3Q26 EARNINGS PRESENTATION

INVESTOR RELATIONS

MUITO MAIS QUE A BOLSA DO BRASIL

Initial Statements

This presentation may contain certain statements that express the management's expectations, beliefs and assumptions about future events or results. Such statements are not historical fact, being based on currently available competitive, financial and economic data, and on current projections about the industries B3 works in.

The verbs "anticipate," "believe," "estimate," "expect," "forecast," "plan," "predict," "project," "target" and other similar verbs are intended to identify these forward-looking statements, which involve risks and uncertainties that could cause actual results to differ materially from those projected in this presentation and do not guarantee any future B3 performance.

The factors that might affect performance include, but are not limited to: (i) market acceptance of B3 services; (ii) volatility related to (a) the Brazilian economy and securities markets and (b) the highly-competitive industries in which B3 operates; (iii) changes in (a) domestic and foreign legislation and taxation and (b) government policies related to the financial and securities markets; (iv) increasing competition from new entrants to the Brazilian markets; (v) ability to keep up with rapid changes in technological environment, including the implementation of enhanced functionality demanded by B3 customers; (vi) ability to maintain an ongoing process for introducing competitive new products and services, while maintaining the competitiveness of existing ones; (vii) ability to attract new customers in domestic and foreign jurisdictions; (viii) ability to expand the offer of B3 products in foreign jurisdictions.

All forward-looking statements in this presentation are based on information and data available as of the date they were made, and B3 undertakes no obligation to update them in light of new information or future development.

This presentation does not constitute an offer to sell or the solicitation of an offer to buy any securities.

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Highlights of the Quarter

Financial

- Revenue of **R$3.1 billion (+11% vs. 3Q25),** reflecting **6% growth in procyclical revenues** and **16% in recurring revenues**
- **Recurring EBITDA of R$1.9 billion**, with a **recurring margin of 68%**
- **Return to shareholders totaled R$1.5 billion**, consisting of **R$1.1 billion in IoC and R$0.4 billion in share buybacks**
- **Recurring net income of R$1.4 billion (+10% vs. 3Q25)**, and recurring earnings per share of **R$0.28, up by 14%**

Operational

- **ADTV of R$28.6 billion in Equities (+26% vs. 3Q25)**, highlighting the **64% growth in BDRs**
- **ADV of 9.9 million contracts in Derivatives**, with **Copom Options** up **219% vs. 3Q25** and accounting for 7% of Interest Rates in BRL ADV
- **For the first time in the Company's history, the fixed income outstanding balance surpassed R$10 trillion**, reflecting the continued expansion of this market
- **B3** was the stock exchange with the **highest trading volume in futures worldwide** in year to date through September 2026, according to the **FIA (Futures Industry Association) rankings**

Products and initiatives

- Launch of **Bitcoin Futures in USD, Options on Bitcoin, Ethereum** and **Solana Futures**, and **U.S. Treasuries Futures**
- Announcement of the **investment in IDEX Analytics**, strengthening B3's presence in the fixed income market, and **conclusion of the acquisition of CRDC**, expanding B3's positioning in the new electronic trade receivables market

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Highlights

Operational Performance

		3Q26	3Q26/3Q25	3Q26/2Q26
Markets – Derivatives				
General	ADV (thousands of contracts)	9,904	*7.0%*	*-10.8%*
	Average RPC (R$)	1.189	*-10.3%*	*0.7%*
OTC Derivatives	Outstanding volume (average in R$ bn)	9,533	*15.8%*	*7.6%*
Markets – Equities				
Cash Equities	ADTV (R$ million)	27,283	*25.4%*	*-12.9%*
	Margin (bps)	3.068	*-0.139 bps*	*-0.007 bps*
Markets – Fixed Income				
Fixed Income	New issuances (R$ bn)	6,550	*-1.3%*	*0.1%*
	Outstanding balance (R$ bn)	10,087	*16.1%*	*4.1%*
Data Analytics Solutions				
SNG	# of vehicles financed (thousand)	2,029	*6.0%*	*7.7%*
Technology and Platforms				
OTC Utilization	Average number of customers	24,568	*8.3%*	*1.0%*

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Highlights

Financial Performance

(R$ million)	3Q26	3Q26/3Q25	3Q26/2Q26
Total Revenue	**3,074.6**	**11.1%**	**-0.2%**
Markets	1,975.3	7.8%	-2.9%
Capital Markets Solutions	210.1	29.9%	4.3%
Data Analytics Solutions (Trillia)	327.6	12.4%	3.9%
Technology and Platforms	557.0	16.3%	5.9%
Net Revenue	**2,760.3**	**11.0%**	**-0.2%**
Total Expenses	**(987.0)**	**17.4%**	**1.2%**
Personnel and charges	(418.9)	4.4%	-8.9%
Information Technology	(202.2)	14.6%	8.7%
Depreciation and amortization	(95.3)	-0.5%	-
Other	(270.6)	61.6%	15.4%
Recurring EBITDA[1]	**1,887.0**	**9.4%**	**-2.6%**
Recurring EBITDA margin[1]	*68.5%*	*-94 bps*	*-173 bps*
Financial result	110.1	79.4%	-21.0%
Recurring Net Income[1]	**1,380.6**	**9.9%**	**0.3%**
Recurring Earnings per share	**R$ 0.28**	**14.0%**	**0.6%**

[1]See reconciliations on slide 20 of the appendix

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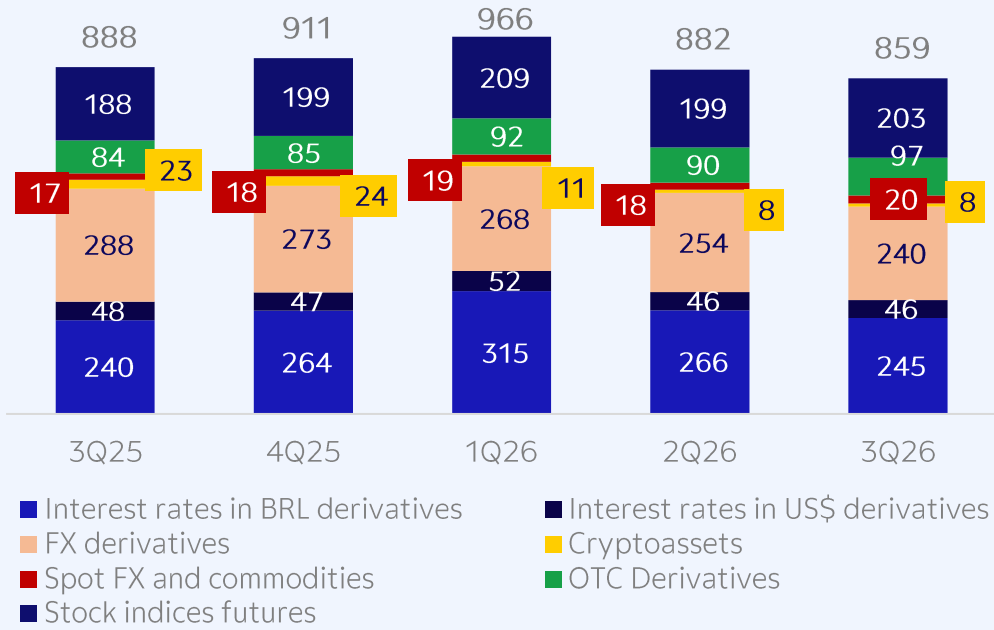
Markets - Derivatives

28% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
859	-3%	-3%





HIGHLIGHTS 3Q26 / 3Q25 :

ADV – 9.9 million contracts, growth of 7.0%, mainly due to higher trading volume in Stock Indices and Interest Rates in BRL

RPC – decrease of 10.3%, mainly reflecting (i) the decrease in RPC of Interest Rates in BRL, explained by both the growth in ADV and a higher concentration of shorter maturity contracts, and (ii) the decrease in FX RPC, resulting from the appreciation of the BRL against the USD

OTC Derivatives – 22.1% and 15.8% growth in issuance volumes and outstanding balance, respectively

Segment impacted from the 4Q21 by the cash flow hedge accounting constituted in the bond issuance. More information on our earnings release.

