RANDONCORP



RAPT

B3 LISTED N1

Earnings

Release

3Q26

Introduction

Caxias do Sul, November 12, 2026.

Randoncorp S.A. (B3: RAPT3 and RAPT4) announces its results for the third quarter of 2026 (3Q26) and year-to-date 2026 (9M26). The interim consolidated financial statements were prepared in accordance with accounting practices adopted in Brazil and with international accounting standards (IFRS Accounting Standards) issued by the International Accounting Standards Board (IASB).

CAPITAL MARKETS

Data from September 30, 2026

RAPT3 – R$ 8.38
RAPT4 – R$ 5.15
MARKET CAP – R$ 2.2 billion
FREE FLOAT – 56.5%

EARNINGS VIDEOCONFERENCE

November 13, 2026, Friday
11am Brazil | 9am NY | 2pm London
Broadcast in English and Portuguese
Interpretation in Brazilian Sign Language
Click here to access the event.

INVESTOR RELATIONS

Paulo Prignolato – EVP, CFO and IRO
Esteban M. Angeletti – Director
Davi C. Bacichette – Manager
Caroline I. Colleto – Coordinator
Gustavo Schwaizer – Analyst
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Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they relate to future events and therefore depend on circumstances that may or may not occur. Future results and shareholder value creation may differ materially from those expressed or implied by forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.

Click here to download the tables in this report.

3Q26 Highlights

Financial

Consolidated Net Revenue	**R$ 3.5 billion** +3.5% vs. 3Q25	Revenue growth mainly explained by the advance of the **trucks and trailers markets,** driven by *Move Brasil* program.
Adjusted EBITDA and EBITDA Margin	**R$ 450.0 million** **12.7%** -6.9% and -141 bps vs. 3Q25	Expansion of the **gross margin** offset the negative effects of **equity income**, keeping the indicator at a good level.
Net Income and Net Margin	**R$ 19.2 million** **0.5%** -16.9% and -13 bps vs. 3Q25	Return to **profitability**, mainly due to the sharp reduction in financial expenses in the quarter.
ROIC	**5.4%** -345 bps vs. 3Q25	Decline resulting from the higher volume of **one-off or unusual expenses** accumulated over the last 12 months, combined with the higher effective tax rate in the period.

Strategic

Continued moves in **portfolio management** focused on optimizing structures and expanding results.

Completion of the ramp-up of the **railcar line** under the supply contract for more than 700 units through 2027.

Site Visit in Mogi Guaçu, opening our operations to the capital markets.

Presence at **Fenatran** in 4Q26, the largest cargo transport trade show in Latin America.

Key Figures

Economic Highlights	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Consolidated Gross Revenue	4,195,755	4,069,090	3.1%	3,941,502	6.5%	11,736,427	11,677,974	0.5%
Consolidated Net Revenue	3,549,482	3,429,762	3.5%	3,313,747	7.1%	9,934,696	9,885,550	0.5%
Intl. Market Revenues US$[1]	210,481	194,623	8.1%	198,812	5.9%	608,151	574,318	5.9%
Consolidated Gross Profit	978,506	906,735	7.9%	944,109	3.6%	2,745,421	2,559,187	7.3%
Gross Margin (%)	27.6%	26.4%	113 bps	28.5%	-92 bps	27.6%	25.9%	175 bps
Consolidated EBITDA	438,683	487,962	-10.1%	441,664	-0.7%	1,255,412	1,204,036	4.3%
EBITDA Margin (%)	12.4%	14.2%	-187 bps	13.3%	-97 bps	12.6%	12.2%	46 bps
Adjusted EBITDA	450,019	483,204	-6.9%	441,664	1.9%	1,266,748	1,285,086	-1.4%
Adjusted EBITDA Margin (%)	12.7%	14.1%	-141 bps	13.3%	-65 bps	12.8%	13.0%	-25 bps
Discontinued Operations	-14,963	-6,078	146.2%	-81,205	-81.6%	-103,182	-25,705	301.4%
Net Income	19,244	23,149	-16.9%	-90,453	-121.3%	-118,805	-19,450	510.8%
Net Margin (%)	0.5%	0.7%	-13 bps	-2.7%	327 bps	-1.2%	-0.2%	-100 bps
Earnings per share R$	0.06	0.07	-16.9%	-0.26	-121.3%	-0.34	-0.06	510.8%

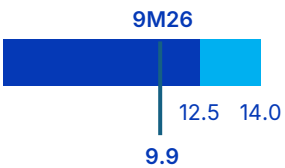
Financial Highlights	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Equity	3,036,615	3,284,652	-7.6%	3,022,894	0.5%	3,036,615	3,284,652	-7.6%
Investments[2]	117,136	125,665	-6.8%	55,290	111.9%	297,867	2,770,268	-89.2%
Net Debt	5,647,754	7,546,577	-25.2%	5,843,700	-3.4%	5,647,754	7,546,577	-25.2%
Net Debt Excluding Banco Randon	4,284,344	5,462,599	-21.6%	4,298,572	-0.3%	4,284,344	5,462,599	-21.6%
Net Leverage	3.96 x	4.63 x	-14.6%	3.96 x	0.0%	3.96 x	4.63 x	-14.6%
Net Leverage (Excluding Banco Randon)	3.00 x	3.36 x	-10.7%	2.91 x	3.3%	3.00 x	3.36 x	-10.7%
ROE (last 12 months)	-10.8%	3.0%	-1387 bps	-10.7%	-12 bps	-10.8%	3.0%	-1387 bps
ROIC (last 12 months)	5.4%	8.9%	-345 bps	5.5%	-9 bps	5.4%	8.9%	-345 bps

[1] Exports from Brazil + Revenues Abroad (Consolidated)
[2] Capex + Non-organic + Capital Contribution

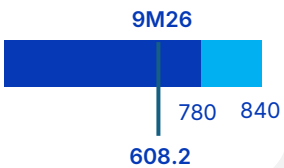
Values in R$ thousand, except when otherwise indicated

Guidance 2026

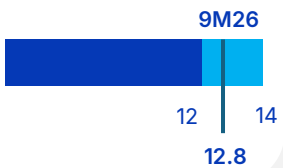
Consolidated Net Revenue
(R$ Billion)



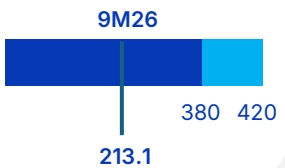
International Market Revenue[1]
(US$ Million)



EBITDA Margin[2]
(% EBITDA over NR)



Investments[3]
(R$ Million)



Range of Guidance

[1] Values referring to the sum of exports from Brazil and revenues generated by operations abroad, net of intercompany.
[2] The percentage considers the margin adjusted for one-off events.
[3] Values referring to organic investments.

Business Overview

In 3Q26, we continued to advance on our path of strengthening our businesses, in a scenario that continues to demand attention to the different market dynamics and agility in operations. The combination of the recovery of activity in important segments, operational efficiency gains and rigor in resource allocation contributed to the Company's performance in the period.

In the business environment, the Brazilian commercial vehicle market showed favorable signs, with growth in truck and trailer volumes, driven, among other factors, by the *Move Brasil* program and by commercial activity around Fenatran. The aftermarket remained resilient, albeit with mixed results across product lines, amid inventory adjustments in the distribution chain, which is anticipating the expected tax changes.

This context, combined with the maturation of efficiency and productivity initiatives, sustained the performance of our industrial operations, despite one-offs from structure optimization and business simplification measures. Among the main moves made in the quarter, the restructuring of Randon Chapecó and the approval of the discontinuation of Auttom[1] stand out, reflecting our management approach to portfolio optimization. In Financial Solutions and Services, results continue to be affected by negative equity income, although to a lesser extent than in the previous quarter.

The continued strong operating performance, combined with the accuracy of our financial management, allowed us to return to profitability in the quarter.

In 3Q26, we also welcomed investors and analysts at the Site Visit held in Mogi Guaçu, which provided direct contact with our operations and executives. In addition, we were recognized in the Extel Awards 2026 ranking, a relevant capital markets award, which reinforces our commitment to transparency, communication quality and relationships with shareholders.

We are clear about the challenges of the coming months, such as the implementation of the tax reform and the impact of macroeconomic factors, but we are ready to address them. Looking ahead, we were present at Fenatran trade show as one of the leading domestic players in the Brazilian automotive sector, serving our customers and presenting our solutions.

We closed 3Q26 with the conviction that we are building increasingly solid foundations for Randoncorp. The choices made throughout the year are making our businesses more efficient, focused and ready to navigate the sector's cycles. We will remain firm in executing our strategy, with financial discipline and closeness to customers and markets, turning opportunities into sustainable value generation.

Enjoy reading it!

[1] **Subsequent Event:** The discontinuation of Auttom was approved by the Board of Directors on October 8, 2026 and its effects will be recorded in 4Q26. For more information, see Note 29 to the ITR (Quarterly Financial Information).

Market Overview

Volumes in units		3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Production	Trucks[1]	35,507	32,261	10.1%	31,055	14.3%	92,305	98,632	-6.4%
	Trailers[3]	22,698	19,218	18.1%	18,193	24.8%	57,717	57,172	1.0%
Sales Brazil	Trucks[1]	31,885	29,303	8.8%	27,001	18.1%	80,882	84,049	-3.8%
	Trailers[2]	21,207	17,791	19.2%	16,704	27.0%	53,603	53,613	0.0%
Exports	Trucks[1]	6,370	8,195	-22.3%	6,101	4.4%	17,036	21,639	-21.3%
	Trailers[3]	1,491	1,427	4.5%	1,489	0.1%	4,114	3,559	15.6%

[1] Anfavea

[2] Anfir

[3] Anfir + Aliceweb

Trucks and Trailers

> **Production:** Truck and trailer production gained pace throughout the year, making this the best quarter of 2026. The *Move Brasil* program was the main demand driver, especially for commercial vehicles. By segment, trailers reacted more strongly and, year to date, are stable versus 2025. In trucks, the recovery was not enough to offset the weaker first half, and the sector's main associations revised downward the production outlook for the year.

> **Sales:** Trailers once again led the recovery, growing consistently versus 3Q25 and 2Q26, and the year-to-date figure returned to 2025 levels. The recovery was broad across product families, particularly in products tied to agribusiness, general cargo, logistics and fuel transportation. In trucks, registrations rose in both comparisons, with demand concentrated in Classes 7 and 8, geared more toward long-haul road transport.

> **International Market:** Truck exports exceeded 2Q26 volumes but did not reach 3Q25 levels. The decline throughout 2026 affected practically all categories, including Classes 7 and 8 trucks, which account for the largest shipped volumes. In trailers, shipments grew versus the same period of the previous year and remain up for the year, driven by Argentina and Bolivia, which offset lower demand from Chile in the quarter. South America continued to account for nearly all of the segment's international sales.

Aftermarket

> Brazil's aftermarket began to face the first effects of the tax reform. With the transition from PIS/COFINS taxes to CBS starting in 2027, distributors and retailers adjusted inventory levels and adopted a more cautious purchasing stance, which limited sales in the period. Maintenance demand, however, remains supported by a large fleet with a high average age, which sustains the need for component replacement.

Consolidated Performance

Net Revenue

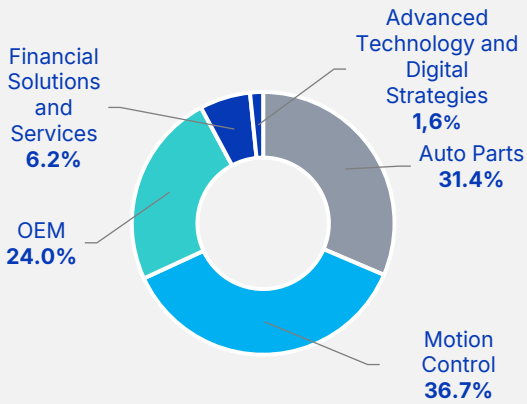
Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Revenue	3,549,482	3,429,762	3.5%	3,313,747	7.1%	9,934,696	9,885,550	0.5%
Domestic Market	2,468,151	2,369,370	4.2%	2,309,267	6.9%	6,804,016	6,644,040	2.4%
International Market[1]	1,081,331	1,060,392	2.0%	1,004,479	7.7%	3,130,680	3,241,510	-3.4%

[1] Exports from Brazil + Revenues from International Markets (Both Consolidated)

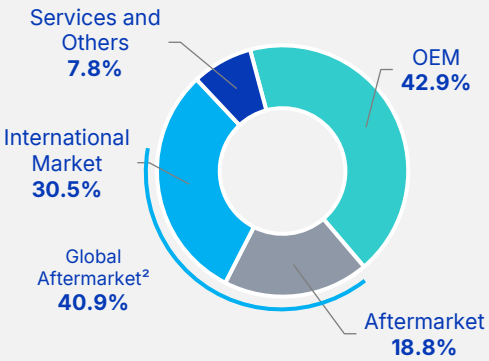
The main drivers that influenced net revenue in 3Q26 were:

- Higher sales of trailers and auto parts, mainly to agribusiness, driven by the Move Brasil program.
- Recovery of the industrial segment, due to the resumption of sales of tankers for transporting fuel and liquids, especially as the ethanol market heated up.
- Growth in international market revenue, across all industrial verticals, partially offset by the appreciation of the Real in the period.
- Higher urban mobility sales, linked especially to greater deliveries of front axles by Suspensys Mogi Guaçu, which was still in the ramp-up phase *in 3Q25.*
- Supply of 95 railcars, which added R$ 85.8 million to the quarter's revenue (vs. R$ 33.5 million in 3Q25).
- Decline in the Brazilian aftermarket, with distributors and retailers adjusting inventories and adopting a more cautious purchasing stance amid the transition related to the tax reform.
- Stability in the segments focused on civil construction and financial services.

