



MINERVA S.A.

Publicly Held Company

Corporate Taxpayer's ID (CNPJ): 67.620.377/0001-14

Company Registry (NIRE): 35.300.344.022 | CVM Code: 02093-1

NOTICE TO THE MARKET

Minerva S.A. ("Minerva" or "Company"), the South American leader in beef exports hereby informs its shareholders and the market in general that Japan's Ministry of Agriculture, Forestry and Fisheries announced today an agreement with the Argentine authorities on the sanitary requirements for the importation of boneless, matured beef and beef products from northern Argentina.

The Company, which operates six slaughtering plants in Argentina with a capacity of 5,978 head of cattle/day, views the agreement as a positive development, with the potential to expand the export destinations of its operations in the country, in line with its strategy of geographic diversification and access to international markets.

It is worth noting that the Company already has access to the Japanese market through its facilities in Uruguay. In addition, the commencement of exports is subject to inspections and the approval of the facilities by the Japanese authorities.

With approximately 123 million inhabitants, Japan is the world's third-largest beef importer and imported approximately 695 thousand tons in 2025, according to data from the United States Department of Agriculture (USDA).

Barretos, September 30, 2026.

Minerva S.A.

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Chief Financial and Investor Relations Officer