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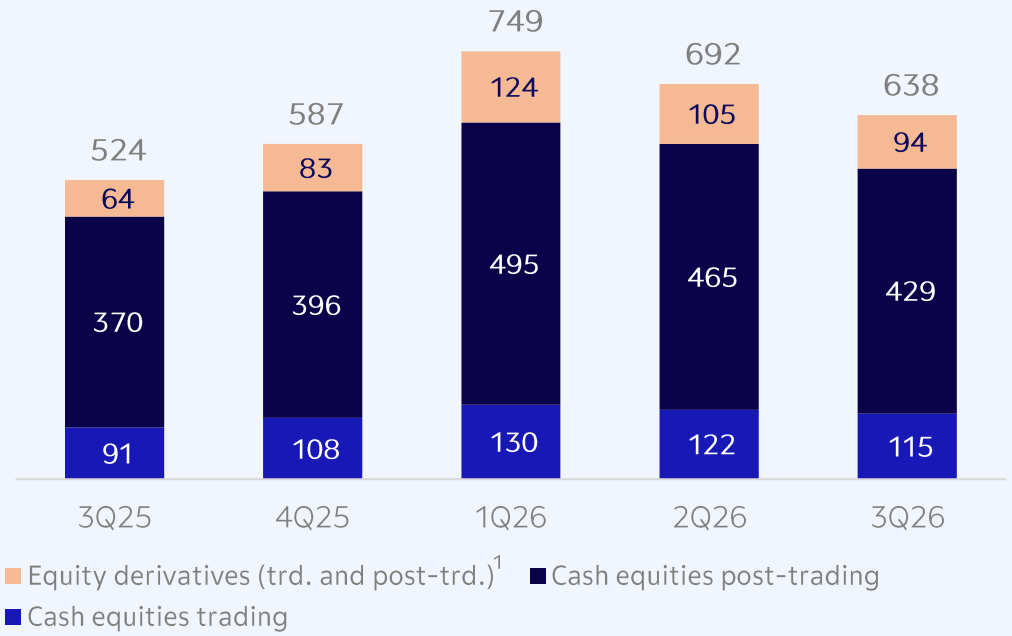
Markets – Equities

21% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
638	+23%	-8%





HIGHLIGHTS 3Q26 / 3Q25 :

Cash equities ADTV – up 25.4%, driven by increases of 26.1%, 63.6% and 62.9% in the trading volume of equities, BDRs and Listed Funds, respectively

ADTV of ETFs, BDRs and Listed Funds totaled R$4.1 billion, up 21.8%, representing 15.1% of total ADTV

The trading and post-trading margin in the cash equities market was 3.068 bps, a decrease of 0.139 bps, explained by (i) higher cash equities trading volume, (ii) higher participation of market makers, and (iii) the higher exercise volume of indices options

Revenues of 3Q25 and 4Q25 not adjusted for educational incentives of - R$5.0M and - R$20.0M, respectively.
[1]Includes: Options, Single Stock Futures and Forward.

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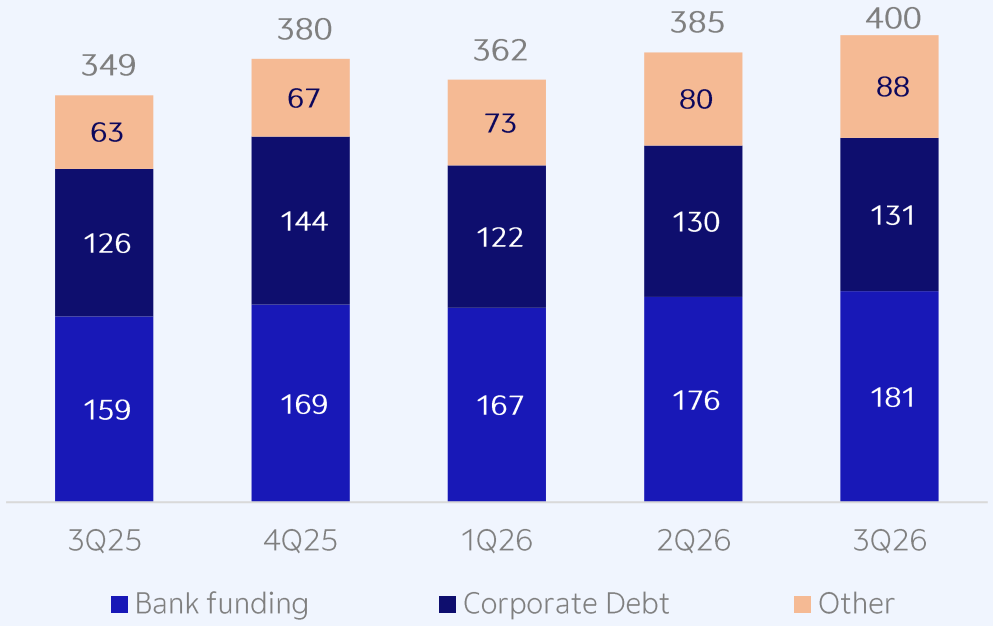
Markets – Fixed Income and Credit

13% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
400	+15%	+4%





HIGHLIGHTS 3Q26 / 3Q25 :

Issuances of bank funding instruments – decrease of 1.3%, mainly driven by lower Bank Deposit Receipt (RDB)

Outstanding balance of fixed income instruments – growth of 16.1%, consolidating the expansion trend observed in recent quarters

17.6% increase in the outstanding balance of debentures, demonstrating robust activity in the corporate debt market

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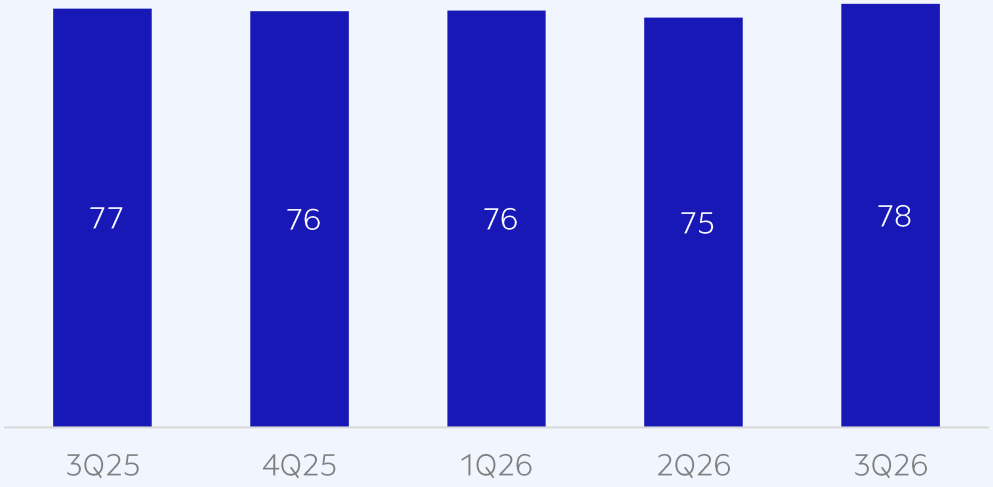
Markets – Securities Lending

3% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
78	+1%	+3%





HIGHLIGHTS 3Q26 / 3Q25 :