Net Revenue by Vertical 3Q26[1]

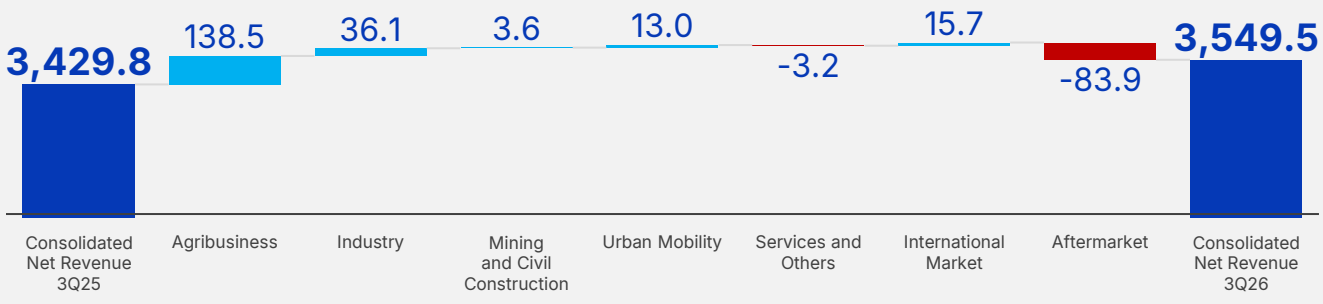


Net Revenue by Sector 3Q26



[1] Considers the Consolidated Net Revenue of the Verticals before eliminations of *intercompany* sales.
[2] Brazilian market + international sales, including exports from Brazil.

Revenue Bridge by Sector
(Values in R$ Million)



International Market Revenue

Values in US$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Auto Parts	29,612	27,590	7.3%	29,892	-0.9%	88,738	88,073	0.8%
Motion Control	143,974	132,368	8.8%	138,554	3.9%	422,909	385,528	9.7%
OEM	36,779	34,540	6.5%	30,280	21.5%	96,150	100,350	-4.2%
Adv. Technology & Digital Str.	116	125	-7.8%	87	33.5%	355	367	-3.4%
International Market	**210,481**	**194,623**	**8.1%**	**198,812**	**5.9%**	**608,151**	**574,318**	**5.9%**

International market revenue grew 8.1% in the quarter, reaching US$ 210.5 million, driven mainly by the Motion Control vertical. North America remained Randoncorp's main destination, although we saw good performance in several geographies, reinforcing the importance of our diversification.

Below are the highlights for each region, compared with the same period of 2025:

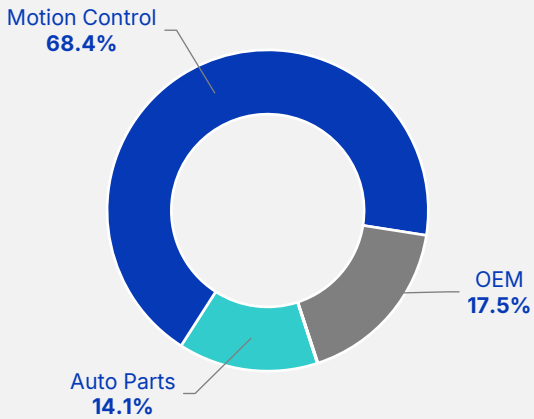
> USMCA: i) increased sales of the Motion Control vertical in Mexico, through Dacomsa. ii) growth in brake volumes exported by Master to the North American market. iii) stronger Hercules revenues. iv) softer demand for friction materials in the United States and Canada. v) lower AXN sales.

> Mercosur+Chile: i) fewer trailer deliveries in Chile and Uruguay. ii) lower Frasle Mobility sales to the Chilean market, but with recovery in Argentina.

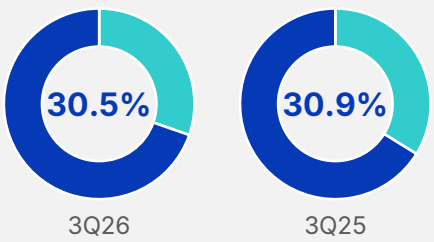
> EMEA: i) a decline in Motion Control Vertical revenues in Europe, Africa and the Middle East. ii) stable EBS sales. iii) higher OEM sales to Angola.

> Other regions: more trailer deliveries to Bolivia and Colombia and growth of Frasle Mobility in the other South American countries.

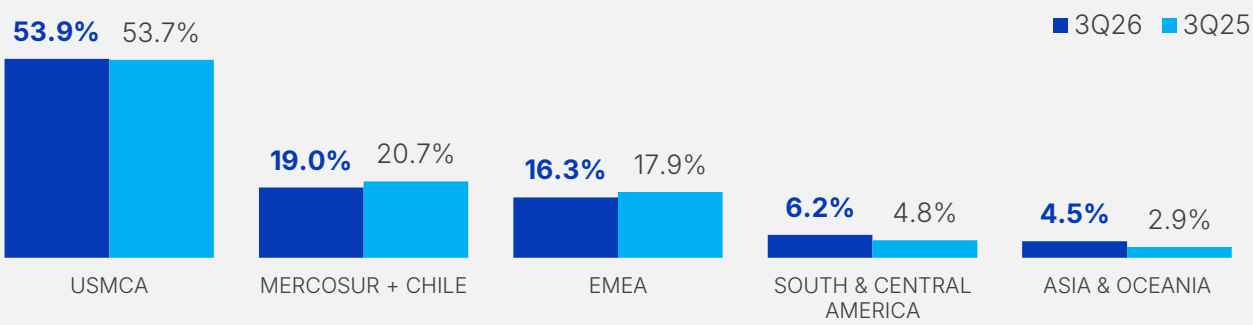
International Market Revenue by Vertical



% of International Market Revenue



International Market by Region
(% of International Market Revenue)



Gross Profit

Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Revenue	3,549,482	3,429,762	3.5%	3,313,747	7.1%	9,934,696	9,885,550	0.5%
COGS	- 2,570,976	- 2,523,026	1.9%	- 2,369,637	8.5%	- 7,189,275	- 7,326,363	-1.9%
Gross Profit	978,506	906,735	7.9%	944,109	3.6%	2,745,421	2,559,187	7.3%
Gross Margin	27.6%	26.4%	113 bps	28.5%	-92 bps	27.6%	25.9%	175 bps

In 3Q26, gross profit and gross margin increased year over year.

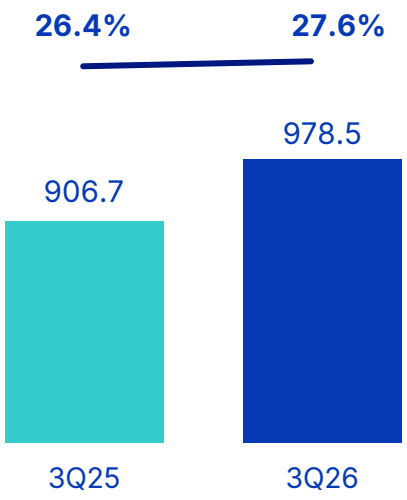
The margin expansion versus the previous year mainly reflects the continuation of efficiency initiatives and structural adjustments made in recent quarters, which contributed to lower raw material, personnel and general overhead, even with the higher level of activity.

The following also affected the indicator and its comparisons:

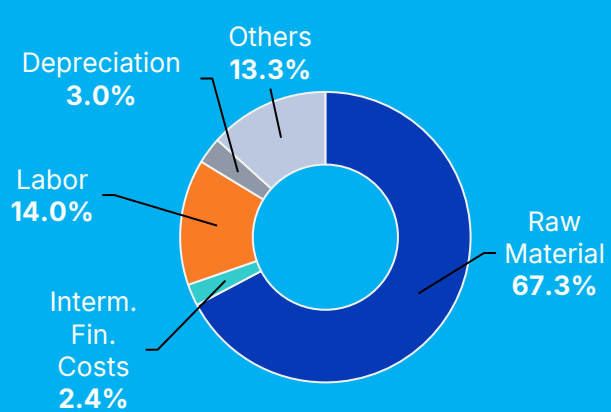
- Recognition of prior-period tax credits (R$ 14.0 million in 3Q26 vs. R$ 21.3 million in 2Q26), which helped offset one-offs impacts observed in the quarter.
- Positive effect of the appreciation of the Real, reducing part of the acquisition costs of imported inputs and products, mainly in Motion Control vertical.
- Lower average funding cost at Banco Randon and growth in Consortium and Insurance operations.
- Sale of large batch of trailers, with a less value-added mix.

Gross Profit / Gross Margin

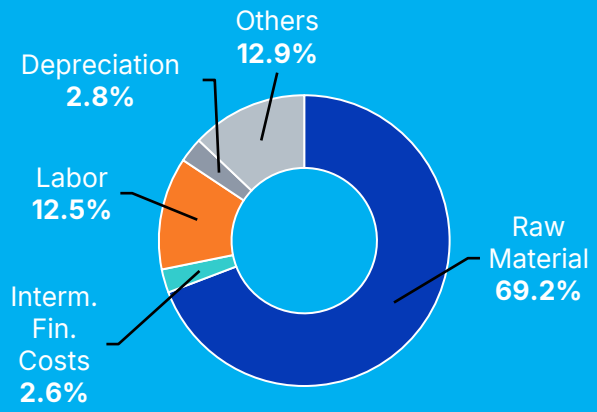
Consolidated Values – R$ Million and % of NR



COGS Breakdown 3Q26



COGS Breakdown 3Q25



Note: To better reflect the cost structure, the amounts associated with Banco Randon have been reclassified from the "Labor" category to "Financial Intermediation Costs".

General, Selling and Administrative Expenses

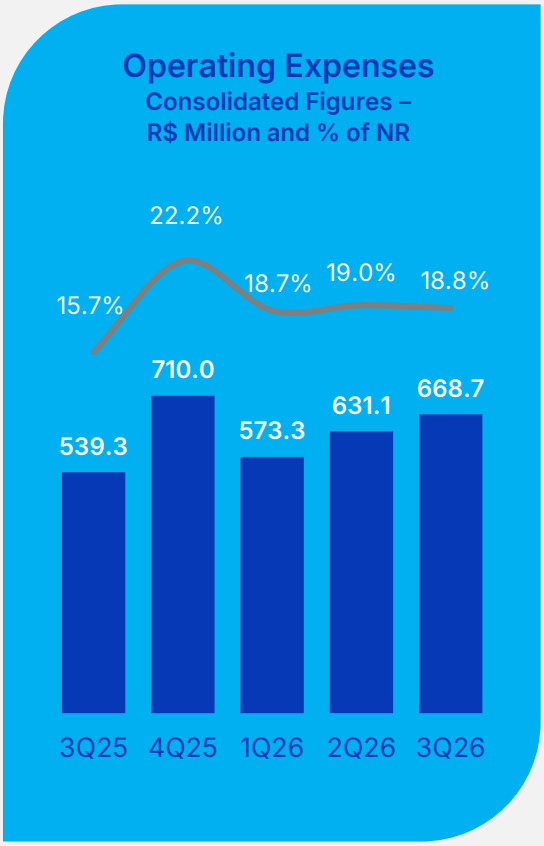
Values in R$ thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Selling Expenses	-329,812	-294,416	12.0%	-311,578	5.9%	-906,129	-841,499	7.7%
Administrative Expenses	-253,027	-238,389	6.1%	-248,370	1.9%	-738,565	-765,518	-3.5%
Other Expenses / Income	-53,831	-7,986	574.0%	-33,997	58.3%	-123,504	-118,990	3.8%
Other Operating Exp.	-74,952	-46,950	59.6%	-48,180	55.6%	-171,778	-250,193	-31.3%
Other Operating Inc.	21,121	38,963	-45.8%	14,183	48.9%	48,273	131,203	-63.2%
Equity Income	-32,043	1,459	-2295.9%	-37,132	-13.7%	-104,930	9,245	-1235.0%
Total Operating Exp./Inc.	**-668,714**	**-539,332**	**24.0%**	**-631,077**	**6.0%**	**-1,873,127**	**-1,716,762**	**9.1%**

Randoncorp's operating expenses in 3Q26 increased versus the comparison periods, but their share of net revenue remained stable throughout the 2026 quarters.

The main factors that influenced the indicator's performance were:

- **Selling expenses**: i) higher volume of commissions, ii) increase in consortium quota cancellations, iii) increase in provision for delinquencies, iv) growth in variable expenses associated with commercial activity in the Motion Control and OEM verticals.
- **Administrative Expenses:** comparison with 3Q25 mainly affected by the collective wage agreement, with the indicator's share of net revenue maintained.
- **Other Operating Income:** absence of the *MOVER* program and other one-offs that had benefited 3Q25 by R$ 21.3 million.
- **Other Operating Expenses:** one-offs related to production line restructurings at Dacomsa and Randon Chapecó, which together totaled R$ 11.3 million in the quarter.
- **Equity Income:** negative impact associated with Addiante's results, pressured by the judicial reorganization process of a relevant customer.

