as biofertilizers in agriculture.

Source: SLC Agrícola Integrated Report 2025.

Recyclability index:

Before	After implementation
29%	98%

Implemented on 9 Farms

Implementation phase on 3 Farms

Goal

2032

Implement 100% of Farms until 2032

8.3

ESG social



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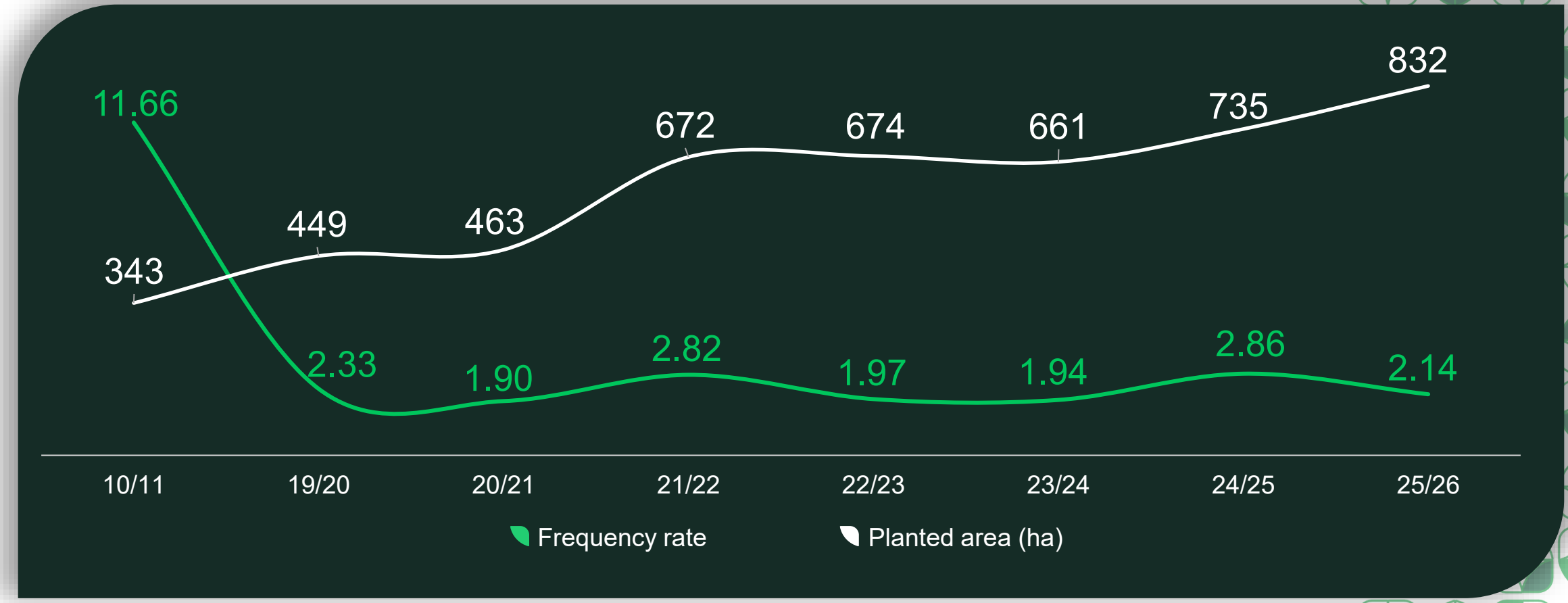
Safe work environment



Source: 2025/26 crop year.