Securities lending revenue totaled R$77.7 million, an increase of 1.1%, mainly explained by the increase in the average lender rate on transactions

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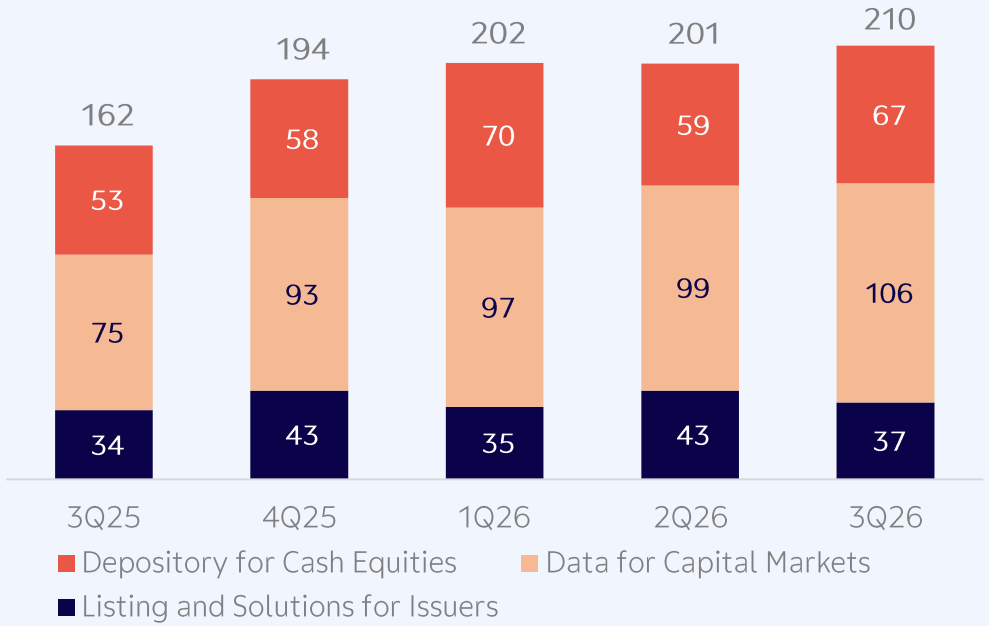
Capital Markets Solutions

7% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
210	+30%	+4%





HIGHLIGHTS 3Q26 / 3Q25 :

Data for Capital Markets – increase of 40.9%, explained by the new market data pricing policy[1] and higher sales of analytical products for capital markets

Depository for Cash Equities – increase of 26.0%, explained by a higher average balance during the period, the new equities pricing structure[2] and the inflation adjustment of the fees

Listing and Solutions for Issuers – increase of 11.2%, mainly driven by the higher volume of follow-ons during the period and the inflation adjustment of the fees[3]

[1]For more information, access the Circular Letter as of 09/16/2025; [2]For more information, access the Circular Letter as of 12/23/2025; and [3]For more information, access the Circular Letter as of 12/18/2025

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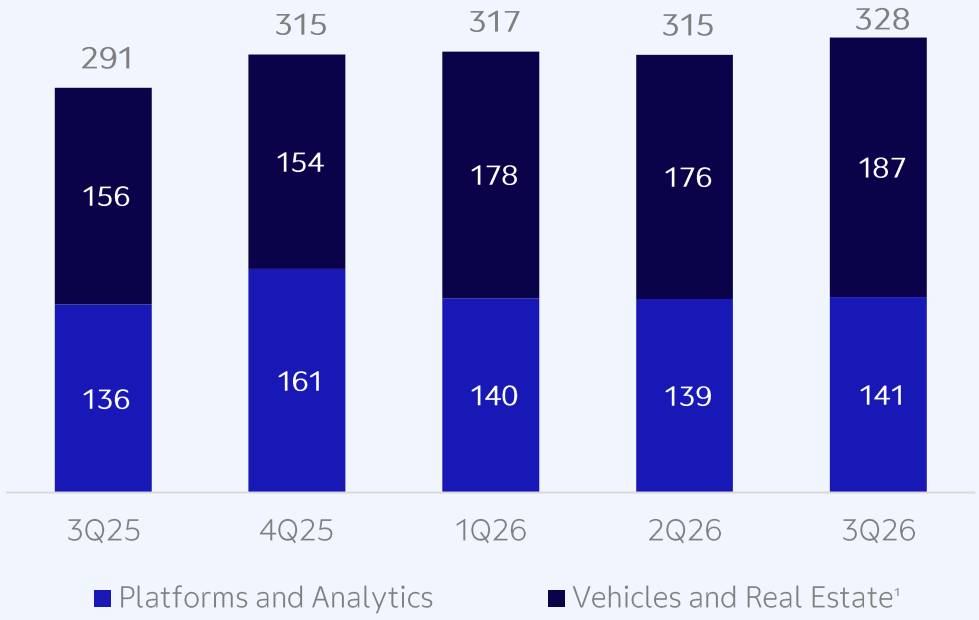
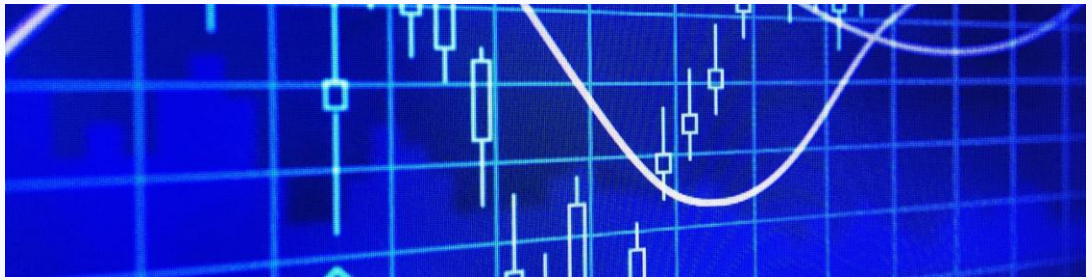
Data Analytics Solutions (Trillia)

11% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
328	+12%	+4%





HIGHLIGHTS 3Q26 / 3Q25 :

Vehicles and Real Estate – increase of 19.8%, explained by (i) the new SNG billing model, which unified collections through B3 and added R$30.6 million in 3Q26, with the full pass-through of this amount recorded under revenue-linked expenses, and (ii) a 6.0% increase in the number of vehicles financed

Platforms and Analytics – up 3.8%, reflecting growth in data intelligence and insurance solutions

[1]*Includes: SNG and other services for the vehicle financing chain; collateral management; registration of real estate contracts and others.*

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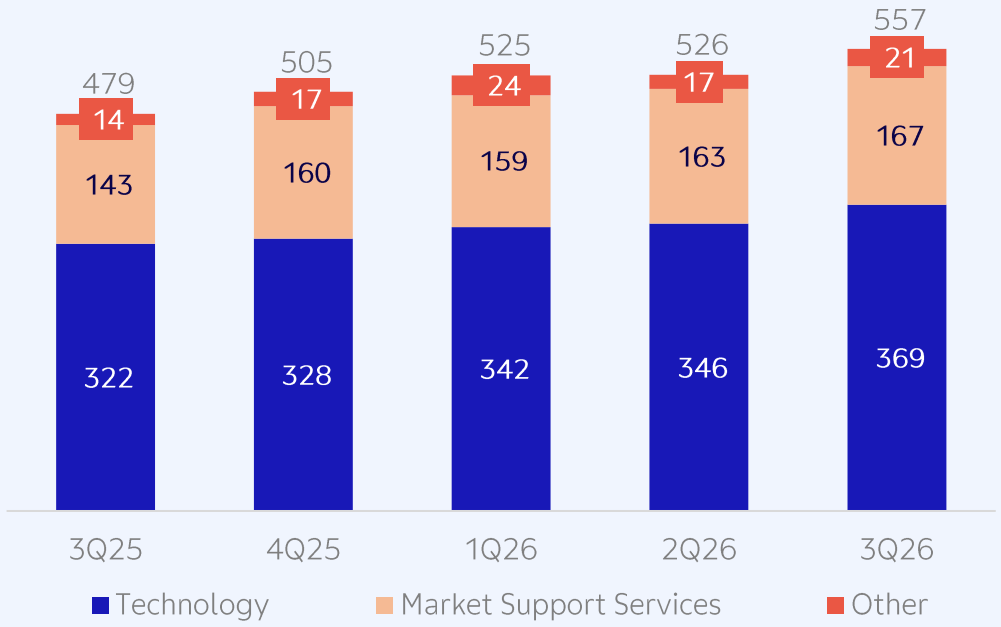
Technology and Platforms

