CSN MINERAÇÃO







QUARTERLY RELEASE

CORPORATE SUSTAINABILITY \\ 3Q26

CSN 85 ANOS



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Dear reader,

The third quarter of 2026 reinforced the importance of maintaining disciplined and efficient management while remaining attentive to the challenges of the business environment and the risks inherent to our operations. In this context, we continued to direct efforts toward strengthening the safety of our people and assets, enhancing operational efficiency, and improving CSN Mineração's capacity to respond and adapt.

Sustainability remains integrated into the Company's strategy and priorities, supporting risk management and long-term value creation.

On the environmental agenda, we continued to strengthen climate risk management and enhance the preparedness of our operations for the potential impacts of a Super El Niño scenario, through preventive measures related to structural safety, drainage, and geotechnical and meteorological monitoring. Cumulatively in 2026, we maintained progress on our decarbonization journey, achieving a 9% reduction in CO_2 emissions intensity compared to the 2020 baseline year, while continuing to source 100% of our electricity consumption from renewable energy. In water management, we achieved a water recirculation rate of 94%, already reaching in 2026 the level established in our 2032 target. We also advanced in dam management, with all Stability Condition Declarations certified during the period and recognition by the National Mining Agency (ANM) of the decommissioning of the Vigia Dam.

In health and safety, the quarter's results reinforced the need to intensify our efforts in accident prevention and the management of critical risks. The restructuring of the AGIR Program is part of this response, strengthening controls, processes, organizational learning, and leadership engagement.

On the social agenda, we continued to strengthen the responsible management of the territories where we operate, focusing on dialogue, opportunity creation, and local development. During the period, we advanced the inclusion of women in operational activities through the graduation of the first class composed entirely of women heavy equipment operators, while also expanding the Linha Verde Channel and initiatives aimed at professional qualification and employment opportunities in the region.

We will continue to advance our Sustainability Agenda with responsibility, transparency, and discipline, making consistent progress on the priorities that contribute to a safer, more efficient, and more sustainable CSN Mineração.

Do it well, do it more, do it forever!

About this report

Since 2023, CSN Mineração has published its sustainability practices, performance, and indicators on a quarterly basis, reinforcing its commitment to transparency and accountability to its stakeholders. In 2026, the reporting evolved to reflect an increasingly sophisticated risk management approach, in which sustainability is treated as a strategic pillar for the identification, assessment, and mitigation of the Company's key risks.

By adopting this perspective, CSN Mineração consolidates market best practices and proactively responds to growing expectations for disclosures that connect sustainability performance to asset resilience, the protection of people, and the long-term viability of the business.

With this new approach, the release now presents, in a more structured manner, the risks identified by the Company, its mitigation strategies, and the materiality of the initiatives undertaken, linking sustainability actions to business management and long-term value creation. Regarding the performance of quantitative indicators, results are presented on a comparative basis, considering the most representative period for monitoring each metric.

Navigate the document

- Risk Management
- Quarterly Highlights
- Social and Environmental Performance

Sustainability Ratings Performance

SUSTAINALYTICS

Recognized as "*Industry Leader*" in the ESG Risk Rating 2025

best 8% **CMIN:** 26.2 (medium risk)

Ranking 10th *among 138 companies [Iron ore & Steel]*

S&P Global
ESG Score

best 8% **CMIN:** 62

Ranking 13th *among 168 companies [Steel]*

CDP
DRIVING SUSTAINABLE ECONOMIES

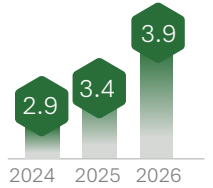
B (Climate)

A- (Water)