Relationship with stakeholders



R$ 2.8 millions

invested in social projects

800
mobilized volunteers

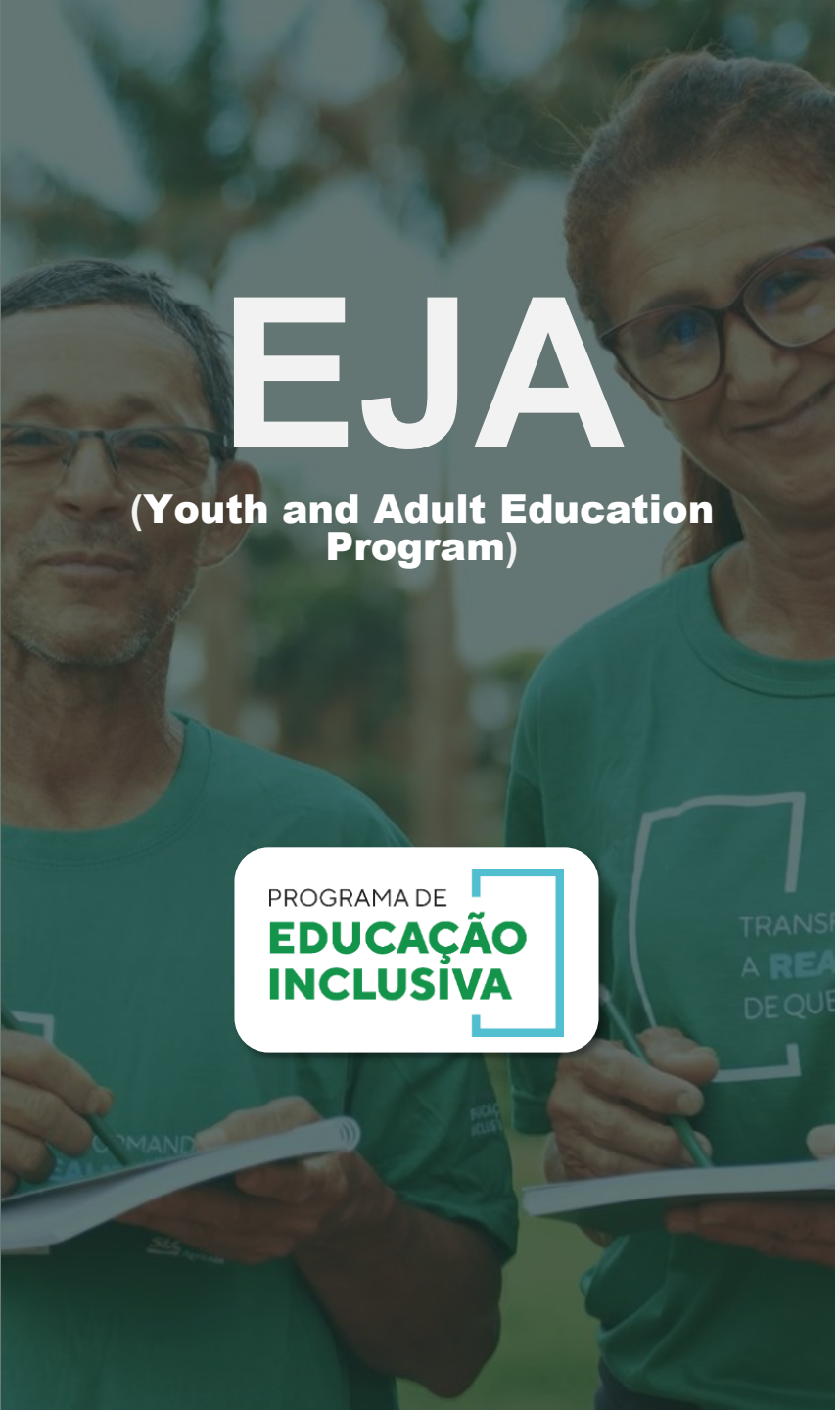
1,071
trained teachers

62
impacted municipalities

60
volunteer actions carried out

22,854
students benefited

Source: Integrated Report and Management Report 2025.