18% of the total revenue in the period

Revenues *(R$ million)*

3Q26	Δ 3Q25	Δ 2Q26
557	+16%	+6%





HIGHLIGHTS 3Q26 / 3Q25 :

Technology – increase of 14.6%, reflecting both the increase in the number of customers in the OTC segment and consumption of connectivity solutions, as well as annual inflation adjustments applied to prices in the OTC Utilization line

Market Support Services – increase of 16.7%, mainly explained by the 18.5% increase in the average outstanding balance of fund quotas and adjustments in the pricing of registration and custody fees of these instruments

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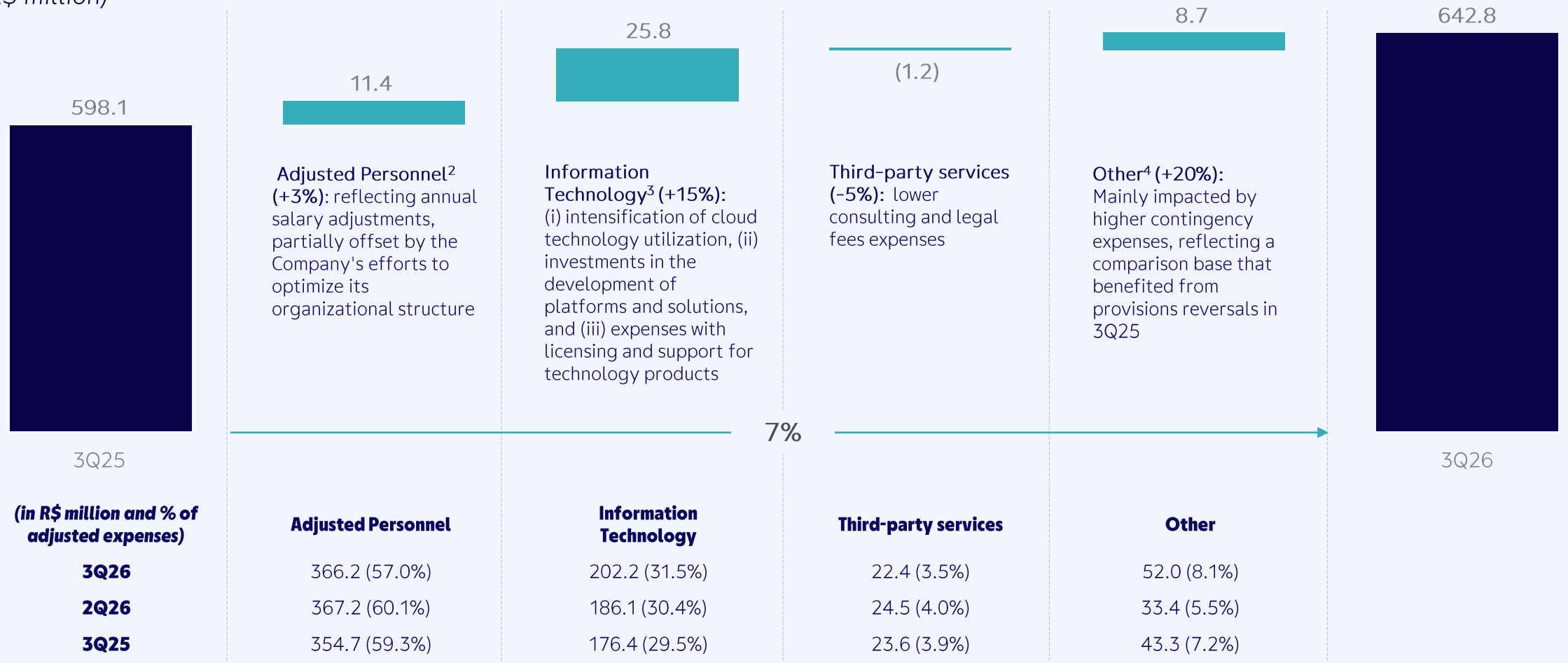
Adjusted Expenses[1]

(R$ million)



Adjusted Personnel[2] (+3%): reflecting annual salary adjustments, partially offset by the Company's efforts to optimize its organizational structure

Information Technology[3] (+15%): (i) intensification of cloud technology utilization, (ii) investments in the development of platforms and solutions, and (iii) expenses with licensing and support for technology products

Third-party services (-5%): lower consulting and legal fees expenses

Other[4] (+20%): Mainly impacted by higher contingency expenses, reflecting a comparison base that benefited from provisions reversals in 3Q25

(in R$ million and % of adjusted expenses)	Adjusted Personnel	Information Technology	Third-party services	Other
3Q26	366.2 (57.0%)	202.2 (31.5%)	22.4 (3.5%)	52.0 (8.1%)
2Q26	367.2 (60.1%)	186.1 (30.4%)	24.5 (4.0%)	33.4 (5.5%)
3Q25	354.7 (59.3%)	176.4 (29.5%)	23.6 (3.9%)	43.3 (7.2%)

[1]Expenses adjusted by: (i) depreciation and amortization; (ii) long-term share-based incentive program – principal and charges; (iii) provisions; (iv) revenue-linked expenses; and (v) other non-recurring expenses. [2]Excludes the long-term stock-based compensation (principal + payroll taxes). [3]Formerly referred to as Data Processing [4]Includes expenses with maintenance, taxes, board and committee members compensation and others.

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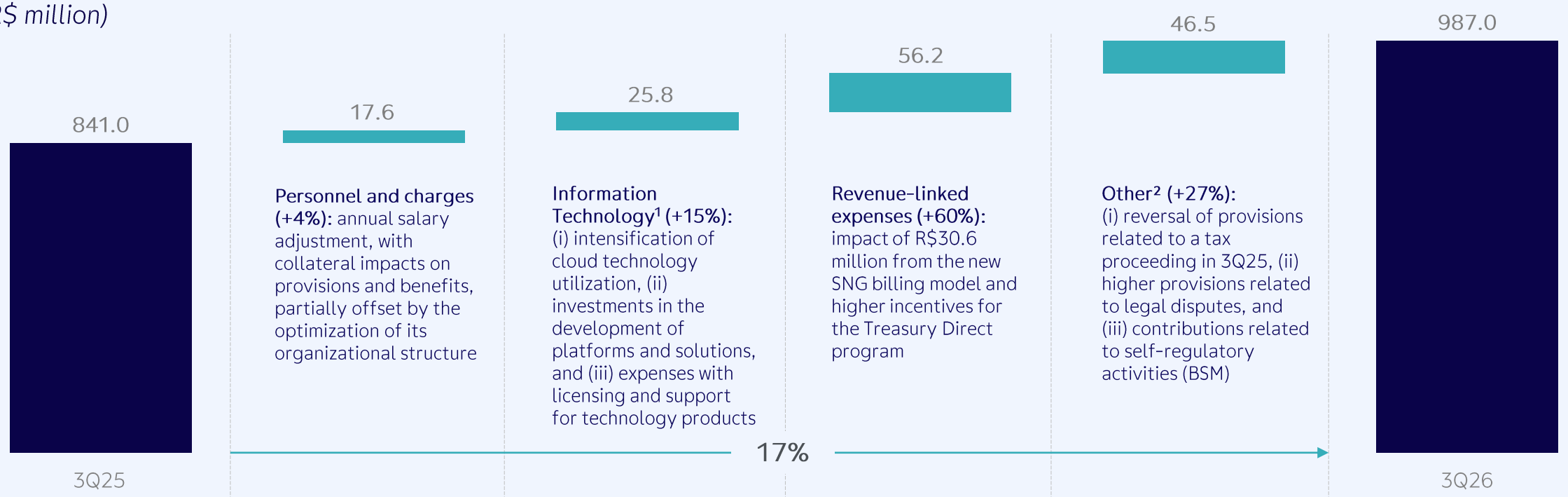
Total Expenses