Excluding equity income, operating expenses would have represented 17.9% of net revenue in 3Q26, versus the 18.8% reported.



Consolidated EBITDA

Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Income	19,244	23,149	-16.9%	-90,453	-121.3%	-118,805	-19,450	510.8%
Discontinued Operation	-14,963	-6,078	146.2%	-81,205	-81.6%	-103,182	-25,705	301.4%
Minority Interests	-74,228	-66,834	11.1%	-67,335	10.2%	-183,404	-155,504	17.9%
Income Taxes	-44,990	-24,088	86.8%	-87,314	-48.5%	-180,430	-59,701	202.2%
Financial Result	-156,367	-247,255	-36.8%	-167,631	-6.7%	-524,083	-620,964	-15.6%
EBIT	**309,793**	**367,403**	**-15.7%**	**313,033**	**-1.0%**	**872,294**	**842,425**	**3.5%**
Depreciation and Amortization	128,891	120,559	6.9%	128,632	0.2%	383,118	361,611	5.9%
Consolidated EBITDA	**438,683**	**487,962**	**-10.1%**	**441,664**	**-0.7%**	**1,255,412**	**1,204,036**	**4.3%**
EBITDA Margin (%)	12.4%	14.2%	-187 bps	13.3%	-97 bps	12.6%	12.2%	46 bps
One-Offs[1]	11,336	-4,758	-338.2%	-	-	11,336	81,051	-86.0%
Consolidated Adjusted EBITDA[2]	**450,019**	**483,204**	**-6.9%**	**441,664**	**1.9%**	**1,266,748**	**1,285,086**	**-1.4%**
Adjusted EBITDA Margin (%)	12.7%	14.1%	-141 bps	13.3%	-65 bps	12.8%	13.0%	-25 bps

[1] For further information on one-offs, please refer to Explanatory Note No. 13 to the 9M26 ITR and Explanatory Notes Nos. 5, 11, 12 and 13 to the 9M25 ITR.

[2] EBITDA breakdown by business vertical is available in the Business Vertical Performance section.

Adjusted Consolidated EBITDA declined 6.9% year over year and grew 1.9% versus 2Q26, with a margin of 12.7%.

Industrial operations showed consistent performance, while the services operation continues to be affected mainly by negative equity income.

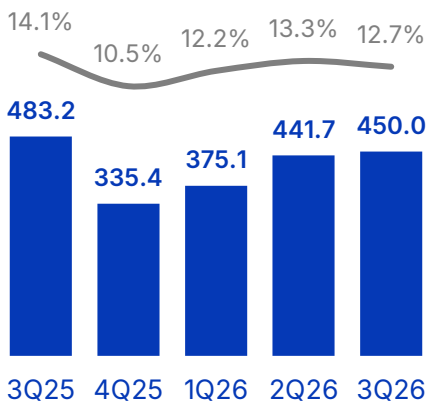
Among the factors that influenced the indicator's performance in 3Q26, we also highlight:

- Discipline in costs and expenses.
- Progress in capturing synergies from the new businesses.
- Gross margin increase and higher level of selling and administrative expenses, already explained in the respective chapters.

Excluding the impacts of equity income, recorded in the Financial Solutions and Services Vertical, we would have had an adjusted EBITDA margin of 13.6% in 3Q26.

Adjusted EBITDA / Adjusted EBITDA Margin

Consolidated Values – R$ Million and % NR



Adjusted EBITDA Bridge

(Amounts in R$ Million)



Financial Result

Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Financial Income	187,622	161,855	15.9%	179,485	4.5%	533,676	468,010	14.0%
Financial Expenses	-349,653	-418,410	-16.4%	-355,596	-1.7%	-1,081,012	-1,137,529	-5.0%
Monetary Adjustment (IAS 29)	5,664	9,300	-39.1%	8,479	-33.2%	23,253	48,555	-52.1%
Financial Result	**-156,367**	**-247,255**	**-36.8%**	**-167,631**	**-6.7%**	**-524,083**	**-620,964**	**-15.6%**

In 3Q26, we saw a significant improvement in the financial result versus 3Q25 and the previous quarter. The main factors that contributed to this performance were:

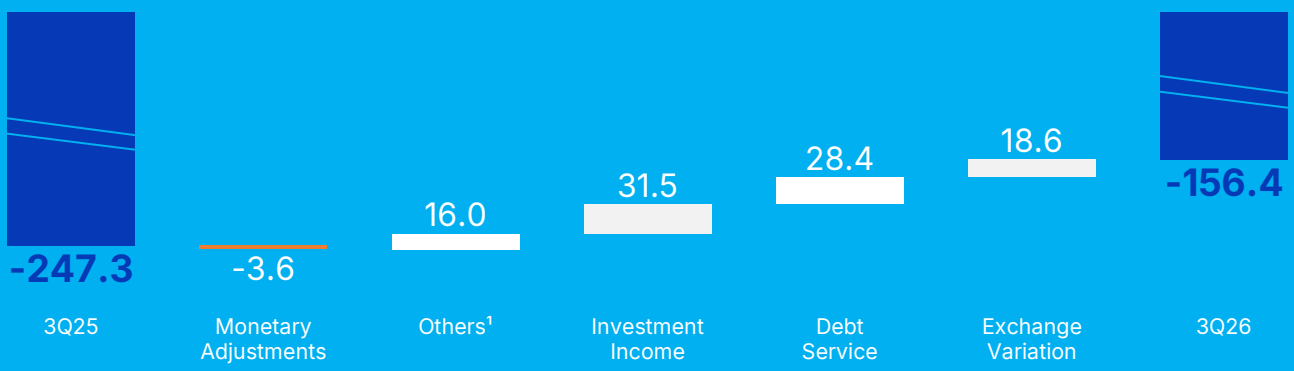
> Higher income from financial investments, supported by the increase in the cash balance in recent quarters.

> Decrease in debt service, in line with Randoncorp's deleveraging process.

> Improvement in foreign exchange variation, resulting from lower Dollar exposure in Argentina's operations.

For the breakdown of the financial result, see explanatory Note 27 in the Quarterly Financial Information (ITR).

Financial Result Bridge
(Amounts in R$ Million)



[1] The composition of the Others group refers mainly to present-value adjustments, IOF taxes and the monetary correction of court deposits.

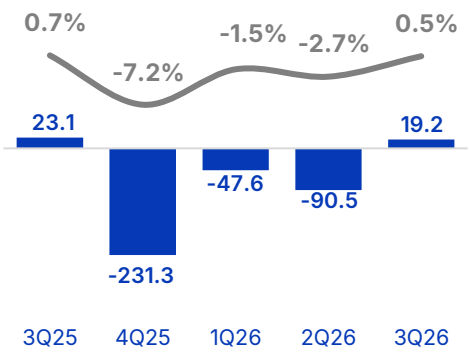
Net Income

Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
EBIT	309,793	367,403	-15.7%	313,033	-1.0%	872,294	842,425	3.5%
Financial Result	-156,367	-247,255	-36.8%	-167,631	-6.7%	-524,083	-620,964	-15.6%
Earnings Before Taxes	**153,425**	**120,148**	**27.7%**	**145,401**	**5.5%**	**348,211**	**221,461**	**57.2%**
Income Taxes	-44,990	-24,088	86.8%	-87,314	-48.5%	-180,430	-59,701	202.2%
Discontinued Operation	-14,963	-6,078	146.2%	-81,205	-81.6%	-103,182	-25,705	301.4%
Minority Interests	-74,228	-66,834	11.1%	-67,335	10.2%	-183,404	-155,504	17.9%
Net Income	**19,244**	**23,149**	**-16.9%**	**-90,453**	**-121.3%**	**-118,805**	**-19,450**	**510.8%**
Net Margin (%)	**0.5%**	**0.7%**	**-13 bps**	**-2.7%**	**327 bps**	**-1.2%**	**-0.2%**	**-100 bps**
ROE (last 12 months)	**-10.8%**	**3.0%**	**-1387 bps**	**-10.7%**	**-12 bps**	**-10.8%**	**3.0%**	**-1387 bps**

In 3Q26, the Company reported net income. The improvement in earnings before taxes was mainly supported by the improvement in the financial result. Below we highlight the other impacts that occurred in the period:

- Higher effective tax rate versus 3Q25, reflecting the non-recognition of deferred tax on tax losses, partially mitigated by the declaration of interest on equity by Frasle Mobility.
- Effect of the discontinuation of Delta Global's operations and of the Composs product line (Frasle Mobility), impacting the indicator by R$ 15.0 million.
- Negative equity income from Addiante (R$ 32.0 million) and one-offs related to restructurings (R$ 11.3 million), already detailed in previous chapters.

Net Income / Net Margin
R$ Million and % of NR



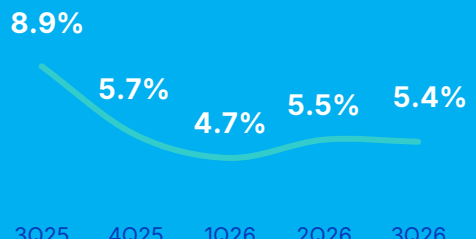
ROIC (Return on Invested Capital)

In 3Q26, Randoncorp's ROIC was 5.4%, in line with the previous quarter and below the level recorded in the same period of 2025.

The indicator mainly reflects:

- Negative impact of one-offs (R$ 173.8 million) and of expenses related to the readjustment of structures in recent periods, which reduced operating income.
- Higher effective tax rate, reflecting the non-recognition of deferred tax on tax losses.

ROIC (%)



Investments

Values in R$ Thousand		3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Organic (CAPEX)	Auto Parts	29,286	32,451	-9.8%	20,045	46.1%	86,221	85,717	0.6%
	Motion Control	50,199	52,191	-3.8%	22,383	124.3%	93,057	122,879	-24.3%
	OEM	16,696	11,164	49.5%	4,369	282.2%	26,625	50,899	-47.7%
	Fin. Solutions and Services	1,859	908	104.8%	1,057	76.0%	3,399	3,193	6.4%
	Adv. Tech. and Digital Str.	1,491	57	2,521.4%	962	54.9%	3,104	5,611	-44.7%
	Headquarters and Others	312	3,449	-91.0%	81	283.1%	705	9,666	-92.7%
	Subtotal	**99,843**	**100,220**	**-0.4%**	**48,897**	**104.2%**	**213,112**	**277,966**	**-23.3%**
Non-organic and Paid-in-Capital	Auto Parts	1,009	14,539	-93.1%	4,702	-78.5%	25,242	154,957	-83.7%
	Motion Control	12,258	10,906	12.4%	-	-	45,274	2,143,137	-97.9%
	OEM	-	-	-	-	-	-	101,509	-100.0%
	Fin. Solutions and Services	-	-	-	-	-	-	75,000	-100.0%
	Adv. Tech. and Digital Str.	4,027	-	-	1,691	138.2%	14,240	17,700	-19.5%
	Subtotal	**17,294**	**25,444**	**-32.0%**	**6,393**	**170.5%**	**84,755**	**2,492,303**	**-96.6%**
Total Investments		**117,136**	**125,665**	**-6.8%**	**55,290**	**111.9%**	**297,867**	**2,770,268**	**-89.2%**

In 3Q26, investments were close to the level of the same period of the previous year, keeping capital allocation concentrated on priority projects and on maintaining productive assets. The main highlights of the period were:

> Organic: i) productivity and automation, plant maintenance and environment, health and safety initiatives in the Motion Control Vertical (R$ 50.2 million), ii) investments to optimize capacity in Araraquara (R$ 8.3 million), and iii) progress in implementing Suspensys' assembly line and projects on Castertech's production lines in Mogi Guaçu (R$ 5.7 million).

> Non-Organic: i) settlement of part of the balance due for the acquisition of Nakata (R$ 12.3 million), and ii) increase in the stake in DB (R$ 4.0 million).

Working Capital[1]

In 3Q26, Average Working Capital[2] continued on a downward trajectory, reflecting the consolidation of working capital optimization actions implemented over recent quarters.

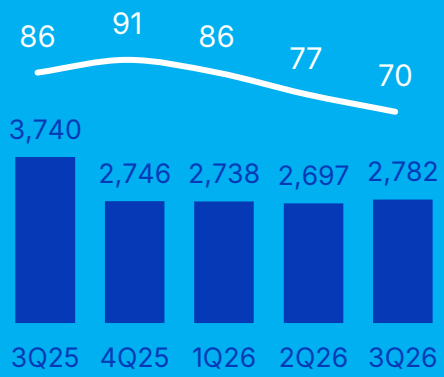
Among the main moves in the quarter, we highlight:

> Increase in inventories of the Motion Control Vertical, which expanded product availability to the domestic market.

> Higher balance of recoverable taxes.

Despite the slight increase versus the previous quarter, the working capital used in 3Q26 remained substantially below the level recorded in the same period of 2025.

Working Capital[1] (R$ Million)
Average Working Capital[2] (in days)



[1] Indicators exclude Banco Randon figures.
[2] Average working capital for the last 12 months (excluding Banco Randon) / gross revenue (excluding Banco Randon) for the same period.