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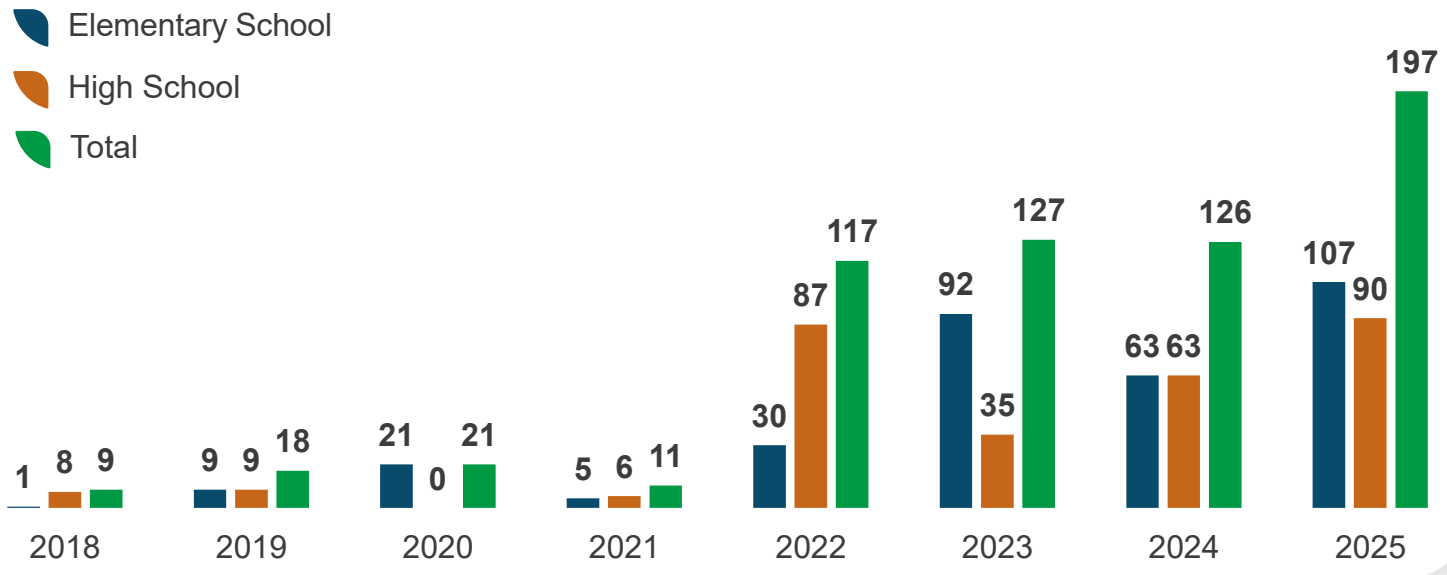
783 enrolled in 2026

626 graduates by 2025

Elementary and High School Graduates



Source: 2025 Management Report

Awards

Awards in people management and sustainability:

2025

Melhores Empresas Para Trabalhar™ Agronegócio – Great Place To Work. – BRASIL 2025

Melhores Empresas Para Trabalhar™ no Rio Grande do Sul – Great Place To Work. – BRASIL 2025

Top SerHumano 2025 – ABRH-RS

9º PRÊMIO FAZENDA SUSTENTÁVEL – SOCIAL + AMBIENTAL + ECONÔMICO

2026

Melhores Empresas Para Trabalhar™ no Rio Grande do Sul – Great Place To Work. – BRASIL 2026

Programa Brasileiro GHG Protocol – OURO 2025 – INVENTÁRIO VERIFICADO

PRÊMIO DESTAQUES ESG 2026 – Anuário Integridade esg – TOP 100

Our Big Dream

To positively impact future generations, through global leadership in agribusiness and respect to the planet.

Our values

Integrity, guided by ethical, consistent, and unquestionable conduct, combined with **Passion for what we do** and a commitment to the highest quality, foster **Enduring Relationships** and mutual respect among all stakeholders, leading to **Sustainable Results**—economically viable, socially equitable, and environmentally responsible.