FTSE4Good

For the **5th consecutive year,** *a member of the FTSE4Good portfolio*

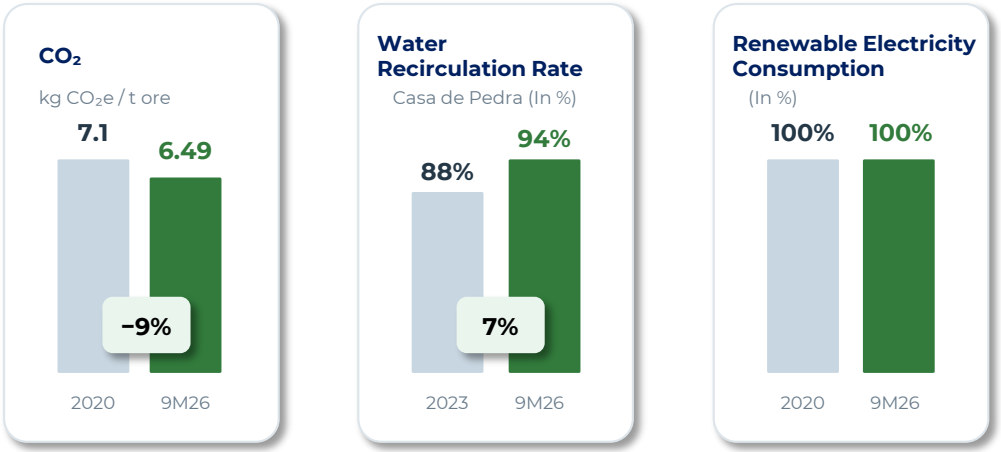
FTSE Russell



QUARTERLY HIGHLIGHTS

ENVIRONMENTAL

Cumulative performance in 9M26 compared to the targets baseline year



SOCIAL

270 job openings available for mining mobile equipment operators, technical, maintenance, and administrative positions in the Alto Paraopeba region (Minas Gerais)

First cohort composed **entirely of women heavy equipment operators graduated**

Expansion of the **Green Line Channel, now featuring WhatsApp support and a digital platform**

GOVERNANCE

TECAR Connect project reduces inspection time by 42% and accelerates digital transformation at the Port of Itaguaí

EL NIÑO: CLIMATE RESILIENCE

CLIMATE RISK

The climate impacts projected under a **Super El Niño** scenario indicate increased precipitation in Brazil's South and Southeast regions, highlighting the need for heightened attention to CSN Mineração's operations.

CLIMATE RESILIENCE

- Execution of the Rain Plan (350+ actions completed)
- Strategic infrastructure projects: drainage systems, waste rock piles, and operational upgrades
- Geotechnical and meteorological monitoring
- Decommission of the **Vigia Dam recognized by the National Mining Agency (ANM)**
- **All dams** with renewed Stability Condition Declarations (DCEs)

