NOTICE TO THE MARKET

Grand Cayman, Cayman Islands, October 23, 2026 – **Nu Holdings Ltd.** (NYSE: NU) ("**Nu**" or the "**Company**"), one of the world's largest digital banking platforms, announced that Eric Young, its Chief Technology Officer, has decided to resign to pursue a new professional opportunity. Mr. Young is expected to remain with the Company until November 12, 2026 to support an orderly transition.

David Vélez, Founder, Chairman and Chief Executive Officer, will directly oversee Global Platforms on an interim basis, working alongside John Walton, the Company's Chief Information Security Officer, who will serve as interim co-lead. The Company has initiated a search for a permanent Chief Technology Officer.

David Vélez says "I am very appreciative of the leadership Eric has provided for Nubank's technology function, including the significant progress we have had in integrating Artificial Intelligence across all of our operations. We wish him all the very best in his new opportunity."

This transition does not change Nubank's strategic priorities. Technology and AI remain central to the Company.

Contacts

Investor Relations
Guilherme Souto
investors@nubank.com.br

Media Relations
Simone Iwasso
press@nubank.com.br