

WEGDAY

2026

FINANCIAL
UPDATE

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CFO

Performance

2026 1st Half Revenue

WEG DAY
2026



Net
Operating
Revenue

-3.3%*

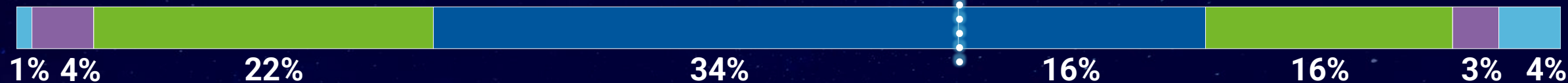
External Market Revenue US\$: +15.4%

61%

External Market

39%

Domestic Market



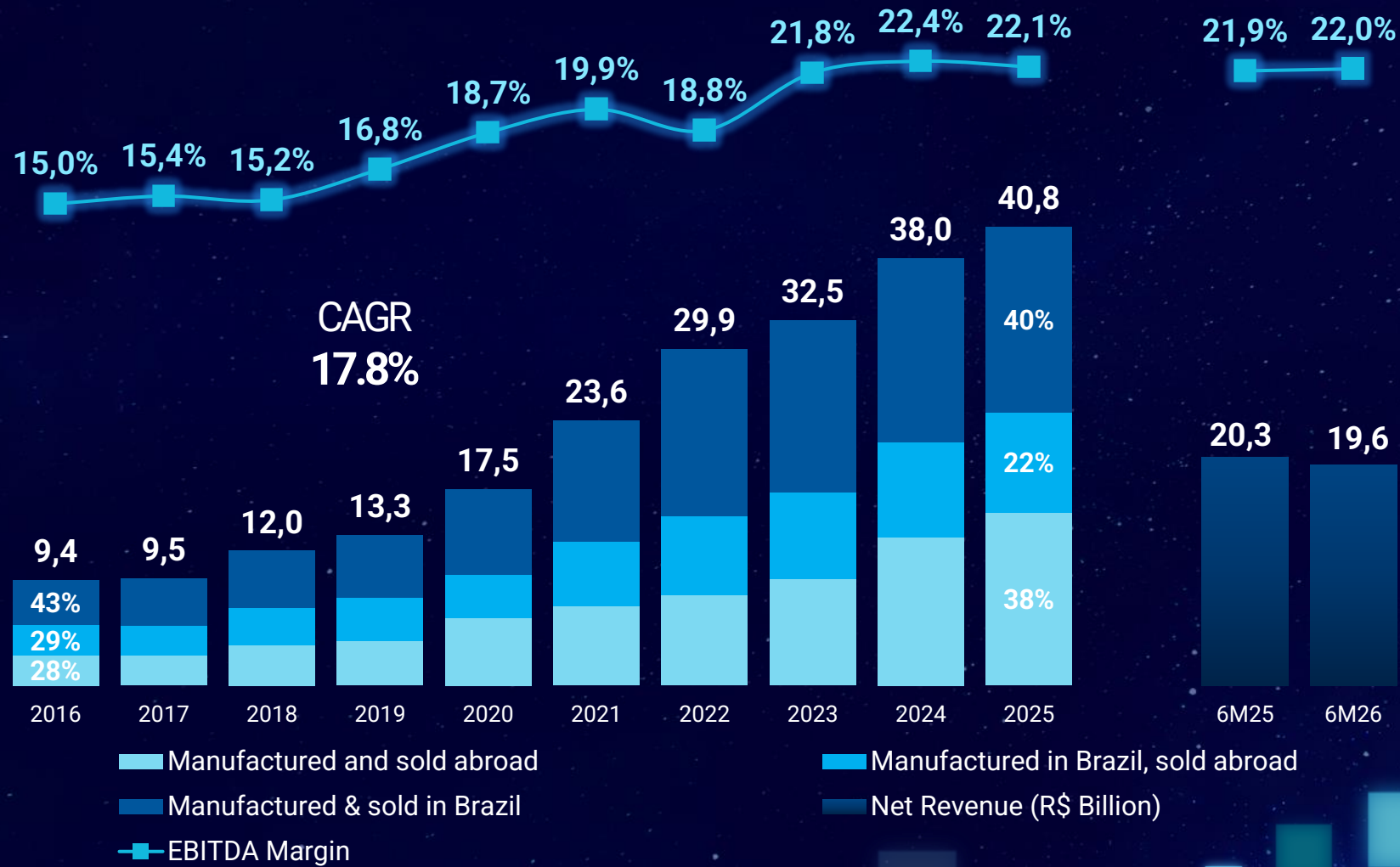
6M26 / 6M25*

		External Market		Domestic Market		Total	
EEI	Industrial Electro-Electronic Equipment	↑	+4%	↑	+9%	↑	+6%
GTD	Energy Generation, Transmission and Distribution	↑	+4%	↓	-30%	↓	-14%
MCA	Commercial and Appliance Motors	↓	-6%	↓	-2%	↓	-4%
T&V	Paints and Varnishes	↑	+7%	↑	+5%	↑	+5%