BRL 310 million
Mapped expenditures for 2025-2026

Risk Management



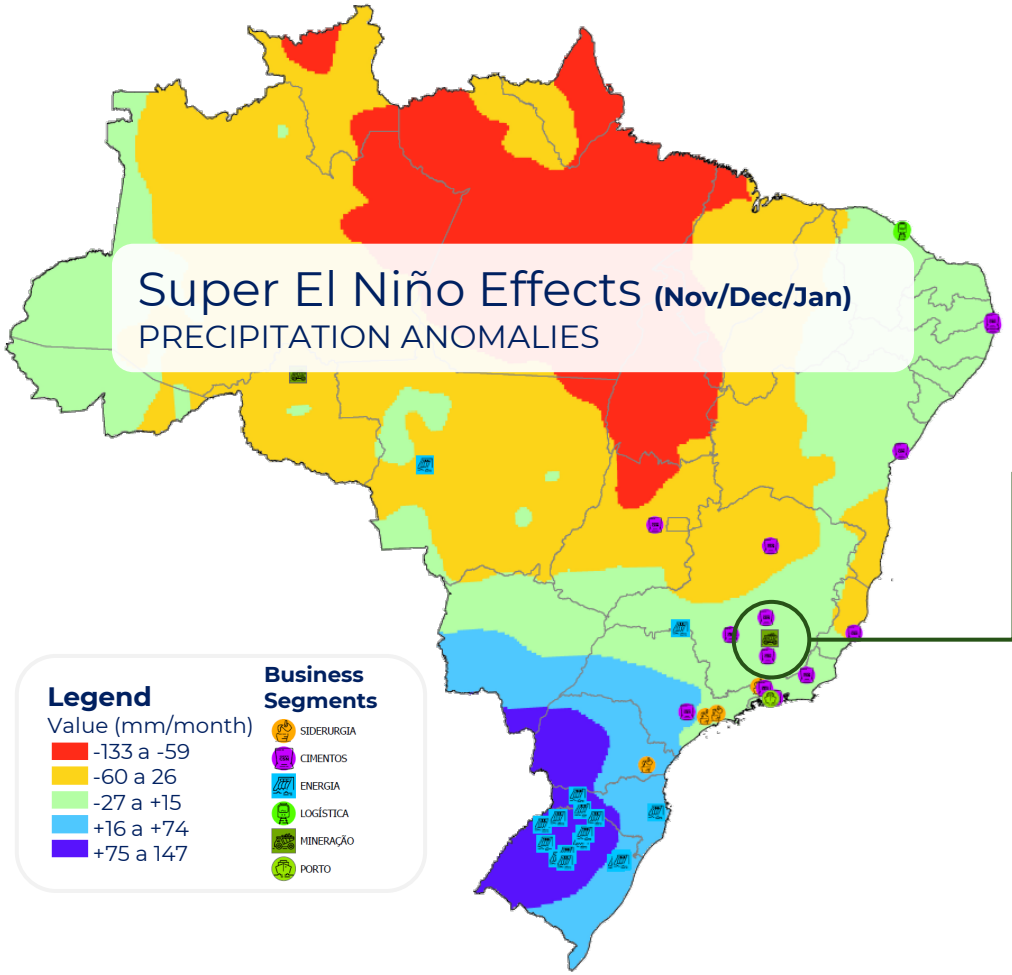
Main Risks

	Risk
Climate	[R01] Carbon pricing regulation for maritime transport International
Climate	[R02] Increased intensity and frequency of rainfall at Casa de Pedra
Nature	[R03] Occurrence of natural phenomena that could compromise dam safety
Nature	[R04] Regulation of water availability or water quality as a result of third-party activity in the same watershed
Nature	[R05] Restricted access to natural resources essential to operations due to socio-environmental conflicts
Nature	[R06] Pressure from external agents for better environmental performance and adoption of production models with lower environmental impact
Social	[R07] Risk of impact on the schedule of the Company's strategic projects due to territorial conflicts
Social	[R08] Risk of shortage of qualified operational labor in the market

Throughout this document, the reader can track mitigation actions related to each risk through its identification code *"[RXX]"*

1. The Company discloses other sustainability risks, which are published in its Integrated Report.

Pillar
Climate & Nature



Mining Perspective

R01 R02

CSN Mineração[1] is located in a climate transition zone between drier regions to the north and wetter regions to the south. Although no significant changes in average precipitation are expected, a Super El Niño scenario may increase climate variability, with alternating prolonged dry periods and more intense rainfall events.

BRL 310 million
Mapped expenditures for 2025-2026

Key Resilience Measures

- Execution of the Rain Plan (350+ actions completed)
- Decharacterization and resilience of tailings dams
- Strategic infrastructure projects: drainage systems, waste rock piles, and operational upgrades
- Geotechnical and meteorological monitoring

Keynotes: 1. Although Congonhas is located within a neutral precipitation anomaly zone (light green), the impacts resulting from the concentration of rainfall volumes in extreme weather events are considered significant. 2. The figures correspond to the budgeted CAPEX for 2025 and 2026 for each operating unit.

Social **Pillar**

Local Communities

CSN Linha Verde Channel R07

The Linha Verde (Green Line), a well-established channel frequently used by communities surrounding the Company's operations, has been enhanced to strengthen active listening and further reinforce the Company's connection with the communities where it operates.

Now featuring a dedicated website and a WhatsApp channel, the Linha Verde has expanded its communication tools, facilitating the submission, tracking, and resolution of socio-environmental concerns. The channel allows stakeholders to submit complaints, inquiries, suggestions, and requests for information, with responses provided by specialized teams within up to 72 hours.