(R$ million)



(in R$ million and % of total expenses)	Personnel and charges	Information Technology	Revenue-linked expenses	Other
3Q26	418.9 (42.4%)	202.2 (20.5%)	150.2 (15.2%)	215.7 (21.9%)
2Q26	459.8 (47.1%)	186.1 (19.1%)	143.1 (14.7%)	186.7 (19.1%)
3Q25	401.3 (47.7%)	176.4 (21.0%)	94.0 (11.2%)	169.2 (20.1%)

[1]Formerly referred to as Data Processing. [2]Includes other expenses of the Company described in the Income Statement: Depreciation & amortization, Third - party services, Maintenance in general, Promotion and publicity, Taxes and charges, Board and committee members compensation and other expenses

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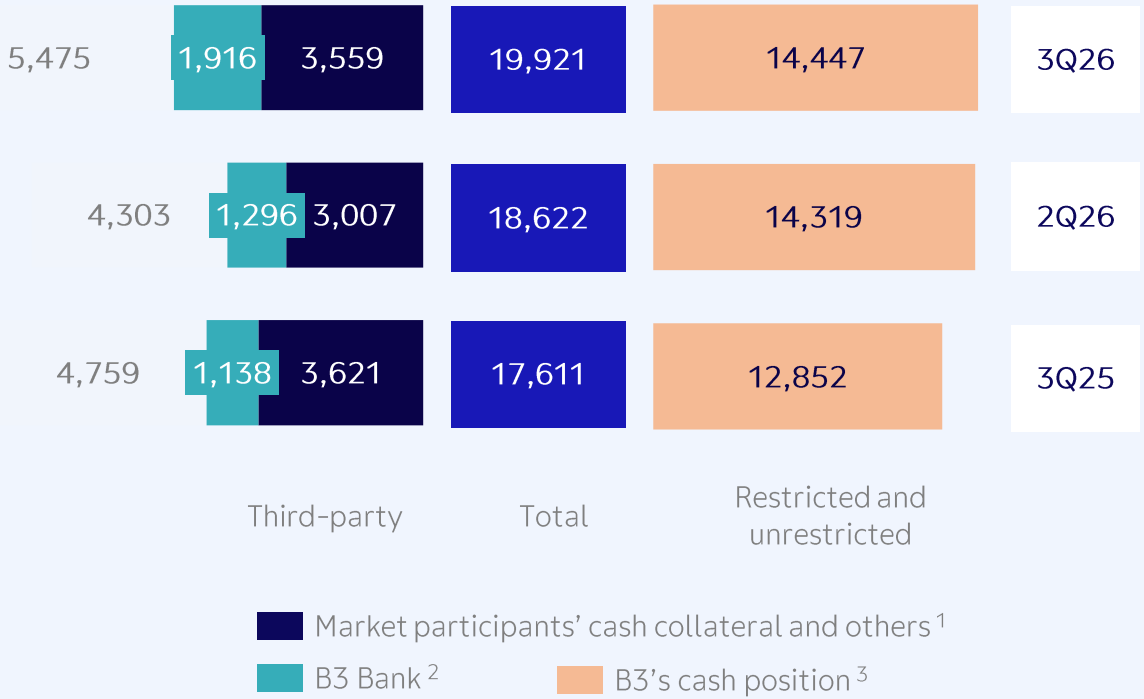
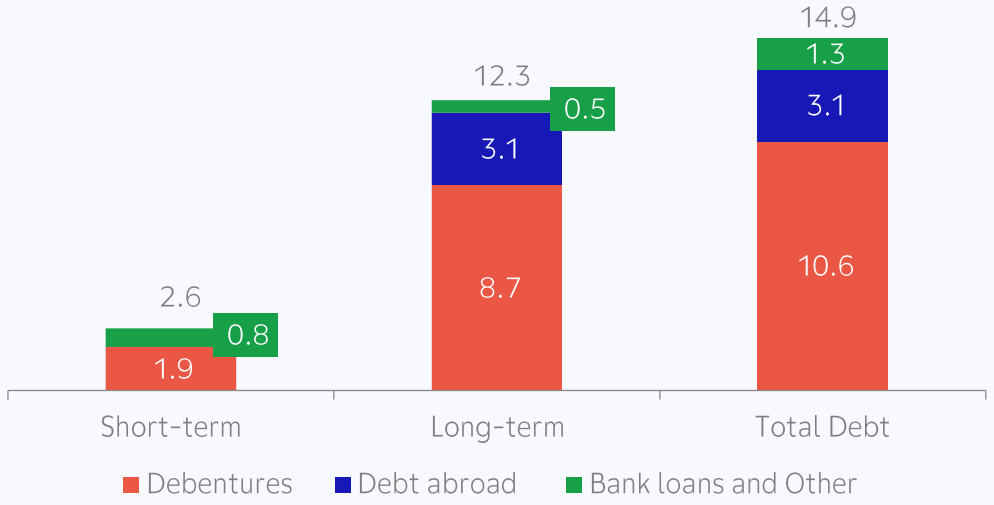
Financial Highlights

Cash and Financial Investments *(R$ million)*



[1]Includes earnings and rights on securities in custody and deposits in an escrow account. Third-party cash is not considered as B3's own cash, but the Company earns interest on most of this cash balance. [2] Includes third-party collateral held at B3 Bank. [3]Does not include investments in NUAM Exchange and Fundo L4

Debt Amortization Schedule *(R$ billion)*



Debt | Amount	Amortization
Bank loans | R$1.3 bn	Dec/26, Aug/27, Nov/27 and Sep/28
Debenture 2nd issuance | R$1.2 bn	Nov/29
Debenture/CRI 4th issuance | R$205 mn	Dec/28, Dec/29 and Dec/30
Debenture 8th issuance | R$4.50 bn	May/27, May/28 and May/29
Debenture 9th issuance | R$1.70 bn	Jan/30 and Jan/31
Debenture 10th issuance | R$2.60 bn	Sep/29 and Sep/30
Debt abroad | R$3.1 bn	Sep/31[4]