Free Cash Flow (Excluding Banco Randon)

Values in R$ Thousand	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
EBITDA	429,601	481,185	-10.7%	440,176	-2.4%	1,243,424	1,209,183	2.8%
Investments	-99,728	-99,631	0.1%	-48,734	104.6%	-212,689	-275,852	-22.9%
Financial Result	-156,431	-247,279	-36.7%	-167,618	-6.7%	-524,118	-621,059	-15.6%
Taxes	-41,386	-21,367	93.7%	-87,310	-52.6%	-176,497	-63,036	180.0%
Change in Working Capital	-85,062	434,476	-119.6%	40,403	-310.5%	-35,896	-1,299,198	-97.2%
Operating Cash Flow	**46,995**	**547,385**	**-91.4%**	**176,917**	**-73.4%**	**294,224**	**-1,049,962**	**-128.0%**
Dividends/Interest on Equity	-49,574	-42,825	15.8%	-38,692	28.1%	-184,739	-168,599	9.6%
Paid-in Capital and M&A	-2,826	359,831	-100.8%	-6,393	-55.8%	-100,287	-2,096,327	-95.2%
Others	19,632	-134,851	-114.6%	9,479	107.1%	105,489	450,506	-76.6%
Free Cash Flow	**14,228**	**729,540**	**-98.0%**	**141,311**	**-89.9%**	**114,687**	**-2,864,383**	**-104.0%**

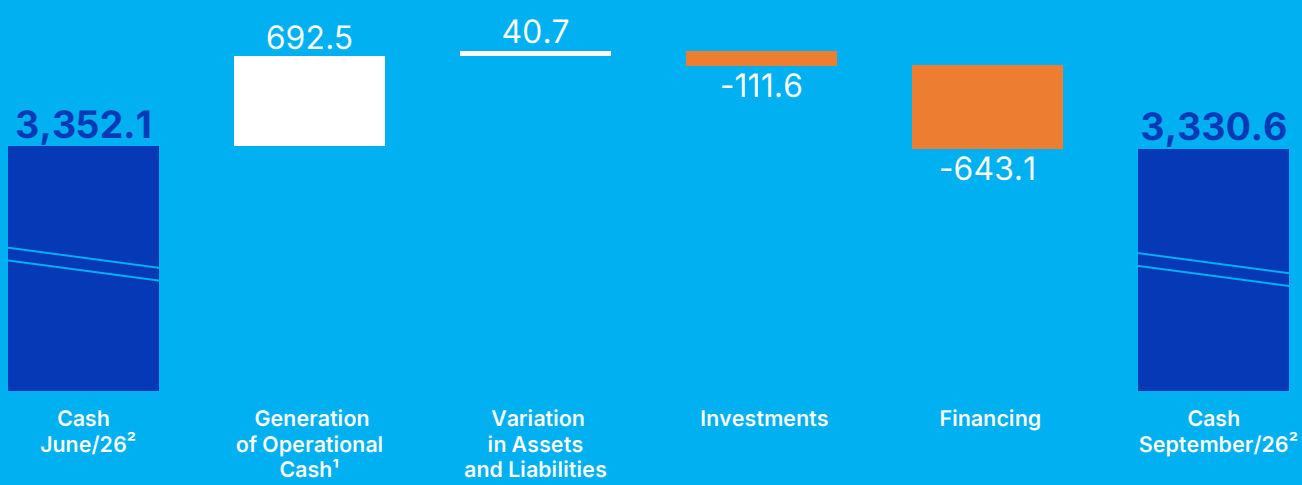
Free Cash Flow, excluding Banco Randon, remained positive in 3Q26. Year to date, cash generation reversed the consumption seen in the same period of 2025.

Compared with 3Q25, performance was mainly influenced by:

- Stable investments, reflecting a more conservative stance.
- Improvement in the financial result versus 3Q25, with lower expenses and higher financial income, in a magnitude exceeding the decline in EBITDA and the increase in taxes in the period.
- Working capital consumption in the quarter, with increase in inventory in the Motion Control Vertical and an increase in recoverable taxes, in contrast to the significant reduction seen in 3Q25.
- Paid-in Capital and M&A with reduced effect in the quarter, in contrast to the inflow of funds in 3Q25, when the Company carried out the follow-on offering of Frasle Mobility and the Private Capital Increase at Randoncorp.

Cash Movement Bridge[1]

(Values in R$ Million)



[1] The cash movement for the period is detailed in the Statements of Cash Flows, on pages 31 and 32 of this report.
[2] The opening and closing cash balances reflect the Cash and Cash Equivalents line of the Balance Sheet, presented on page 30 of this report.

Indebtedness

Values in R$ thousand, except when otherwise indicated	09/30/2025	12/31/2025	03/31/2026	06/30/2026	09/30/2026
Short Term Cash and Financial Investments	2,629,333	4,078,006	4,109,976	4,018,005	4,059,100
Long Term Cash and Financial Investments	199,474	184,555	141,449	115,445	110,353
Total Cash and Financial Investments	**2,828,807**	**4,262,561**	**4,251,425**	**4,133,450**	**4,169,453**
Short Term Debt Domestic Currency	1,628,859	1,840,157	1,855,397	1,577,416	1,436,568
Short Term Debt Foreign Currency	198,417	289,641	210,007	240,290	274,704
Short Term Debt	**1,827,276**	**2,129,798**	**2,065,404**	**1,817,705**	**1,711,271**
Long Term Debt Domestic Currency	6,562,305	6,571,617	6,511,613	6,482,578	6,530,794
Long Term Debt Foreign Currency	1,636,465	1,644,800	1,515,828	1,425,907	1,338,701
Long Term Debt	**8,198,770**	**8,216,417**	**8,027,441**	**7,908,485**	**7,869,495**
Total Bank Debt	**10,026,046**	**10,346,215**	**10,092,845**	**9,726,190**	**9,580,766**
Derivatives Operations	3,287	512	4,744	3,639	5,535
Debts with Related Companies	3,770	3,480	1,780	1,546	1,164
Accounts Payable by Business Combination	342,281	312,378	246,179	245,776	229,742
Total Gross Debt	**10,375,384**	**10,662,585**	**10,345,548**	**9,977,150**	**9,817,207**
Total Consolidated Net Debt	**7,546,577**	**6,400,024**	**6,094,123**	**5,843,700**	**5,647,754**
Net Debt Without Banco Randon	**5,462,599**	**4,399,031**	**4,439,883**	**4,298,572**	**4,284,344**
Net Leverage	**4.63 x**	**4.65 x**	**4.33 x**	**3.96 x**	**3.96 x**
Net Leverage Without Banco Randon	**3.36 x**	**3.16 x**	**3.13 x**	**2.91 x**	**3.00 x**
Average Term of Bank Debt	3.7 years	3.7 years	3.6 years	3.5 years	3.3 years
Average Term of Bank Debt Without Banco Randon	4.3 years	4.3 years	4.1 years	4.0 years	3.7 years
Average Cost of Bank Debt					
In Domestic Currency	16.4% p.a.	16.4% p.a.	16.3% p.a.	16.0% p.a.	15.1% p.a.
In Domestic Currency Without Banco Randon	15.9% p.a.	15.7% p.a.	15.4% p.a.	14.9% p.a.	14.3% p.a.
In Foreign Currency	8.4% p.a.	8.0% p.a.	8.0% p.a.	7.9% p.a.	7.7% p.a.

In 3Q26, net debt excluding Banco Randon remained stable versus the previous quarter, while leverage rose, reflecting a quarter with lower EBITDA, which affected the trailing twelve months. Excluding equity income, the indicator reached 2.54x[1] in the same period.

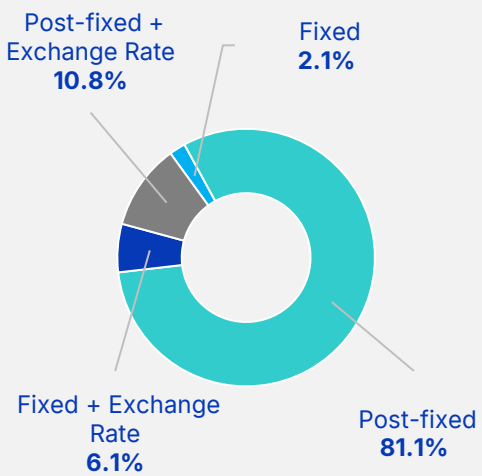
Among the main moves in the quarter, we highlight:

- Maintenance of the cash level, above the total of short-term obligations.
- Discipline in investment allocation and expense control, contributing to cash generation in the period.
- Decline in the average cost of domestic debt excluding Banco Randon, following the reduction in the benchmark interest rate.

We continue to direct efforts toward reducing indebtedness, focusing on financial discipline and resource allocation.

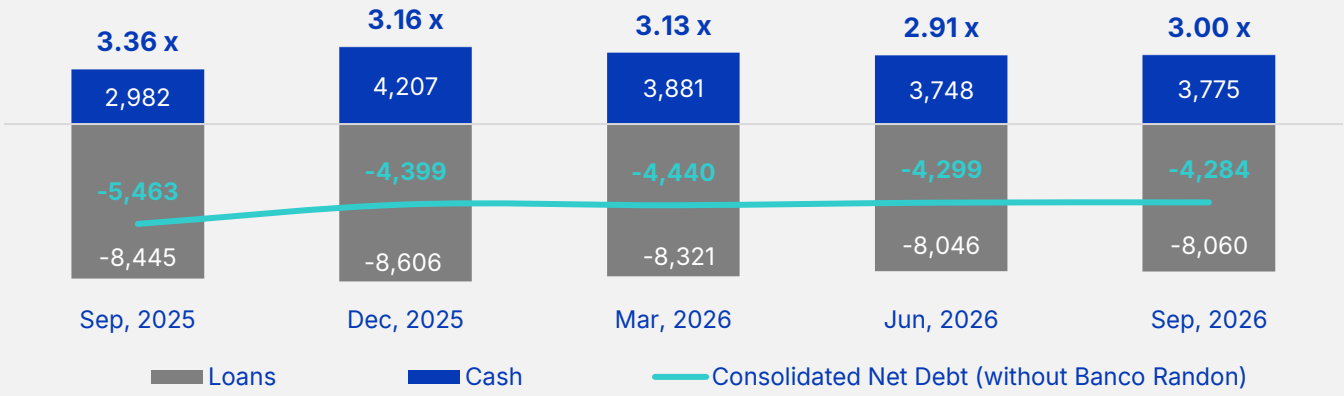
[1] Metric used for purposes of covenants, which set a limit of 3.5x for the indicator.

Debt Indexers 3Q26



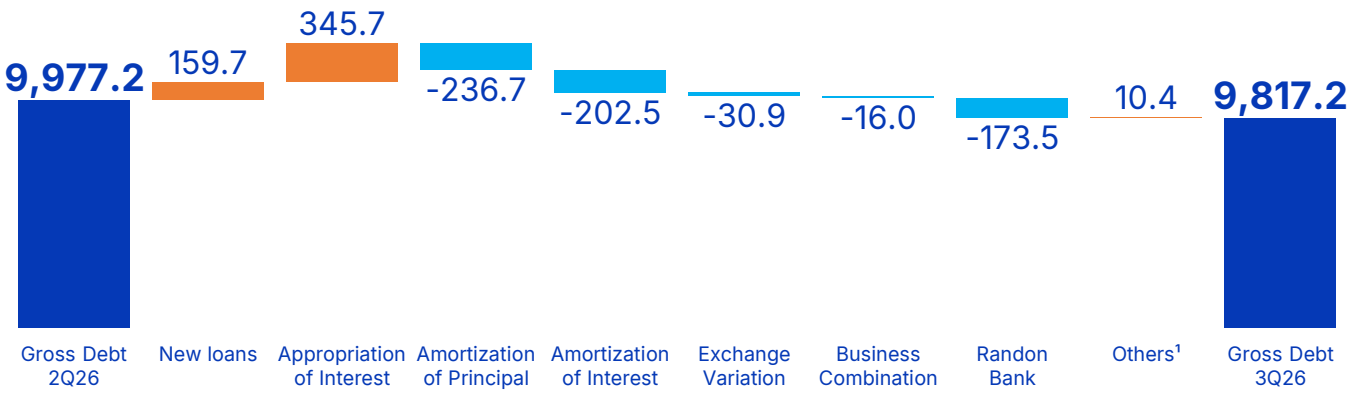
Net Debt History (Without Banco Randon)
R$ Million

*Net Debt/EBITDA



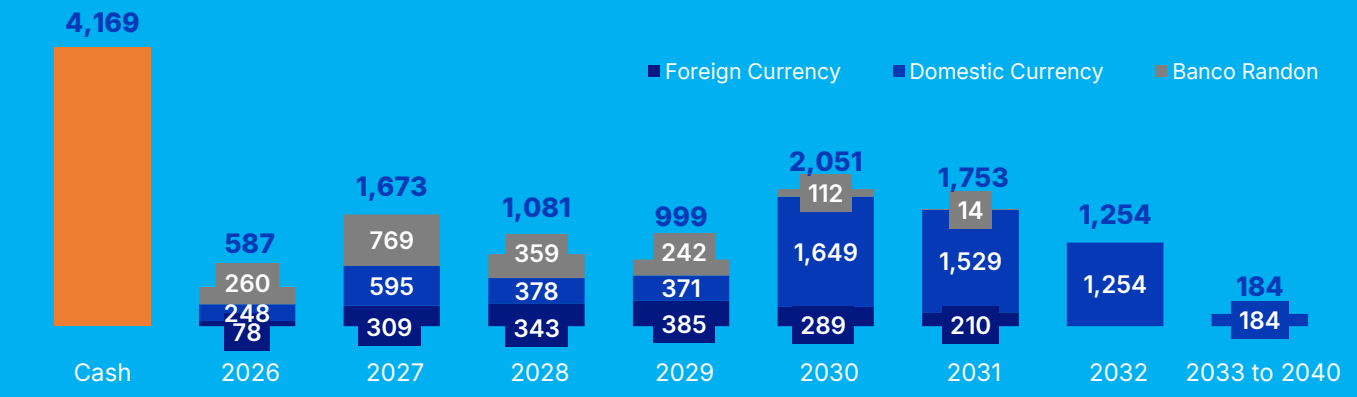
[1] In 3Q26, the Company's leverage, calculated according to the metric of the covenants (excluding Banco Randon and equity income), was **2.54x**, below the 3.5x limit.