Job Creation R07 R08

During 3Q26, CSN Mineração opened approximately 270 job opportunities for professionals from the Alto Paraopeba region (Minas Gerais), reinforcing its strategy for local socioeconomic development. Of these, more than 100 positions were allocated to mining mobile equipment operators, as well as technical, maintenance, and administrative roles. Throughout 2026, recruitment initiatives carried out by CMIN in partnership with the National Employment System (SINE) and other employment agencies in Belo Vale, Congonhas, Itabirito, Ouro Branco, and Conselheiro Lafaiete served 945 candidates seeking opportunities in the labor market.

Diversity

Heavy Equipment Operators R07 R08

In partnership with CSN Mineração, Sotreq strengthened female representation in the mining sector through the graduation of its **first cohort composed entirely of women heavy equipment operators**. The initiative is part of the Company's diversity strategy and complements the Capacitar Mulher Program, providing technical and practical training to expand growth opportunities for women in operational roles traditionally occupied by men.

The Supply Tech Project trained **21 female employees** and has already delivered tangible results, including employee promotions and the Company's first rail loading operation conducted exclusively by women.

Health & Safety

SIPATMA 2026 R08

SIPATMA 2026 brought together more than **6 thousand participants** from different areas of CSN Mineração through 112 initiatives focused on safety, health, environment, sustainability, and compliance. Throughout the week, lectures, quizzes, educational activities, physical and mental health services, and awareness campaigns on risk prevention and well-being were carried out.

These initiatives contributed to strengthening the culture of safety, sustainability, and responsibility across CMIN.

AGIR Program R08

To increase the effectiveness of safety controls and reduce exposure to the risk of serious incidents, CSN Mineração restructured the **AGIR Program**.

The assessment identified opportunities for improvement related to workforce behavioral changes, resulting in the strengthening of critical risk management, leadership development, the review of operational procedures, change management, and organizational learning.

The actions implemented include continuous training, enhanced risk assessments, reinforcement of safety rules, expansion of control tools, and the dissemination of lessons learned, making the program more robust and effective in accident prevention.



All dams with Stability Condition Declarations renewed in Sep/26

CMIN – Pires / Ouro Preto (MG)
Vigia and Auxiliar do Vigia structures, already decommissioned

Dam Management R03

CMIN has been making progress in the decommissioning of its tailings dams, following a strict schedule approved by the relevant regulatory authorities.

Decommissioning of the Vigia Dam

The National Mining Agency (ANM) recognized the decommissioning of the Vigia Dam, marking another milestone in the CSN Group's program to eliminate upstream-raised tailings dam structures.

Progress in the B4 Dam Decommissioning Project

During the period, intervention works on the slope adjacent to the perimeter channel of the B4 Dam were also completed, including the drainage diversion structure, as part of the first phase of the B4 Dam decommissioning process.

Schedule:

2020-2026 (Decommissioned):

- Auxiliar do Vigia
- Vigia
- B5

Next Milestones:

B4 (CMIN)	2028
Casa de Pedra (CMIN)	2030+

External audits | Cross-review of audits and projects | Tailings reprocessing projects

Quarterly Highlights



TECAR Connect Project Reduces Inspection Time by 42% and Accelerates Digital Transformation at the Port of Itaguaí

The TECAR Connect Project, developed at the Port of Itaguaí, promoted the digitalization and modernization of the terminal's operational inspection processes, resulting in a 42% reduction in inspection execution time. The initiative replaced manual controls with a digital platform, increasing operational efficiency, improving information traceability, and enabling more agile decision-making. In addition to productivity gains, the project strengthened the port operation's culture of innovation and digital transformation, contributing to safer, more integrated, and more reliable processes.

Inspection activities are essential to the terminal's operational reliability, which monitors 94 assets, including conveyor belts, stackers, and reclaimers. Currently, 52 of these assets are already monitored through the new solution.

Lab Week Awards 21 Projects and Recognizes Six Management Teams

CSN Mineração's Lab Week 2026 recognized 21 projects among the 125 submissions received, highlighting continuous improvement, digital transformation, and operational excellence initiatives developed during the first half of the year. The event brought together Company leadership and recognized projects in the Digital Transformation, 6S Program, and Lab Tec (Lean Six Sigma) categories, while also showcasing the results of improvement initiatives implemented between January and June 2026.