Gross indebtedness at the end of September was **1.9x recurring EBITDA LTM**

[4]Bond has hedge accounting – see note 9 of Financial Statement

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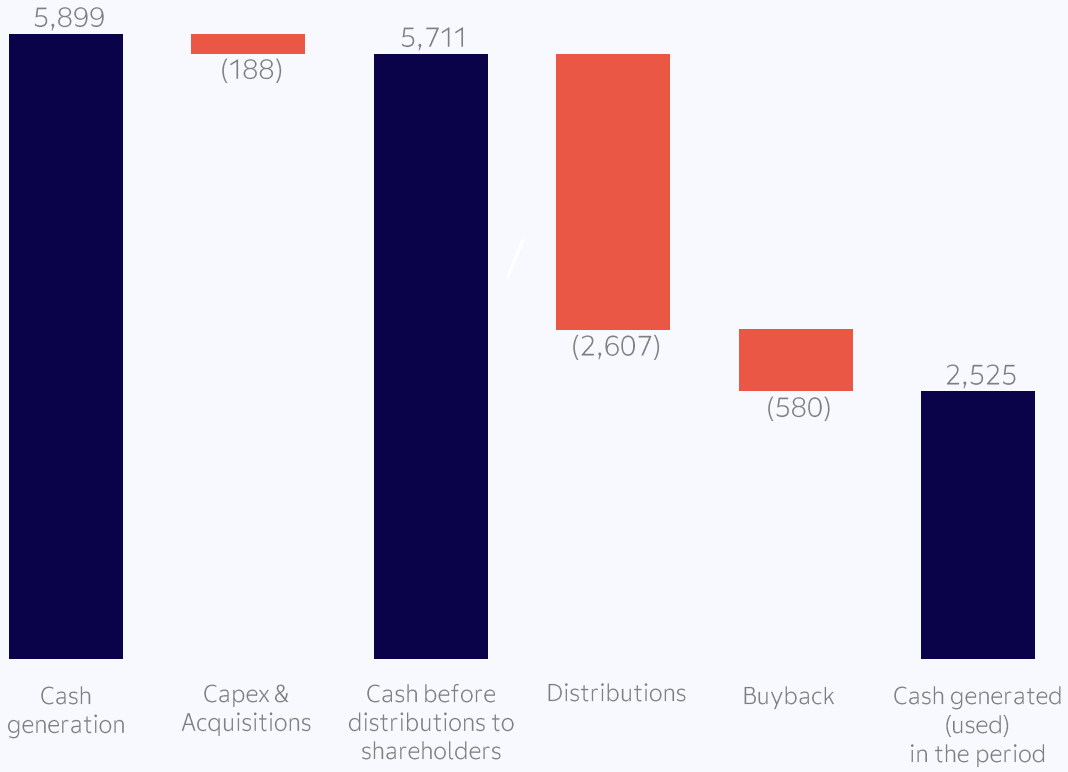
Financial Highlights

Cash Generation *(R$ million)*

	9M26	9M25
Adj. net cash from operating activities[1]	6,231	5,348
Net cash from investment activities[2]	681	(11)
Net cash from financing activities before distributions[3]	(1,013)	660
Cash after investments and financing	**5,899**	**5,997**
CAPEX & Acquisition	(188)	(159)
Distributions	(2,607)	(1,109)
Buyback	(580)	(1,536)
Cash generated (used) in the period	**2,525**	**3,193**

[1]Cash flow from operating activities, adjusted by the variation of financial investments and third-party collateral. [2]Cash flow from investment activities other than capex and acquisitions. [3]Cash flow from interest and amortization paid and debt issued in the period.

Cash Allocation – 9M26 *(R$ million)*



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APPENDIX

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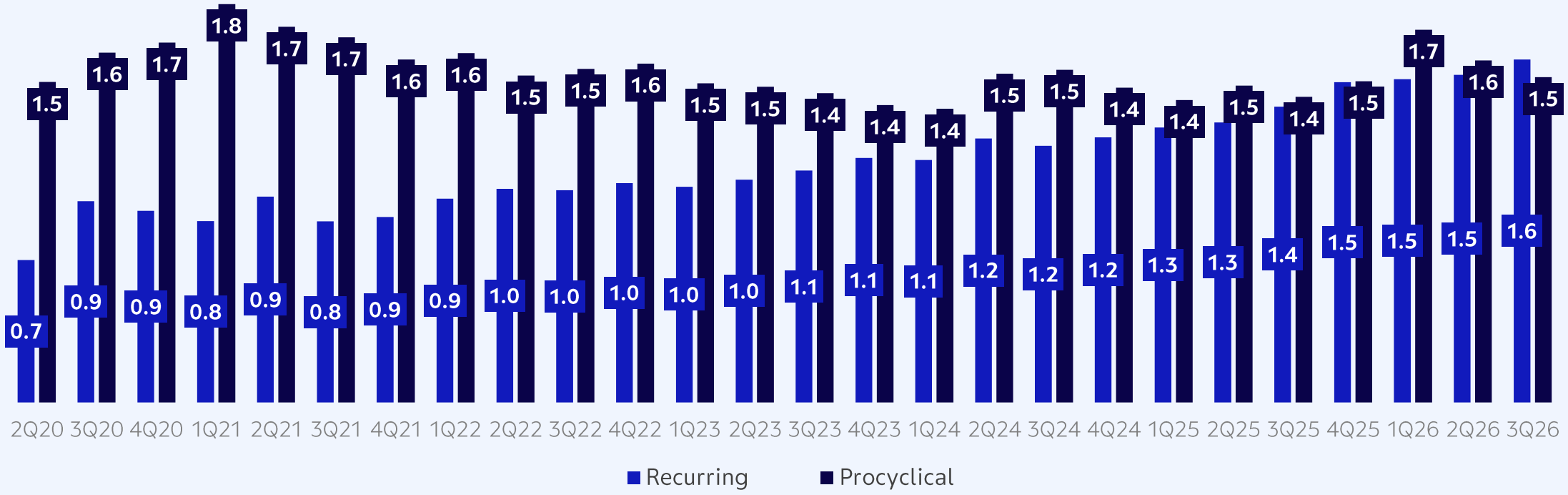
Revenue Diversification

Recurring and procyclical revenues *(R$ billion)*



Pro-cyclical revenues include Equities and Derivatives, while Recurring includes the remaining segments.

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Financial Statements

Adjusted Expenses

(In R$ million)	3Q26	3Q25	3Q26/3Q25	2Q26	3Q26/2Q26
Expenses	**(987.0)**	**(841.0)**	***17.4%***	**(975.6)**	***1.2%***
(+) Depreciation and amortization	95.3	95.7	*-0.5%*	95.3	-
(+) Long-term stock-based incentive program	42.4	46.5	*-9.0%*	52.1	*-18.6%*
(+) Extraordinary expenses related to changes in the Executive Board	10.3	-	-	40.5	*-74.6%*
(+) Provisions (recurring and non-recurring)	33.8	4.6	*639.9%*	18.4	*84.2%*
(+) Revenue-linked expenses	150.2	94.0	*59.7%*	143.1	*5.0%*
(+) Other non-recurring expenses	12.2	2.0	*506.3%*	15.1	*-19.1%*
Adjusted expenses	**(642.8)**	**(598.1)**	***7.5%***	**(611.2)**	***5.2%***

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Financial Statements

Recurring EBITDA

(In R$ million)	3Q26	3Q25	3Q26/ 3Q25	2Q26	3Q26/ 2Q26
EBITDA	**1,868.6**	**1,740.7**	**7.3%**	**1,885.4**	**-0.9%**
(+) Extraordinary expenses related to changes in the Executive Board	10.3	-	-	40.5	-74.6%
(+) Other non-recurring expenses	12.2	2.0	506.3%	15.1	-19.1%
(+) Reversal of provisions and other non-recurring revenues	(4.1)	(18.1)	-77.3%	(2.9)	42.2%
Recurring EBITDA	**1,887.0**	**1,724.7**	**9.4%**	**1,938.1**	**-2.6%**
Recurring EBITDA margin	68.5%	69.4%	-94 bps	70.2%	-173 bps