Gross Debt Evolution
R$ Million



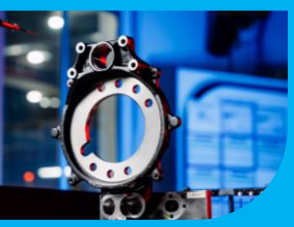
[1] The composition of the Others group refers mainly to derivative operations and payables to related companies.

Amortization of Bank Debt
R$ Million

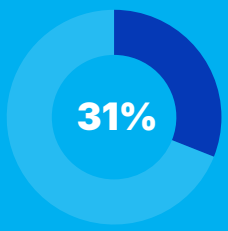


Performance by Business Vertical

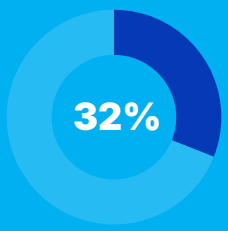
Auto Parts



Net Revenue 3Q26
(% of Total NR)



EBITDA Adjusted 3Q26
(% of EBITDA Adj. Total)



Distribution of Net Revenue	3Q26		3Q25			2Q26			9M26		9M25		
Volumes in units	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**
Brakes	189,555	316,437	159,919	285,946	18.5%	168,245	285,975	12.7%	523,980	875,749	548,233	923,169	-4.4%
Coupling Systems	32,512	145,087	26,953	126,007	20.6%	30,308	134,760	7.3%	87,209	393,828	86,602	393,883	0.7%
Axles and Suspensions	49,531	541,501	52,202	519,690	-5.1%	49,628	525,386	-0.2%	145,322	1,536,426	146,353	1,343,659	-0.7%
Foundry and Machining[1]	20,636	181,760	21,604	174,149	-4.5%	19,423	163,020	6.2%	59,838	499,266	64,443	530,348	-7.1%

Performance	**3Q26**	**3Q25**	**Δ%**	**2Q26**	**Δ%**	**9M26**	**9M25**	**Δ%**
Net Revenue	1,184,785	1,105,792	7.1%	1,109,141	6.8%	3,305,270	3,191,059	3.6%
COGS	-942,907	-900,685	4.7%	-875,652	7.7%	-2,634,326	-2,607,752	1.0%
Gross Profit	241,878	205,107	17.9%	233,489	3.6%	670,944	583,308	15.0%
Gross Margin %	20.4%	18.5%	187 bps	21.1%	-64 bps	20.3%	18.3%	202 bps
Operating Inc./Exp.	-126,429	-112,221	12.7%	-117,816	7.3%	-341,803	-307,323	11.2%
EBIT	115,449	92,886	24.3%	115,673	-0.2%	329,141	275,984	19.3%
EBITDA	150,722	130,697	15.3%	150,948	-0.1%	434,738	372,806	16.6%
EBITDA Margin %	12.7%	11.8%	90 bps	13.6%	-89 bps	13.2%	11.7%	147 bps
Adjusted EBITDA	150,722	129,784	16.1%	150,948	-0.1%	434,738	369,965	17.5%
Adj. EBITDA Margin %	12.7%	11.7%	98 bps	13.6%	-89 bps	13.2%	11.6%	156 bps

[1] Volumes in tons.

Values in R$ Thousand, except when otherwise indicated

Economic-Financial

> Net revenue grew versus 3Q25 and 2Q26, driven mainly by: i) higher volumes in most product lines, ii) growth in international business, particularly Brake sales in the United States and the United Kingdom, and iii) growth in the aftermarket, benefiting from expanded customer service after the start of operations at the new distribution center in Mogi Guaçu.

> Gross margin rose 187 bps versus 3Q25 and remained stable versus 2Q26, reflecting continued efficiency and productivity initiatives, combined with greater dilution of fixed costs.

> EBITDA margin remained at a healthy level, supported by the same factors that drove gross profit performance.

Outlook

> Activity levels expected to remain stable, with the order backlog pointing to steady demand in the coming months.

> Fenatran as an important reference for market dynamics and for 2027 commercial negotiations.

> Seasonality typical of the fourth quarter, associated mainly with OEMs scheduled vacations and year-end holidays.

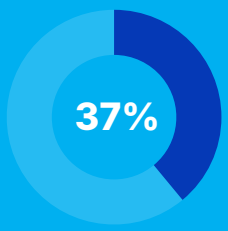
> Progress in efficiency and operating structure optimization initiatives, seeking to strengthen the vertical's competitiveness and profitability.

Performance by Business Vertical

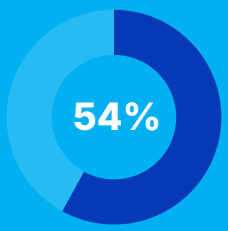
Motion Control



Net Revenue 3Q26
(% of Total NR)



EBITDA Adjusted 3Q26
(% of EBITDA Adj. Total)



Distribution of Net Revenue	3Q26		3Q25			2Q26			9M26		9M25		
Volumes in Thousand units	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Δ%Units**	**Units**	**Revenue**	**Units**	**Revenue**	**Δ%Units**
Braking	32,748	786,983	32,472	783,523	0.9%	32,544	771,028	0.6%	94,419	2,315,567	93,158	2,327,622	1.4%
Ride and Comfort	5,700	281,824	5,939	291,841	-4.0%	5,875	282,668	-3.0%	15,089	749,733	15,884	798,319	-5.0%
Powertrain	6,298	299,118	7,017	316,196	-10.2%	7,061	309,355	-10.8%	19,751	899,106	20,945	913,820	-5.7%
Other Products[1]	1,447	15,587	1,174	18,330	23.2%	1,164	20,721	24.3%	3,508	51,132	3,051	52,246	15.0%

[1] For the opening of the Others line, see attachment IV of the Frasle Mobility Release

Performance	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Revenue	1,383,512	1,409,891	-1.9%	1,383,772	-0.0%	4,015,537	4,092,008	-1.9%
COGS	-899,334	-931,024	-3.4%	-888,659	1.2%	-2,621,496	-2,717,077	-3.5%
Gross Profit	484,178	478,867	1.1%	495,113	-2.2%	1,394,041	1,374,931	1.4%
Gross Margin %	35.0%	34.0%	103 bps	35.8%	-78 bps	34.7%	33.6%	112 bps
Operating Expenses/Revenues	-297,731	-264,162	12.7%	-275,474	8.1%	-839,479	-793,319	5.8%
Equity Income	100	1,032	-90.3%	-746	-113.4%	-1,183	2,190	-154.0%
EBIT	186,547	215,737	-13.5%	218,893	-14.8%	553,379	583,802	-5.2%
EBITDA	250,443	273,538	-8.4%	283,629	-11.7%	744,572	777,286	-4.2%
EBITDA Margin %	18.1%	19.4%	-130 bps	20.5%	-239 bps	18.5%	19.0%	-45 bps
Adjusted EBITDA	257,595	271,923	-5.3%	283,629	-9.2%	751,724	767,676	-2.1%
Adjusted EBITDA Margin %	18.6%	19.3%	-67 bps	20.5%	-188 bps	18.7%	18.8%	-4 bps

Values in R$ Thousands, except when indicated otherwise

Economic-Financial

> Net revenue decline in 3Q26 explained by: i) lower demand in the Brazilian aftermarket, mainly due to supply chain inventory adjustments ahead of the tax changes, ii) reduced Powertrain volumes in Mexico, reflecting customer restructuring, iii) impacts of the Real's appreciation on the translation of foreign-currency revenues.

> Gross margin benefited from a better sales mix, pricing initiatives and lower cost of co-manufactured products, partially offsetting the lower fixed cost dilution in the period.

> Adjusted EBITDA impacted by higher operating expenses, including the reinforcement of the sales structure for expansion into new channels and markets.

Outlook

> Expansion of international business and development of new channels and markets, contributing to greater geographic and portfolio diversification.

> Continued capture of Dacomsa synergies and of productivity, supply chain optimization and operational efficiency initiatives.

> External scenario remains marked by uncertainty, with attention to tariff policies, geopolitical crises and their effects, especially on exchange rates and logistics constraints.

> Impacts of the transition related to tax changes in Brazil.

Performance by Business Vertical

OEM

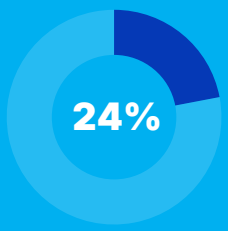


RANDON

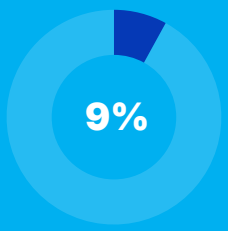
HERCULES CHASSIS

RANDON TRIEL-HT

Net Revenue 3Q26
(% of Total NR)



EBITDA Adjusted 3Q26
(% of EBITDA Adj. Total)



Distribution of Net Revenue	3Q26		3Q25			2Q26			9M26		9M25		
Volumes in units	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**
Trailers Brazil	5,058	555,292	3,904	457,818	29.6%	4,429	538,960	14.2%	13,878	1,603,293	11,969	1,455,337	15.9%
Trailers USA[1]	668	56,734	851	51,268	-21.5%	599	52,402	11.5%	1,634	139,574	2,652	183,510	-38.4%
Trailers Other Countries	681	153,210	828	154,611	-17.8%	616	126,432	10.6%	1,970	411,217	2,132	417,443	-7.6%
Railcars	95	85,811	54	33,547	75.9%	6	5,335	1,483.3%	101	91,146	54	33,547	87.0%
Aftermarket	-	55,354	-	105,256	-	-	44,696	-	-	152,757	-	314,550	-
Result	**3Q26**		**3Q25**		**Δ%**	**2Q26**		**Δ%**	**9M26**		**9M25**		**Δ%**
Net Revenue	906,401		802,500		12.9%	767,825		18.0%	2,397,986		2,404,387		-0.3%
COGS	-805,818		-715,001		12.7%	-680,997		18.3%	-2,142,484		-2,180,751		-1.8%
Gross Profit	100,583		87,499		15.0%	86,827		15.8%	255,502		223,636		14.2%
Gross Margin %	11.1%		10.9%		19 bps	11.3%		-21 bps	10.7%		9.3%		135 bps
Operating Inc./Exp.	-86,493		-58,507		47.8%	-73,554		17.6%	-224,585		-209,431		7.2%
EBIT	14,089		28,992		-51.4%	13,273		6.2%	30,917		14,205		117.7%
EBITDA	38,699		48,928		-20.9%	36,460		6.1%	101,131		71,184		42.1%
EBITDA Margin %	4.3%		6.1%		-183 bps	4.7%		-48 bps	4.2%		3.0%		126 bps
Adjusted EBITDA	42,883		47,266		-9.3%	36,460		17.6%	105,315		65,636		60.5%
Adjusted EBITDA Margin %	4.7%		5.9%		-116 bps	4.7%		-2 bps	4.4%		2.7%		166 bps

[1] Volumes sold by Hercules + exports from Brazil

Values in R$ Thousand, except when otherwise indicated

Economic-Financial

> Revenue growth in 3Q26 supported by:

i) recovery of the trailer market, with higher volumes destined mainly for agribusiness, industry and fuel transportation.

ii) greater contribution from railcar deliveries.

iii) growth in international market sales, with higher exports of implements to Bolivia, Colombia, Angola and the United States, despite the impacts of the Real's appreciation on the translation of foreign-currency revenues.

> Profitability impacted mainly by:

i) sales mix with lower added value.

ii) higher operating expenses, mainly due to the operational restructuring in Chapecó unit and increased sales commissions paid in the quarter.

Outlook

> Gradual progress in railcar production and deliveries, focused on meeting the contracted schedule.

> Order backlog filled for 4Q26, indicating that the production pace and deliveries will be maintained through year-end.

> Presence at Fenatran as an important space for customer relationships and for presenting the vertical's solutions, in a scenario still conditioned by high interest rates and by the dynamics of the different segments served.