In addition, the Company recognized management teams and professionals who made outstanding contributions to fostering a culture of innovation and continuous improvement. Among the highlights was the strong representation of women among the recognized professionals, underscoring the important role women play in driving results, advancing digital transformation, and mobilizing teams across CSN Mineração.

TRANSFORMING

LIVES AND COMMUNITIES

ENVIRONMENTAL EDUCATION PROGRAM

The Environmental Education Program (PEA) held the Ecological Holidays event in July in Congonhas (MG), offering educational and hands-on activities for children and adolescents and engaging **231 participants**. In September, the PEAs promoted initiatives related to Tree Day across their areas of operation. Additional activities included traveling exhibitions and a thematic lecture, reaching a total audience of **1,330 people**.

PROFESSIONAL TRAINING

The Mentoria Cidadã Program launched its sixth cycle, benefiting 55 young participants from the Garoto Cidadão Program across eight municipalities. The CET (Technological Education Center), in partnership with the Municipality of Congonhas and Sebrae, launched a Technical Course in Administration, offering **90 openings** with a focus on entrepreneurship.In addition, the Capacitar para Crescer Program in Congonhas (MG) welcomed a new cohort, further expanding professional qualification opportunities for young people in situations of social vulnerability.

SABER PARA PREVENIR

As an initiative to generate and disseminate knowledge aimed at protecting the rights of children and adolescents, the CSN Foundation launched the Saber para Prevenir survey in September in Congonhas (MG). The study was developed based on consultations with **6,777 children and adolescents from 12 municipalities.**

The survey compiles perceptions regarding the prevention of child and adolescent sexual abuse and exploitation and serves as a foundation for the development of awareness-raising and protection initiatives across the territories. It also supports efforts to strengthen policies, strategies, and preventive actions aimed at safeguarding the rights of children and adolescents and preventing violations of those rights.

COMMUNITY ENGAGEMENT

At CSN Mineração in Congonhas (MG), the Casa de Apoio held a meeting with the Gualter Monteiro Residential Community Association, creating a space for dialogue on community needs and initiatives of local interest.

In Belo Vale (MG), in partnership with the Municipal Government, a training program on project development and fundraising was delivered. The event brought together **40 representatives from 16 local institutions**, including organizations from the public administration.

Impact Indicators	3Q26
People benefited[1]	1,565
Young people employed[2]	414
Audience reached[3]	10,861

[1] Young people benefited by the Garoto Cidadão, Capacitar, Jovem Aprendiz, Estágio, Tambores de Aço, and Futebol projects.
[2] Young people employed through the Foundation's programs: Jovem Aprendiz, Integração de Estágio, Mentoria Cidadã, Bolsa de Teatro, and Capacitar Hotelaria e Serviços.
[3] Audience present at public presentations held by the projects: Garoto Cidadão, Tambores de Aço, Centro Cultural, and Histórias que Ficam.

Access the Saber para Prevenir research report.