Net Income Reconciliation

(In R$ million)	3Q26	3Q25	3Q26/ 3Q25	2Q26	3Q26/ 2Q26
Net Income (attributable to shareholders)	**1,626.4**	**1,246.1**	**30.5%**	**1,698.8**	**-4.3%**
(+) Reversal of provisions and other non-recurring income	(4.1)	(18.1)	-77.3%	(21.9)	-81.3%
(+) Sale of investment in an associate	-	-	-	(123.9)	-
(+) Extraordinary expenses related to changes in the Executive Board	10.3	-	-	40.5	-
(+) Other non-recurring expenses	12.2	2.0	506.3%	15.1	-19.1%
(+) Tax impacts from non-recurring items	(6.6)	5.6	-	25.7	-
(+) Fiscal benefit from the extraordinary interest on capital	(277.5)	-	-	(277.5)	-
(+) Amortization of intangible assets	19.8	20.4	-2.8%	19.6	1.4%
Recurring net income	**1,380.6**	**1,256.0**	**9.9%**	**1,376.4**	**0.3%**
(+) Deferred tax (goodwill from Neoway, Neurotech and Datastock)	50.4	40.7	24.0%	50.2	0.4%
Recurring net income adjusted by goodwill tax benefit	**1,431.0**	**1,296.7**	**10.4%**	**1,426.6**	**0.3%**

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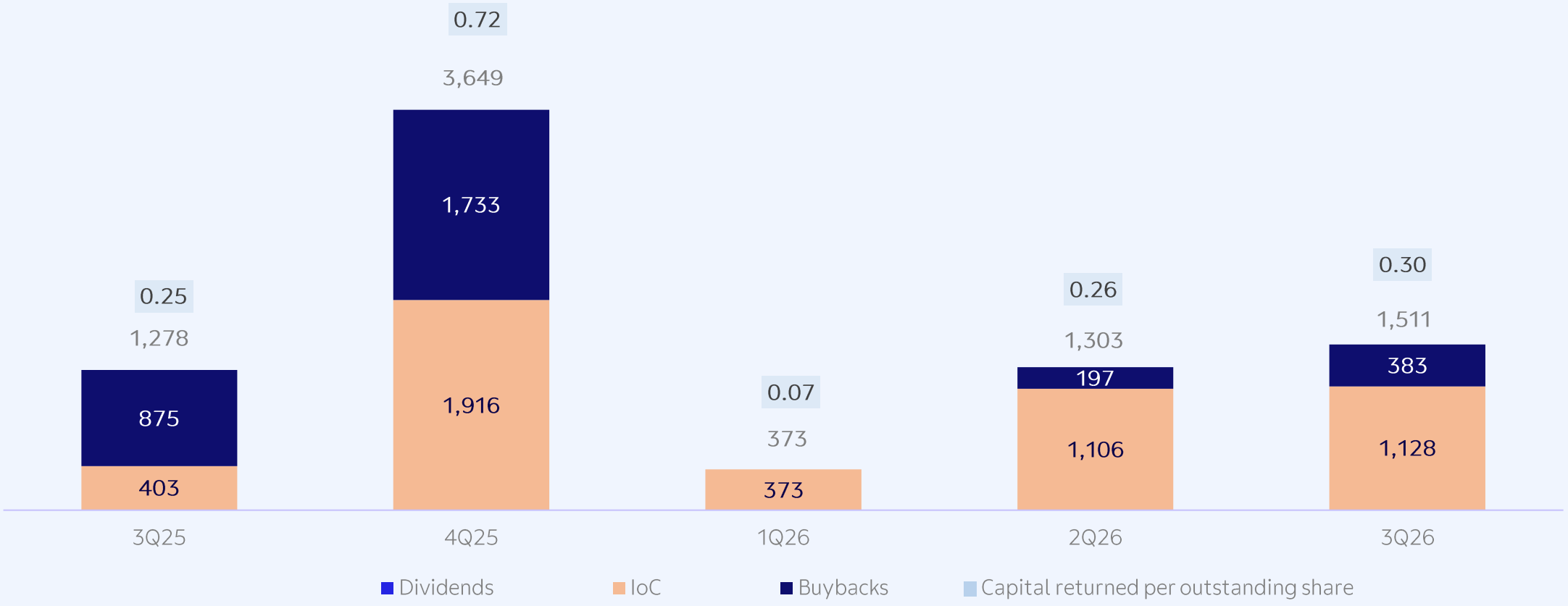
Return to Shareholders

(R$ million)

In 3Q26, the Company returned R$1.1 billion to shareholders through IoC, consisting of R$378.0 million in ordinary IoC and R$750.0 million in extraordinary IoC. In addition, share buybacks totaled R$383.0 million during the quarter



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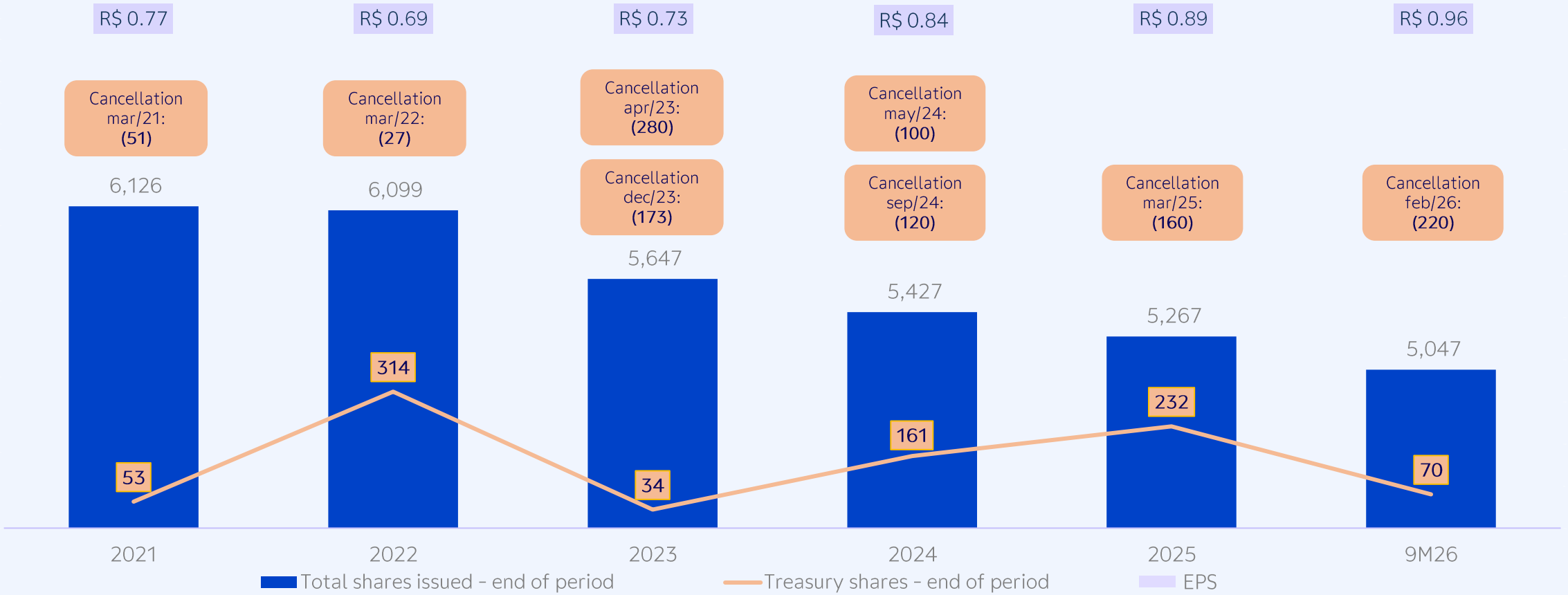
Share buyback program

Shares issued, held in treasury , and canceled
(in million of shares, except the EPS)



Net income attributable to shareholders divided by the total number of shares issued at the end of the period . Values prior to the split, carried out in 2021, were adjusted to be comparable.