Performance by Business Vertical

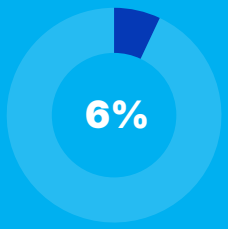
Financial Solutions and Services



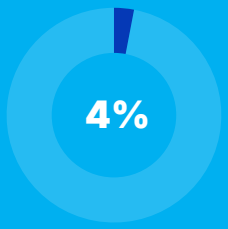
Rands Soluções Financeiras

Addiante

Net Revenue 3Q26
(% of Total NR)



EBITDA Adjusted 3Q26
(% of EBITDA Adj. Total)



Distribution of Net Revenue	3Q26		3Q25			2Q26			9M26		9M25		
Volumes in units	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Δ% Units**	**Units**	**Revenue**	**Units**	**Revenue**	**Δ% Units**
Consortium Quotas Sold	5,914	128,512	6,130	113,627	-3.5%	5,908	123,437	0.1%	16,101	373,837	17,793	321,439	-9.5%
Banco Randon	-	103,595	-	101,605	-	-	106,175	-	-	314,938	-	298,594	-
Insurance	-	3,221	-	2,968	-	-	3,544	-	-	9,449	-	8,814	-

Result	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Revenue	235,327	218,200	7.8%	233,157	0.9%	698,224	628,846	11.0%
COGS	-72,626	-73,078	-0.6%	-73,688	-1.4%	-220,171	-209,138	5.3%
Gross Profit	162,701	145,123	12.1%	159,468	2.0%	478,053	419,709	13.9%
Gross Margin %	69.1%	66.5%	263 bps	68.4%	74 bps	68.5%	66.7%	172 bps
Operating Income and Expenses	-114,138	-95,788	19.2%	-110,630	3.2%	-327,484	-283,005	15.7%
Equity Income	-32,043	1,459	-2,295.9%	-37,132	-13.7%	-104,930	9,245	-1,235.0%
EBIT	16,520	50,794	-67.5%	11,705	41.1%	45,639	145,948	-68.7%
EBITDA	18,319	52,717	-65.3%	13,740	33.3%	51,419	151,372	-66.0%
EBITDA Margin %	7.8%	24.2%	-1638 bps	5.9%	189 bps	7.4%	24.1%	-1671 bps
Adjusted EBITDA	18,319	52,586	-65.2%	13,740	33.3%	51,419	150,869	-65.9%
Adjusted EBITDA Margin %	7.8%	24.1%	-1632 bps	5.9%	189 bps	7.4%	24.0%	-1663 bps

Values in R$ Thousand, except when otherwise indicated

Economic-Financial

> Vertical net revenue growth supported by: i) continued expansion in consortium sales, with quotas sold at a higher average ticket and product diversification, ii) improved performance at Banco Randon, with an improved spread.

> Gross margin expansion, due to Banco Randon's lower funding cost and a more profitable revenue mix.

> Increase in selling expenses, explained mainly by the higher level of variable expenses associated with consortium activity, quota cancellations and increase in provision for delinquencies, partially offset by structural adjustments and cost-efficiency initiatives.

> The vertical's EBITDA margin continues to be impacted mainly by negative equity income from Addiante (-R$ 32.0 million, versus +R$ 1.5 million in 3Q25).

Outlook

> Continued efficiency initiatives and discipline in expense, seeking to preserve profitability in a still challenging credit environment.

> Selective growth at Banco Randon, focused on portfolio quality, risk management and adequate capital allocation.

> Gradual expansion of consortium operations, supported by the development of new sales channels and commercial partnerships, combined with initiatives to reduce consortium quota cancellations levels.

Performance by Business Vertical

Advanced Technology and Digital Strategies



Net Revenue 3Q26
(% of Total NR)



EBITDA Adjusted 3Q26
(% of EBITDA Adj. Total)



Distribution of Net Revenue	3Q26 Revenue	3Q25 Revenue	Δ%	2Q26 Revenue	Δ%	9M26 Revenue	9M25 Revenue	Δ%
Advanced Technology	11,676	14,688	-20.5%	8,859	31.8%	30,046	40,559	-25.9%
Digital Strategies	48,690	45,258	7.6%	43,580	11.7%	135,184	120,186	12.5%

Result	3Q26	3Q25	Δ%	2Q26	Δ%	9M26	9M25	Δ%
Net Revenue	60,366	59,946	0.7%	52,439	15.1%	165,230	160,745	2.8%
COGS	-45,487	-39,278	15.8%	-42,603	6.8%	-129,358	-114,907	12.6%
Gross Profit	14,879	20,668	-28.0%	9,836	51.3%	35,872	45,838	-21.7%
Gross Margin %	24.6%	34.5%	-983 bps	18.8%	589 bps	21.7%	28.5%	-681 bps
Operating Expenses/Revenues	-11,498	-11,912	-3.5%	-12,683	-9.3%	-35,389	-36,282	-2.5%
EBIT	3,380	8,756	-61.4%	-2,847	-218.7%	483	9,556	-94.9%
EBITDA	5,077	10,345	-50.9%	-1,058	-579.9%	5,868	13,922	-57.9%
EBITDA Margin %	8.4%	17.3%	-885 bps	-2.0%	1043 bps	3.6%	8.7%	-511 bps
Adjusted EBITDA	5,077	10,345	-50.9%	-1,058	-579.9%	5,868	13,922	-57.9%
Adjusted EBITDA Margin %	8.4%	17.3%	-885 bps	-2.0%	1043 bps	3.6%	8.7%	-511 bps

Values in R$ Thousand, except when otherwise indicated

Economic-Financial

> Net revenue in 3Q26 was stable versus 3Q25, with growth in Digital Strategies offsetting the decline in Advanced Technology, and grew 15.1% versus 2Q26, with OEM demand recovering in the testing and structural laboratory services segment.

> Margin reduction versus the previous year, but improvement compared with 2Q26, mainly due to fixed-cost dilution at CTR, and lower operating efficiency and a less favorable contract mix at DB.

> Continued operating expense control and structural adjustment initiatives, seeking greater efficiency given the current activity level.

Outlook

> Continued development of technologies aimed at mobility efficiency and decarbonization, including electrification solutions and new energy sources.

> Progress in NIONE's commercial development, with expansion of nanotechnology applications into new markets and the start of sales to the international market.

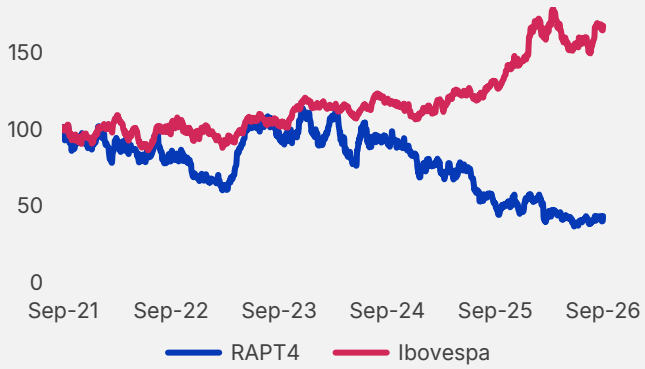
> Structural adjustment and commercial repositioning of DB, with greater focus on data and artificial intelligence solutions.

Capital Markets

Capital Market	09/30/2026	09/30/2025	Δ%	06/30/2026	Δ%
RAPT4 Closing Price[1]	5.15	6.15	-16.3%	4.45	15.7%
RAPT3 Closing Price[1]	8.38	6.09	37.6%	4.52	85.4%
Number of RAPT4 Shares[2]	223,883	223,883	0.0%	223,883	0.0%
Number of RAPT3 Shares[2]	125,842	125,842	0.0%	125,842	0.0%
Market Value[3]	2,202,211	2,136,879	3.1%	1,560,470	41.1%
Treasury Shares (RAPT4)[2]	1,037	1,037	0.0%	1,037	0.0%
Book Value per Share[1]	13.14	13.50	-2.6%	13.12	0.2%

[1] Values in R$ and prices adjusted for dividends and IoE paid
[2] Values in Thousand
[3] Values in R$ Thousand

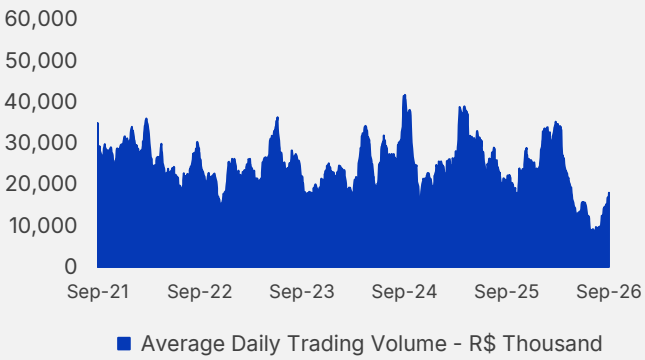
RAPT VS. IBOV



Over the five-year period (09/30/2021 to 09/30/2026), Randoncorp's preferred shares (RAPT4) accumulated a change of -56.3%, versus a 67.9% rise in the Ibovespa over the same timeframe.

In 3Q26, RAPT4 closed the quarter at R$ 5.15, up 15.7% versus 2Q26, outperforming the Ibovespa, which rose 8.3% in the period.

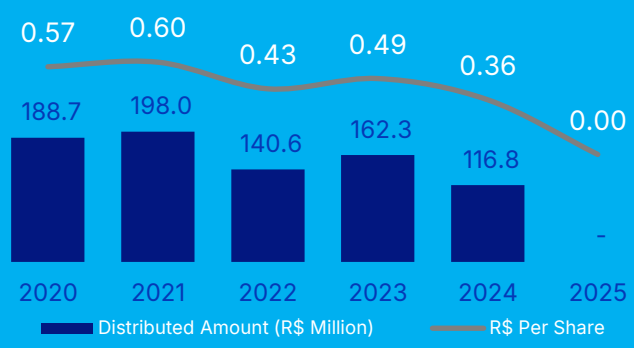
Financial Volume



The Company's average daily share liquidity in the quarter was R$ 12.0 million, down 30.8% versus 2Q26 and 48.6% versus 3Q25.

Shareholder Remuneration

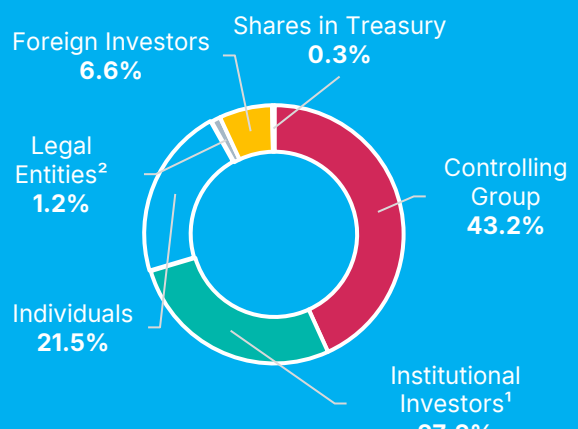
Below is the history of payments in recent years:



Distribution by accrual period and net of Income Tax.

Shareholder Profile

At the end of the quarter, Randoncorp had 32,249 investors in its shareholder base, 4.3% lower than in 2Q26 and 8.4% lower than in 3Q25. The distribution of shares by shareholder profile is detailed below:



[1] Funds and Investment Clubs
[2] Companies, Banks, Brokers and Associations

Randoncorp Day 2026 Site Visit Edition



On September 2, 2026, we held the Randoncorp Day Site Visit Edition, bringing together investors, analysts and other stakeholders for an immersion in our operations located in Mogi Guaçu, São Paulo.

During the event, attendees got a closer look at the Suspensys and Castertech units and the Auto Parts Logistics Center, in addition to interacting directly with Randoncorp executives and leaders.

The initiative reinforces our commitment to closeness and transparency with the market, providing a detailed view of the manufacturing and distribution fronts that underpin our growth strategy.

Material Fact
Public Tender Offer (OPA)

On October 23, 2026, while this report was being prepared, the Company received from its controlling shareholder DRAMD Participações e Administração Ltda. the Notice of the voluntary public offer to acquire up to all of the outstanding common shares issued by the Company (RAPT3), in exchange for common shares issued by its subsidiary FRASLE MOBILITY S.A. (FRAS3) and held by the Offeror.

The Notice contains detailed information on the OPA procedure and the date of the auction at B3, which is expected to take place on November 16, 2026, at 3 p.m., and shareholders wishing to participate in the auction must observe the deadlines and procedures set out in item 6 of the Notice.

To access the document (available only in Portuguese), click here.

Extel Awards 2026

Randoncorp was honored once again by the important capital markets ranking, Extel Awards 2026, in which it won 1st place among the Small Caps in the Capital Goods sector in the categories Best ESG Program, Best Investor/Analyst Event and Best IR Program.

The Company also featured among the highlights in other categories related to Investor Relations excellence, reinforcing the quality of the dialogue it maintains with investors and analysts.

We would like to thank everyone who voted for Randoncorp and, in particular, the investors and analysts who follow us and trust our trajectory.

This recognition reflects the work of our teams and reinforces our commitment to transparency, consistency in communication and building a long-term relationship with the market, as we remain committed to continuously evolving our Investor Relations practices.

ESG Ambition

Business (Governance)

> Subsidiary Frasle Mobility opened a unit of **Movetech** in the United States, expanding its global technology development capacity. With the installation of a dynamometer focused on commercial vehicles, the company strengthens its proximity to North American OEMs, in addition to reinforcing research for the automotive sector supply chain.

> The **Randon Technology Center (CTR)** was designated by the National Public Security Secretariat (SENASP) as a testing laboratory for validating light vehicles intended for public security. With the certification, the CTR joins a select group of Brazilian laboratories qualified to perform all the tests required for vehicles to be approved as patrol cars, in accordance with SENASP Technical Standard No. 006/2022.