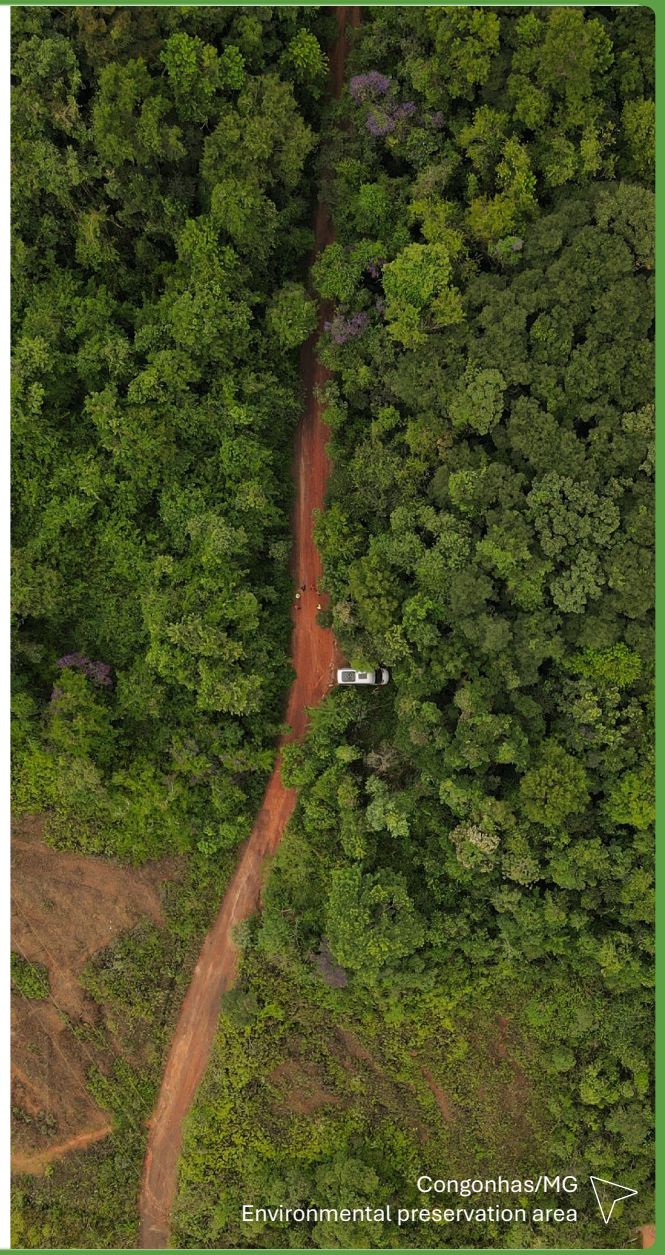


Sustainability Performance

Main Targets[1]

Targets achieved

Capital	Target	Indicator	Indicator (Base Year)	9M26	Indicator (Target Year)	
Natural Capital	Reduce CO2e emissions by 30% per tonne of ore produced by 2035 (scopes 1 and 2), relative to the 2020 base year	kgCO2e / t ore	7.10 (2020)	6.49 [Δ%: -9%]	4.97 (2035)	
	Continuous maintenance of electricity consumption from 100% renewable sources	Percentage of electricity consumption from renewable sources	100% (2020)	100%	Ongoing target	✓
	Keep water intensity below 0.45 m^3 of water withdrawn per tonne of ore produced by 2032	Water intensity	-	0.20	0.45 (2032)	✓
	Reach 94% water recirculation by 2032	Percentage of water recirculation	88 (2023)	94% [Δ%: 6.8]	94 (2032)	✓
	Decommission CSN Mineração's upstream-method dams by 2030	Number of decommissioned dams	1 (2020)	3	4 (2030)	
	Maintain zero *net loss* in biodiversity and, whenever possible, net positive impact (*net gain*)	Area impacted x Area protected	(2017)	502.37 ha (*area impacted*) 1,445.59 ha (*area protected*)	Ongoing target	✓
Human Capital	Reduce the number of lost-time accident days involving own employees by at least 30% by 2030, relative to the 2021 base year	Lost days involving own employees	746 (2021)	987 [Δ%: 37,3]	522 (2030)	
	Reduce the recordable incident frequency rate by at least 30% by 2030 (combined LTIFR and TRIFR for direct employees and contractors).	Frequency Rate	1.96 (2021)	1.74 [Δ%: -11]	1.37 (2030)	
	By 2027, complete 100% of the actions proposed from the human rights *due diligence* conducted in Congonhas (MG)	Percentage of action execution	0 (2023)	92%	100 (2027)	



1. The Company has other sustainability targets, which are published in its Integrated Report. Performance tracking for all of the Company's targets can be done annually through the Report.