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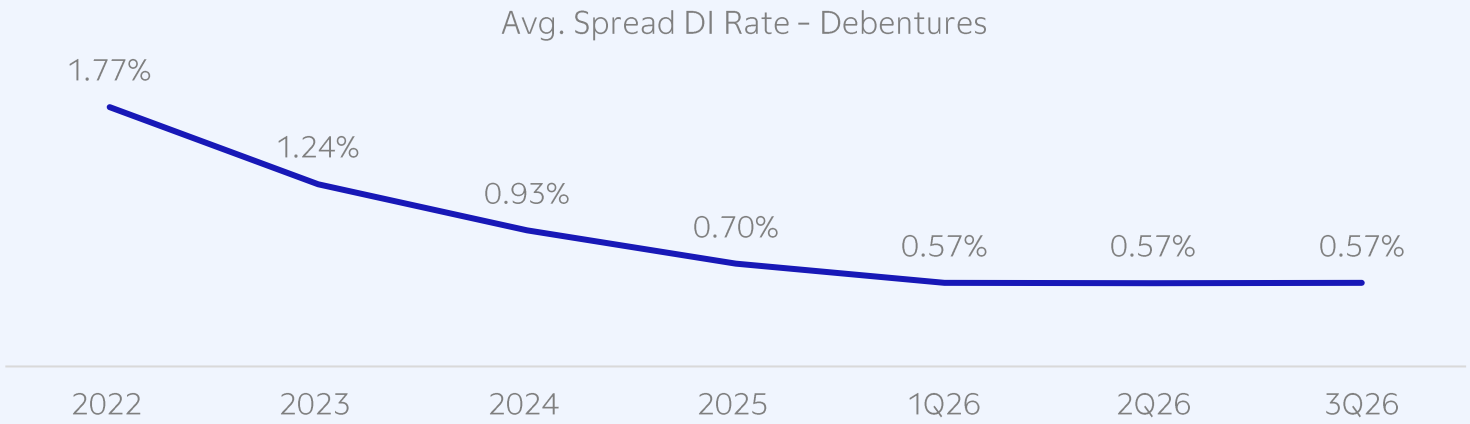
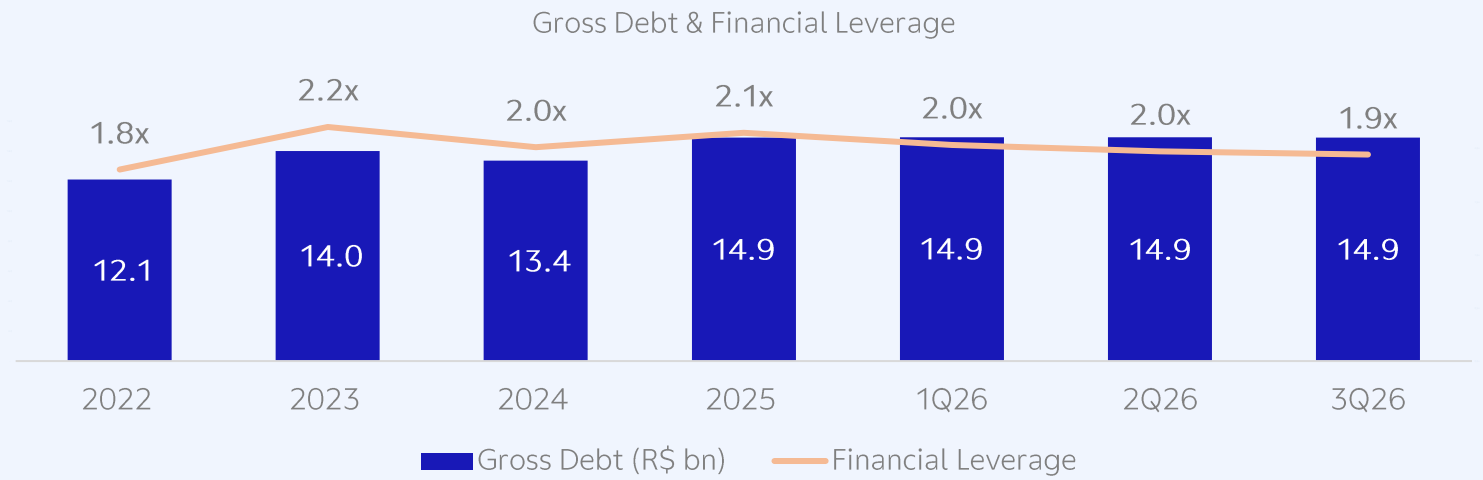
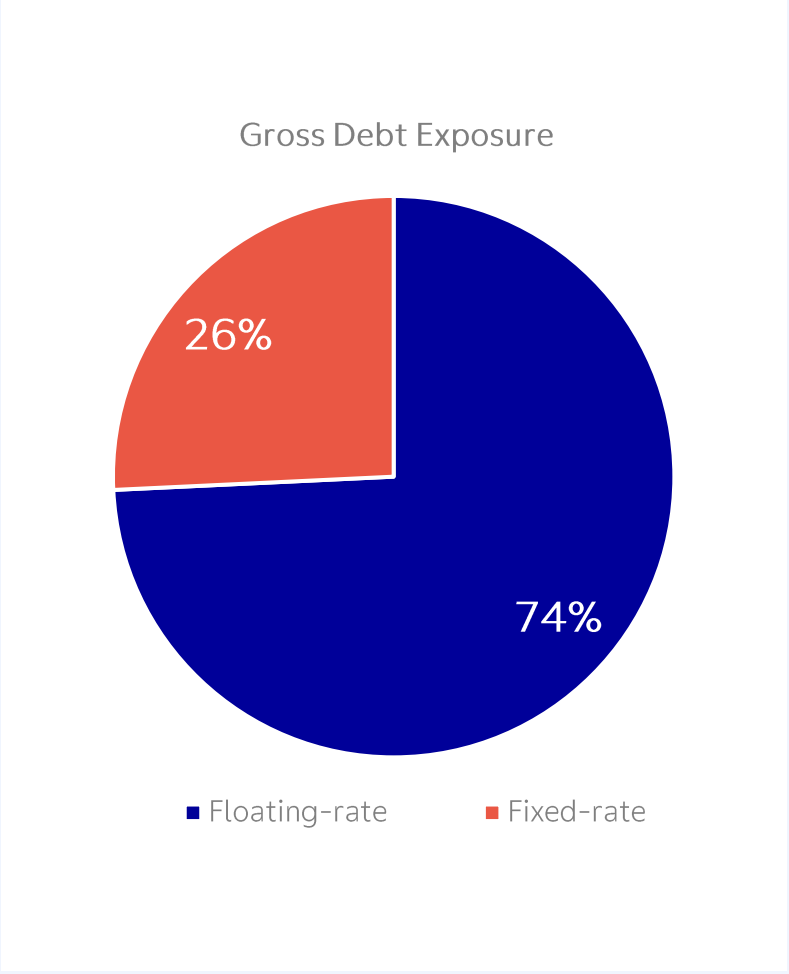
Capital Structure







[1]Includes gains and losses from derivative financial instruments

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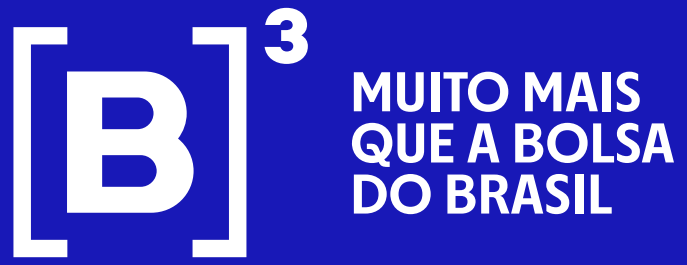

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