> The **Financial Solutions and Services Vertical** entered into a partnership with the French multinational KUHN, strengthening its presence in agribusiness. The agreement, made official at Expointer, combines Randoncorp's consortium expertise with the tradition of the world leader in the manufacture of agricultural implements and machinery.

> **Castertech** launched a new brake drum, the TechPlus, with a renewed product configuration. Projected benefits include lower operating costs related to maintenance and fuel consumption, improved productivity and greater reliability and safety in operation, especially on routes that demand more from brake component performance.

> Randoncorp launched a web series showing the behind the scenes of a technology expedition of more than 10,000 kilometers along Brazilian roads. The **Innovation in Motion** project was led by the Randon Technology Center, which sought to transform driving on Brazilian roads into intelligence for developing transport-oriented solutions. The project took to the roads a vehicle heavily equipped with sensors to test technologies and products of the Randon, Castertech, JOST, Master and Suspensys brands.

People (Social)

> On August 28, Randoncorp honored 81 professionals who completed 25, 35 and 40 years with the company. By recognizing length of service, we also celebrate the choices, the learning and the connections that become legacy.





To watch the web series (in Portuguese), click here.

With each episode, a new look at this journey:

> Behind the scenes of the project's two years of preparation.

> The challenges encountered in different road conditions.

> Technologies applied to data collection and monitoring.

> Stories and experiences of those who lived thousands of kilometers on the road.



RANDONCORP

Appendices

Consolidated Income Statement

Values in R$ thousand

	3Q26	%	3Q25	%	2Q26	%	% Changes 3Q26/3Q25	% Changes 3Q26/2Q26
Gross Revenue	4,195,755	118.2%	4,069,090	118.6%	3,941,502	118.9%	3.1%	6.5%
Gross Revenue Deductions	-646,273	-18.2%	-639,329	-18.6%	-627,755	-18.9%	1.1%	2.9%
Net Revenue	**3,549,482**	**100.0%**	**3,429,762**	**100.0%**	**3,313,747**	**100.0%**	**3.5%**	**7.1%**
Cost of Sales and Services	-2,570,976	-72.4%	-2,523,026	-73.6%	-2,369,637	-71.5%	1.9%	8.5%
Gross Profit	**978,506**	**27.6%**	**906,735**	**26.4%**	**944,109**	**28.5%**	**7.9%**	**3.6%**
Selling Expenses	-329,812	-9.3%	-294,416	-8.6%	-311,578	-9.4%	12.0%	5.9%
Administrative Expenses	-253,027	-7.1%	-238,389	-7.0%	-248,370	-7.5%	6.1%	1.9%
Other Expenses / Income	-53,831	-1.5%	-7,986	-0.2%	-33,997	-1.0%	574.0%	58.3%
Equity Income	-32,043	-0.9%	1,459	0.0%	-37,132	-1.1%	-2,295.9%	-13.7%
Financial Result	**-156,367**	**-4.4%**	**-247,255**	**-7.2%**	**-167,631**	**-5.1%**	**-36.8%**	**-6.7%**
Financial Income	187,622	5.3%	161,855	4.7%	179,485	5.4%	15.9%	4.5%
Financial Expenses	-349,653	-9.9%	-418,410	-12.2%	-355,596	-10.7%	-16.4%	-1.7%
Monetary Correction (IAS 29)	5,664	0.2%	9,300	0.3%	8,479	0.3%	-39.1%	-33.2%
Income Before Taxes	**153,425**	**4.3%**	**120,148**	**3.5%**	**145,401**	**4.4%**	**27.7%**	**5.5%**
Provision for Taxes	-44,990	-1.3%	-24,088	-0.7%	-87,314	-2.6%	86.8%	-48.5%
Discontinued Operation	-14,963	-0.4%	-6,078	-0.2%	-81,205	-2.5%	146.2%	-81.6%
Consolidated Profit	**93,473**	**2.6%**	**89,983**	**2.6%**	**-23,118**	**-0.7%**	**3.9%**	**-504.3%**
Assigned to Non-Controlling	74,228	2.1%	66,834	1.9%	67,335	2.0%	11.1%	10.2%
Assigned to the Parent Company	19,244	0.5%	23,149	0.7%	-90,453	-2.7%	-16.9%	-121.3%
EBIT	**309,793**	**8.7%**	**367,403**	**10.7%**	**313,033**	**9.4%**	**-15.7%**	**-1.0%**
EBITDA	438,683	12.4%	487,962	14.2%	441,664	13.3%	-10.1%	-0.7%
EBITDA MARGIN (%)	12.4%		14.2%		13.3%		-187 bps	-97 bps
ADJUSTED EBITDA	**450,019**		**483,204**		**441,664**		**-6.9%**	**1.9%**
ADJUSTED EBITDA MARGIN (%)	**12.7%**		**14.1%**		**13.3%**		**-141 bps**	**-65 bps**

	9M26	%	9M25	%	% Changes 9M26/9M25
Gross Revenue	11,736,427	118.1%	11,677,974	118.1%	0.5%
Gross Revenue Deductions	-1,801,732	-18.1%	-1,792,424	-18.1%	0.5%
Net Revenue	**9,934,696**	**100.0%**	**9,885,550**	**100.0%**	**0.5%**
Cost of Sales and Services	-7,189,275	-72.4%	-7,326,363	-74.1%	-1.9%
Gross Profit	**2,745,421**	**27.6%**	**2,559,187**	**25.9%**	**7.3%**
Selling Expenses	-906,129	-9.1%	-841,499	-8.5%	7.7%
Administrative Expenses	-738,565	-7.4%	-765,518	-7.7%	-3.5%
Other Expenses / Income	-123,504	-1.2%	-118,990	-1.2%	3.8%
Equity Income	-104,930	-1.1%	9,245	0.1%	-1,235.0%
Financial Result	**-524,083**	**-5.3%**	**-620,964**	**-6.3%**	**-15.6%**
Financial Income	533,676	5.4%	468,010	4.7%	14.0%
Financial Expenses	-1,081,012	-10.9%	-1,137,529	-11.5%	-5.0%
Monetary Correction (IAS 29)	23,253	0.2%	48,555	0.5%	-52.1%
Income Before Taxes	**348,211**	**3.5%**	**221,461**	**2.2%**	**57.2%**
Provision for Taxes	-180,430	-1.8%	-59,701	-0.6%	202.2%
Discontinued Operation	-103,182	-1.0%	-25,705	-0.3%	301.4%
Consolidated Profit	**64,599**	**0.7%**	**136,054**	**1.4%**	**-52.5%**
Assigned to Non-Controlling	183,404	1.8%	155,504	1.6%	17.9%
Assigned to the Parent Company	-118,805	-1.2%	-19,450	-0.2%	510.8%
EBIT	**872,294**	**8.8%**	**842,425**	**8.5%**	**3.5%**
EBITDA	1,255,412	12.6%	1,204,036	12.2%	4.3%
EBITDA MARGIN (%)	12.6%		12.2%		46 bps
ADJUSTED EBITDA	**1,266,748**		**1,285,086**		**-1.4%**
ADJUSTED EBITDA MARGIN (%)	**12.8%**		**13.0%**		**-25 bps**

Quarterly Income Statement by Business Vertical

Amounts in R$ thousand

	Auto Parts			Motion Control		
	3Q26	3Q25	Δ%	3Q26	3Q25	Δ%
Gross Revenue	1,459,624	1,354,742	7.7%	1,615,922	1,663,164	-2.8%
Gross Revenue Deductions	-274,839	-248,950	10.4%	-232,410	-253,273	-8.2%
Net Revenue	**1,184,785**	**1,105,792**	**7.1%**	**1,383,512**	**1,409,891**	**-1.9%**
Cost of Sales and Services	-942,907	-900,685	4.7%	-899,334	-931,024	-3.4%
Gross Profit	**241,878**	**205,107**	**17.9%**	**484,178**	**478,867**	**1.1%**
Gross Margin (%)	20.4%	18.5%	187 bps	35.0%	34.0%	103 bps
Operating Exp./Inc.	-126,429	-112,221	12.7%	-297,731	-264,162	12.7%
Equity Income	-	-	-	100	1,032	-90.3%
EBIT	**115,449**	**92,886**	**24.3%**	**186,547**	**215,737**	**-13.5%**
EBITDA	150,722	130,697	15.3%	250,443	273,538	-8.4%
EBITDA Margin (%)	12.7%	11.8%	90 bps	18.1%	19.4%	-130 bps
Adjusted EBITDA	**150,722**	**129,784**	**16.1%**	**257,595**	**271,923**	**-5.3%**
Adjusted EBITDA Margin (%)	**12.7%**	**11.7%**	**98 bps**	**18.6%**	**19.3%**	**-67 bps**

	OEM			Financial Solutions and Services		
	3Q26	3Q25	Δ%	3Q26	3Q25	Δ%
Gross Revenue	1,070,133	956,184	11.9%	251,570	232,712	8.1%
Gross Revenue Deductions	-163,732	-153,684	6.5%	-16,242	-14,512	11.9%
Net Revenue	**906,401**	**802,500**	**12.9%**	**235,327**	**218,200**	**7.8%**
Cost of Sales and Services	-805,818	-715,001	12.7%	-72,626	-73,078	-0.6%
Gross Profit	**100,583**	**87,499**	**15.0%**	**162,701**	**145,123**	**12.1%**
Gross Margin (%)	11.1%	10.9%	19 bps	69.1%	66.5%	263 bps
Operating Exp./Inc.	-86,493	-58,507	47.8%	-114,138	-95,788	19.2%
Equity Income	-	-	-	-32,043	1,459	-2,295.9%
EBIT	**14,089**	**28,992**	**-51.4%**	**16,520**	**50,794**	**-67.5%**
EBITDA	38,699	48,928	-20.9%	18,319	52,717	-65.3%
EBITDA Margin (%)	4.3%	6.1%	-183 bps	7.8%	24.2%	-1638 bps
Adjusted EBITDA	**42,883**	**47,266**	**-9.3%**	**18,319**	**52,586**	**-65.2%**
Adjusted EBITDA Margin (%)	**4.7%**	**5.9%**	**-116 bps**	**7.8%**	**24.1%**	**-1632 bps**

	Adv. Tech. and Digital Str.			Intercompany Sales and Others			Consolidated		
	3Q26	3Q25	Δ%	3Q26	3Q25	Δ%	3Q26	3Q25	Δ%
Gross Revenue	66,185	64,656	2.4%	-267,679	-202,368	32.3%	4,195,755	4,069,090	3.1%
Gross Revenue Deductions	-5,819	-4,710	23.5%	46,770	35,801	30.6%	-646,273	-639,329	1.1%
Net Revenue	**60,366**	**59,946**	**0.7%**	**-220,910**	**-166,567**	**32.6%**	**3,549,482**	**3,429,762**	**3.5%**
Cost of Sales and Services	-45,487	-39,278	15.8%	195,197	136,039	43.5%	-2,570,976	-2,523,026	1.9%
Gross Profit	**14,879**	**20,668**	**-28.0%**	**-25,713**	**-30,528**	**-15.8%**	**978,506**	**906,735**	**7.9%**
Gross Margin (%)	24.6%	34.5%	-983 bps	-	-	-	27.6%	26.4%	113 bps
Operating Exp./Inc.	-11,498	-11,912	-3.5%	-381	1,799	-121.2%	-636,670	-540,791	17.7%
Equity Income	-	-	-	-100	-1,032	-90.3%	-32,043	1,459	-2,295.9%
EBIT	**3,380**	**8,756**	**-61.4%**	**-26,193**	**-29,761**	**-12.0%**	**309,793**	**367,403**	**-15.7%**
EBITDA	5,077	10,345	-50.9%	-24,576	-28,263	-13.0%	438,683	487,962	-10.1%
EBITDA Margin (%)	8.4%	17.3%	-885 bps	-	-	-	12.4%	14.2%	-187 bps
Adjusted EBITDA	**5,077**	**10,345**	**-50.9%**	**-24,576**	**-28,699**	**-14.4%**	**450,019**	**483,204**	**-6.9%**
Adjusted EBITDA Margin (%)	**8.4%**	**17.3%**	**-885 bps**	**-**	**-**	**-**	**12.7%**	**14.1%**	**-141 bps**

Accumulated Income Statement by Business Vertical

Values in R$ Thousand

	Auto Parts			Motion Control		
	9M26	9M25	Δ%	9M26	9M25	Δ%
Gross Revenue	4,067,986	3,885,010	4.7%	4,675,801	4,793,416	-2.5%
Gross Revenue Deductions	-762,716	-693,950	9.9%	-660,265	-701,408	-5.9%
Net Revenue	**3,305,270**	**3,191,059**	**3.6%**	**4,015,537**	**4,092,008**	**-1.9%**
Cost of Sales and Services	-2,634,326	-2,607,752	1.0%	-2,621,496	-2,717,077	-3.5%
Gross Profit	**670,944**	**583,308**	**15.0%**	**1,394,041**	**1,374,931**	**1.4%**
Gross Margin (%)	20.3%	18.3%	202 bps	34.7%	33.6%	112 bps
Operating Exp./Inc.	-341,803	-307,323	11.2%	-839,479	-793,319	5.8%
Equity Income	-	-	-	-1,183	2,190	-154.0%
EBIT	**329,141**	**275,984**	**19.3%**	**553,379**	**583,802**	**-5.2%**
EBITDA	434,738	372,806	16.6%	744,572	777,286	-4.2%
EBITDA Margin (%)	13.2%	11.7%	147 bps	18.5%	19.0%	-45 bps
Adjusted EBITDA	**434,738**	**369,965**	**17.5%**	**751,724**	**767,676**	**-2.1%**
Adjusted EBITDA Margin (%)	**13.2%**	**11.6%**	**156 bps**	**18.7%**	**18.8%**	**-4 bps**