Environmental Performance

Performance against the Company's public targets

Keynotes: 1. Based on monitoring conducted by automated stations and reflects the average for the reporting period. The Air Quality Index (AQI) was classified as "Good" in more than 81% of the measurements taken during the period (the "Good" AQI classification refers to the range of 0 to 45 µg/m^3, considering the 24-hour average concentration of PM_{10}). 2. Includes water withdrawn for the production processes at the Casa de Pedra Central Plant, the Pires production process, and potable water consumption. 3. The reduction in the percentage of circularized waste was driven by the increase in construction and demolition waste generated from the works at Porto TECAR, as well as by intense precipitation in the port region, which hindered access to the transfer and storage facility. 4. Considers only Scope 1 mobile combustion emissions, which account for 95% of the Company's total emissions. It should be noted that Scope 2 emissions are zero, as electricity consumption is sourced entirely from 100% renewable energy. The increase in emissions intensity was due to lower iron ore production compared to 3Q25.

Air Quality[1]	Unit	3Q25	3Q26	AQI
CSN Mineração - Bairro Cristo Rei	µg/m^3	36.33	25.00	GOOD
CSN Mineração - Bairro Esmeril	µg/m^3	34.33	25.00	GOOD
CSN Mineração – Basílica	µg/m^3	39.67	28.00	GOOD
CSN Mineração - Comunidade Belo vale	µg/m^3	39.67	22.00	GOOD
CSN Mineração - Novo Plataforma	µg/m^3	40.00	28.00	GOOD
CSN Mineração - Bairro Plataforma	µg/m^3	54.67	45.33	MODERATE
TECAR - Brisamar	µg/m^3	30.41	25.78	GOOD
TECAR - Sítio Terezinha	µg/m^3	33.45	25.52	GOOD
TECAR - Vila Aparecida	µg/m^3	31.27	32.58	GOOD
TECAR - Vila Califórnia	µg/m^3	27.31	18.33	GOOD

Water Intensity	Unit	3Q25	3Q26	Δ%
Water withdrawal / t of iron ore[2]	m^3/ t ore	0.19	0.20	5

Waste Management	Unit	3Q25	3Q26	Δ%
Percentage of circularized waste	%	52	39	-25

GHG Emissions Intensity	Unit	3Q25	3Q26	Δ%
CO_2 emissions / t of iron ore[4]	kgCO_2/t	6.27	7.14	14

Social Performance

Keynotes: 1. Includes recordable incidents and excludes first-aid cases. 2. The reduction in training hours in 2026 is associated with the biennial cycle of mandatory training programs, which were conducted in 2025 and are scheduled to be delivered again in 2027. The increase in investments, in turn, is related to the early allocation of resources for training programs scheduled to begin in the next quarter. 3. Includes employees based in Brazil under the following categories: permanent employees (CLT), apprentices, interns, and participants in the Capacitar Program. These figures differ from the GRI data, as the latter do not include the Internship Program. 4. Includes the following management levels: Supervisor, Coordinator, Manager, General Manager, and Director.

★ *Performance against the Company's public targets*

Occupational Health and Safety	Unit	3Q25	3Q26	Δ%
Number of **reportable** accidents with and without lost time (own employees)[1]	Number	5	7	40
Number of **reportable** accidents with and without lost time (contractors)[1]	Number	3	5	67
Number of accidents with serious consequences (excluding fatalities) (own + contractors)	Number	1	0	-100
★ Fatalities (own employees)	Number	0	0	-
★ Fatalities (contractors)	Number	0	1	-
★ Frequency rate of **reportable** work accidents (lost-time + no-lost-time accidents, own + contractors, multiplied by the 1M HHT factor)*	Rate	1.22	1.88	54
Accident severity rate (own + contractors, 1M HHT factor)	Rate	76	965	1,170
Fatality rate (own + contractors, 1M HHT factor)	Rate	0	0.14	-
Events with high potential for severity and fatality (PSIF)	Number	1	4	300

Training	Unit	3Q25	3Q26	Δ%
Training hours[2]	Hours	155,753	48,169	-69
Employees trained	Number	8,212	7,647	-7
Investment in training[2]	R$	387,090	670,773	73

Female Representation	Unit	3Q25	3Q26	Δ%
★ Women on staff[3]	%	26.2	27	3
Women in leadership positions[4]	%	12.2	13	7

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