INTEGRITY



PASSION
FOR WHAT WE DO



LASTING
RELATIONSHIPS



SUSTAINABLE
RESULTS

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Investor Relations Specialist

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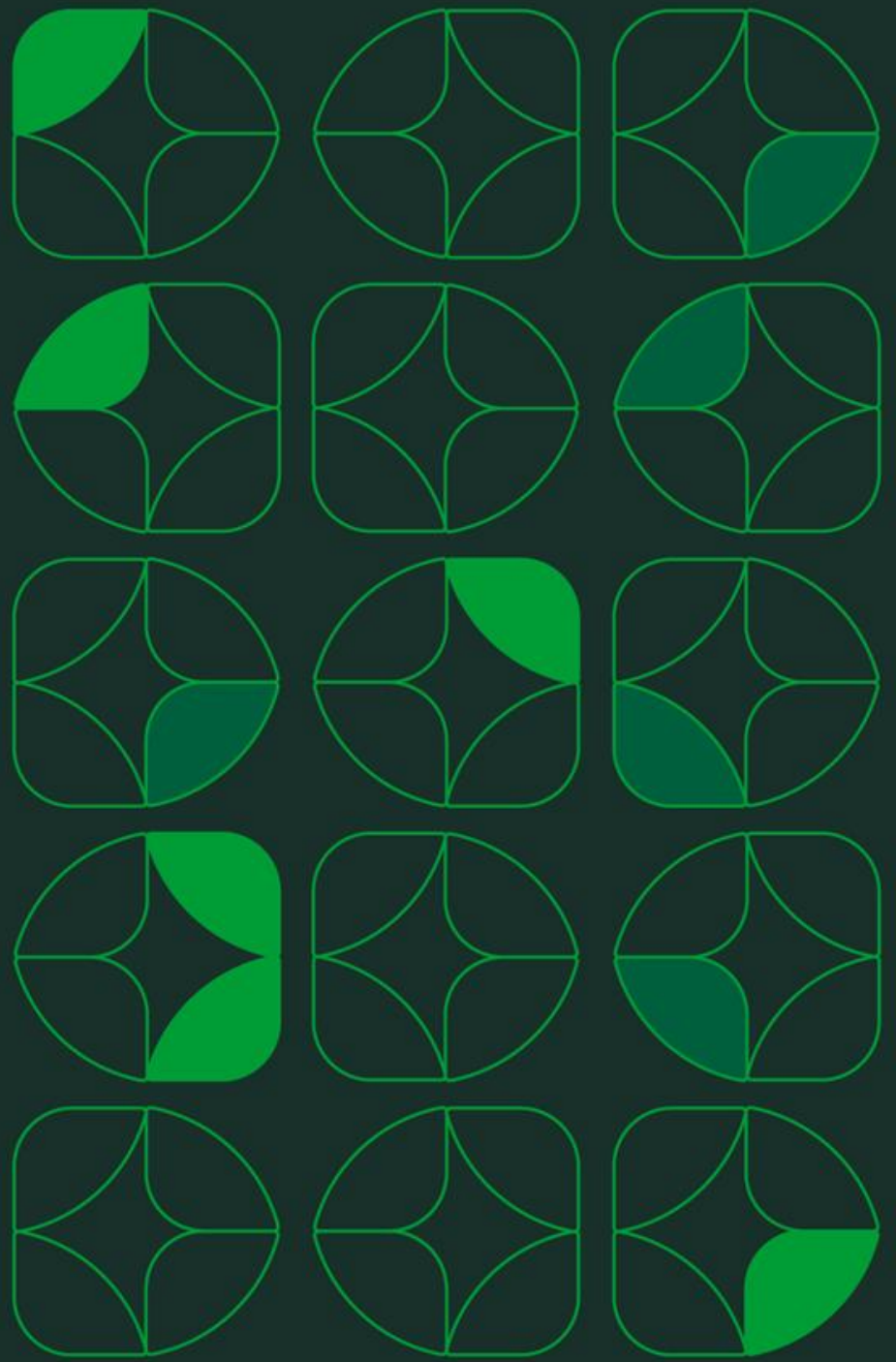

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