	OEM			Financial Solutions and Services		
	9M26	9M25	Δ%	9M26	9M25	Δ%
Gross Revenue	2,853,602	2,870,191	-0.6%	745,579	669,780	11.3%
Gross Revenue Deductions	-455,616	-465,804	-2.2%	-47,355	-40,934	15.7%
Net Revenue	**2,397,986**	**2,404,387**	**-0.3%**	**698,224**	**628,846**	**11.0%**
Cost of Sales and Services	-2,142,484	-2,180,751	-1.8%	-220,171	-209,138	5.3%
Gross Profit	**255,502**	**223,636**	**14.2%**	**478,053**	**419,709**	**13.9%**
Gross Margin (%)	10.7%	9.3%	135 bps	68.5%	66.7%	172 bps
Operating Exp./Inc.	-224,585	-209,431	7.2%	-327,484	-283,005	15.7%
Equity Income	-	-	-	-104,930	9,245	-1,235.0%
EBIT	**30,917**	**14,205**	**117.7%**	**45,639**	**145,948**	**-68.7%**
EBITDA	101,131	71,184	42.1%	51,419	151,372	-66.0%
EBITDA Margin (%)	4.2%	3.0%	126 bps	7.4%	24.1%	-1671 bps
Adjusted EBITDA	**105,315**	**65,636**	**60.5%**	**51,419**	**150,869**	**-65.9%**
Adjusted EBITDA Margin (%)	**4.4%**	**2.7%**	**166 bps**	**7.4%**	**24.0%**	**-1663 bps**

	Adv. Tech. and Digital Str.			Intercompany Sales and Others			Consolidated		
	9M26	9M25	Δ%	9M26	9M25	Δ%	9M26	9M25	Δ%
Gross Revenue	181,478	177,514	2.2%	-788,020	-717,937	9.8%	11,736,427	11,677,974	0.5%
Gross Revenue Deductions	-16,248	-16,769	-3.1%	140,469	126,442	11.1%	-1,801,732	-1,792,424	0.5%
Net Revenue	**165,230**	**160,745**	**2.8%**	**-647,551**	**-591,495**	**9.5%**	**9,934,696**	**9,885,550**	**0.5%**
Cost of Sales and Services	-129,358	-114,907	12.6%	558,561	503,262	11.0%	-7,189,275	-7,326,363	-1.9%
Gross Profit	**35,872**	**45,838**	**-21.7%**	**-88,990**	**-88,233**	**0.9%**	**2,745,421**	**2,559,187**	**7.3%**
Gross Margin (%)	21.7%	28.5%	-681 bps	-	-	-	27.6%	25.9%	175 bps
Operating Exp./Inc.	-35,389	-36,282	-2.5%	542	-96,647	-100.6%	-1,768,198	-1,726,006	2.4%
Equity Income	-	-	-	1,183	-2,190	-154.0%	-104,930	9,245	-1,235.0%
EBIT	**483**	**9,556**	**-94.9%**	**-87,266**	**-187,070**	**-53.4%**	**872,294**	**842,425**	**3.5%**
EBITDA	5,868	13,922	-57.9%	-82,316	-182,534	-54.9%	1,255,412	1,204,036	4.3%
EBITDA Margin (%)	3.6%	8.7%	-511 bps	-	-	-	12.6%	12.2%	46 bps
Adjusted EBITDA	**5,868**	**13,922**	**-57.9%**	**-82,316**	**-82,982**	**-0.8%**	**1,266,748**	**1,285,086**	**-1.4%**
Adjusted EBITDA Margin (%)	**3.6%**	**8.7%**	**-511 bps**	**-**	**-**	**-**	**12.8%**	**13.0%**	**-25 bps**

Balance Sheet

Values in R$ Thousand

	Consolidated	Parent Company	Banco Randon[1]
Assets	**18,626,882**	**6,910,065**	**2,538,291**
Current	**10,576,243**	**2,579,046**	**1,827,593**
Cash and Cash Equivalents	3,330,574	1,137,101	28,573
Financial Investments	727,948	34,285	687,479
Derivative Financial Instruments	578	-	-
Receivables	2,468,251	497,064	1,095,426
Inventories	3,189,952	578,236	3,515
Recoverable Taxes Short Term	589,209	263,689	3,331
Others[2]	269,732	68,672	9,270
Non-current	**8,050,639**	**4,331,019**	**710,698**
Long-term Receivables	2,220,579	471,828	702,227
Non-immediate Liquidity Investments	110,353	-	25,644
Related Parties	-	16,247	-
Receivables Long Term	615,579	2,618	607,963
Consortium Quotas	46,788	250	-
Deferred/Recoverable Taxes Long Term	862,370	442,482	61,625
Other Realizable Rights	540,918	-	6,996
Judicial Deposits	44,570	10,230	-
Investments/Property, Plant and Equipment/Intangible Assets	5,385,485	3,797,016	8,014
Right-of-Use of Leases	444,575	62,176	456
Liabilities	**18,626,882**	**6,910,065**	**2,538,291**
Current	**4,872,052**	**1,073,709**	**1,327,789**
Suppliers	1,559,908	378,936	4,065
Financial Institutions Short Term[3]	1,296,631	239,985	900,048
Payables from Business Combination Short Term	112,784	-	-
Salaries/Benefits	306,481	78,033	2,067
Taxes and Fees	204,800	16,655	867
Third-party Funding	420,175	-	420,175
Advances from Customers and Others[4]	872,816	344,037	386
Leases Short Term	98,457	16,063	181
Non-current	**9,173,599**	**2,799,741**	**818,698**
Financial Institutions Long Term[3]	7,668,602	2,683,591	584,929
Payables from Business Combination Long Term	116,958	1,303	-
Government Subsidies	937	-	-
Related Parties Long Term	1,164	-	-
Taxes Payable/Deferred Taxes	369,976	-	32,483
Provision for Litigation	223,382	53,272	-
Other Liabilities	190,688	9,201	-
Consortium Funds Obligations Long Term	4,151	-	-
Third-party Funding Long Term	200,892	-	200,892
Advances from Customers and Others Long Term	88	545	-
Leases Long Term	396,760	51,829	393
Total Shareholders' Equity	**4,581,231**	**3,036,615**	**391,805**
Shareholders' Equity	3,036,615	3,036,615	391,805
Non-controlling Shareholders' Interest	1,544,615	-	-

[1] Banco Randon figures are consolidated in accordance with IFRS *(International Financial Reporting Standards)*. This unit's reporting to the Central Bank of Brazil follows specific legislation for financial institutions.

[2] Considers the Prepaid Expenses and Other Current Assets accounts.

[3] Considers the Loans and Financing and Derivative financial instruments accounts.

[4] Considers the Dividends and IoE Payable, Advances from Customers, Employee and Management Profit Sharing, Other accounts, Customers for Goods to be Delivered, Warranty Provisions, Commissions payable and Liabilities on Assets of Discontinued Operations accounts.

Income Statement

Values in R$ Thousand

	Consolidated	Parent Company	Banco Randon[1]
Net Revenue	**9,934,696**	**2,120,325**	**314,938**
Cost of Sales and Services	-7,189,275	-1,844,685	-221,478
Gross Profit	**2,745,421**	**275,640**	**93,460**
Selling Expenses	-906,129	-63,254	-41,029
Administrative Expenses	-738,565	-148,660	-46,142
Other Expenses / Income	-123,504	-38,595	2,506
Equity Income	-104,930	69,009	-
Financial Result	-524,083	-214,129	36
Income Before Taxes and Profit Sharing	348,211	-119,989	8,830
Provision for Income Tax and Soc. Contrib.	-180,430	1,184	-3,934
Non-controlling Shareholders' Interest	-183,404	-	-
Discontinued operation	-103,182	-	-
Net Income/Loss for the Period	**-118,805**	**-118,805**	**4,897**
EBIT	872,294	94,140	8,795
EBITDA	**1,255,412**	**146,202**	**11,988**
EBITDA Margin (%)	**12.6%**	**6.9%**	**3.8%**

[1] Banco Randon figures are consolidated in accordance with IFRS *(International Financial Reporting Standards)*. This unit's reporting to the Central Bank of Brazil follows specific legislation for financial institutions.

Cash Flow

Values in R$ thousand

	Parent Company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Cash flows from operating activities				
Net income for the period	**-118,805**	-19,450	**64,599**	136,054
Current and deferred income tax and social contribution	**-1,184**	-64,576	**180,430**	59,701
FX variation and interest on loans	**270,712**	251,904	**899,834**	726,830
Provision for interest on leases	**7,631**	3,110	**32,273**	10,270
Depreciation and amortization	**52,062**	38,792	**384,037**	362,575
Amortization of inventory step-up	**-**	-	**-**	28,725
Other provisions	**9,033**	-17,117	**7,167**	-42,830
Provisions (reversals) for litigation	**6,559**	-4,791	**23,411**	17,901
Change in derivatives	**-**	64	**7,384**	12,567
Residual cost of assets written off and sold	**7,562**	4,046	**19,255**	30,530
Provision (reversal) for expected losses	**518**	-039	**17,148**	33,926
Provision (reversal) for inventory losses	**5,039**	-1,772	**-2,372**	12,213
Equity income result	**-69,202**	-150,716	**104,930**	-9,245
Income from active lawsuits, net of fees	**-19,404**	-46,580	**-36,139**	-73,039
Reversal/Reduction of impairment loss	**-6,127**	-949	**-4,248**	-21,626
Hyperinflation effect	**-**	-	**-23,252**	-48,556
Offset of amounts withheld in business combination	**-**	-	**-1**	-301
	144,394	-8,074	**1,674,456**	1,235,695

Cash Flow

Values in R$ Thousand

	Parent Company		Consolidated	
	09/30/2026	09/30/2025	09/30/2026	09/30/2025
Changes in assets and liabilities				
Financial investments	**-34,285**	-	**-397,600**	504,319
Trade accounts receivable	**-117,654**	-228,923	**233,012**	-215,286
Inventories	**-90,253**	-37,194	**-235,255**	11,994
Recoverable taxes	**33,687**	112,530	**-15,641**	200,643
Other assets and liabilities	**225,350**	-6,026	**354,061**	-216,327
Suppliers and Reverse Factoring	**10,869**	-175,166	**314,568**	-282,609
Net change in discontinued operations	**-**	-	**-179**	-195
Cash generated by operating activities	**172,108**	-342,853	**1,927,422**	1,238,234
Income tax and social contribution paid	**-**	-	**-90,917**	-134,535
Net cash generated by operating activities	**172,108**	-342,853	**1,836,505**	1,103,699
Cash flows from investing activities				
Receipt of profits and dividends from subsidiaries	**229,019**	565,437	**-**	-
Capital contribution in subsidiary	**-217,102**	-108,600	**-**	-
Reduction of share capital	**54,035**	54,922	**-**	-
Loans granted to subsidiaries	**9,962**	5,123	**-**	-
Acquisition of interest in jointly controlled	**-**	-	**-**	-75,000
Business combination	**-**	-	**-75,515**	-2,343,088
Acquisition of property, plant and equipment	**-20,782**	-50,663	**-194,281**	-258,349
Acquisition of intangible assets	**-3,848**	-4,156	**-18,831**	-17,096
Net cash provided by (used in) investing activities	**51,284**	462,063	**-288,627**	-2,693,533
Cash flows from financing activities				
Dividends paid	**-**	-15,328	**-79,756**	-17,457
Interest on Equity	**-1**	-68,738	**-97,249**	-149,246
Derivatives taken	**-**	130	**-**	130
Payment of derivatives	**-**	-	**-2,939**	-2,291
Loans taken	**1,502**	1,102,376	**1,522,986**	5,209,404
Repayment of loans	**-178,928**	-992,620	**-2,218,570**	-2,680,096
Proceeds from issuance of shares	**-**	153,694	**-**	153,694
Share issuance costs	**-**	-85	**-**	-16,153
Interest paid on loans	**-296,560**	-224,858	**-851,910**	-688,409
Loans taken with other related parties	**-**	-	**-2,316**	-1,848
Payment of leases	**-17,809**	-6,024	**-113,636**	-109,202
Capital increase in subsidiaries by non-controlling shareholders	**-**	-	**-**	247,650
Net cash provided by (used in) financing activities	**-491,796**	-51,453	**-1,843,390**	1,946,176
Exchange variation on cash and equivalents	**-**	-	**-195,774**	-
Statement of changes in cash and cash equivalents				
At the beginning of the period	**1,405,505**	936,395	**3,821,860**	2,252,138
At the end of the period	**1,137,101**	1,004,152	**3,330,574**	2,608,480
Increase (decrease) in cash and cash equivalents	**-268,404**	67,757	**-491,286**	356,342

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