* in Brazilian Reais

Operating Results

Net Revenue and Margin

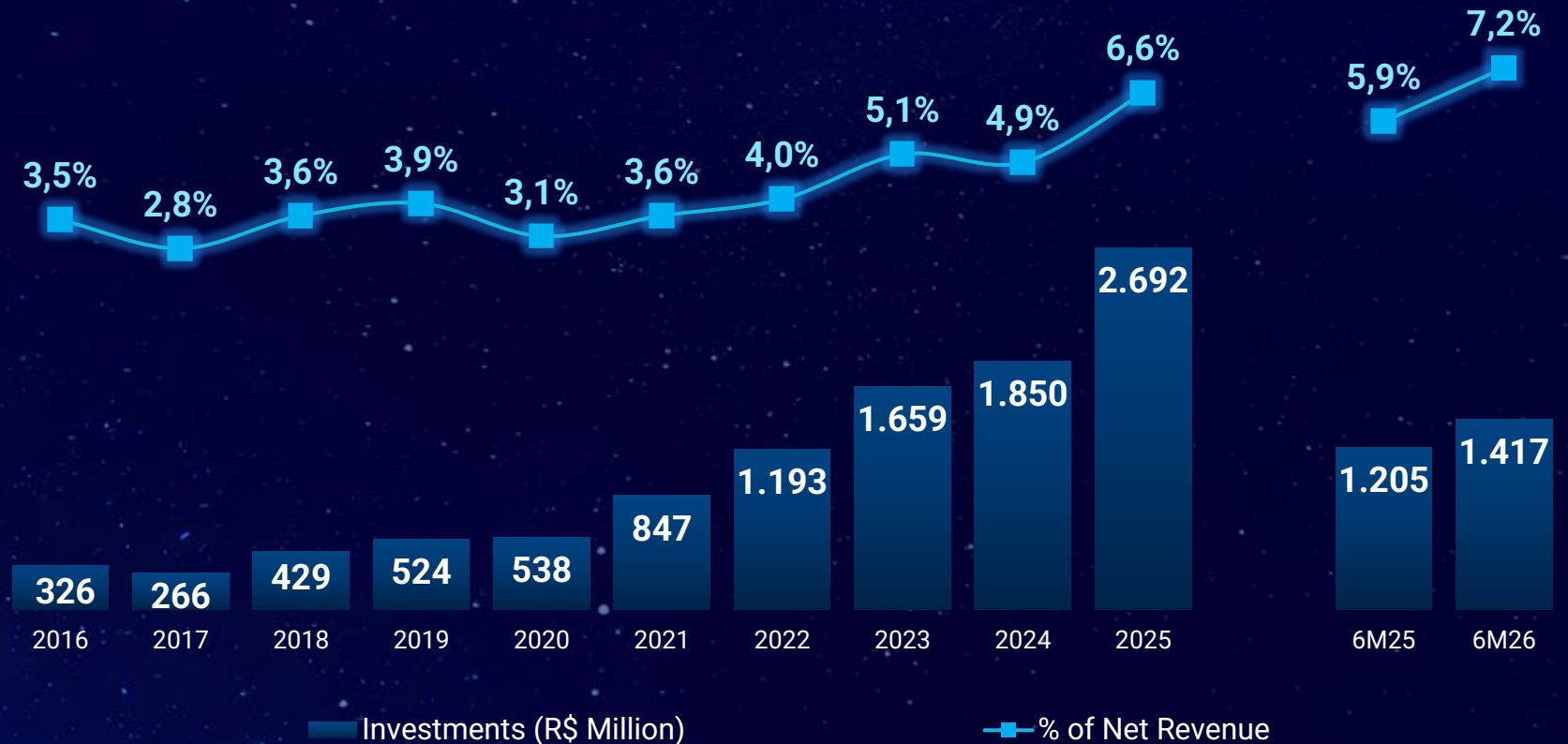


Investing to **GROW**

WEGDAY
2026

Investments

Continuous and Sustainable Growth



Budget of **R\$ 3.6 billion** for 2026

Investments



Update

WEG DAY
2026



Coatings



Mexico - Atotonilco de Tula



Built area

5,300 m²



R\$ 100 million



Operational in

2026

Investments



Update

WEG DAY
2026



Transformers



Mexico - Atotonilco de Tula



Built area

33,000 m²



R\$ 765 million



Operational in

1Q27

Investments



Update

WEG DAY
2026



Transformers



Colombia - Rionegro



Built area

23,000 m²



R\$ 190 million



Operational in

1Q27

Investments



Update

WEG DAY
2026



Transformers



USA - Washington

Special transformers factory



Expansion and automation

+50% capacity



R\$ 413 million



Operational in

1Q28

Investments



Update

WEG DAY
2026



Transformers



Brazil - Betim



Total built area

75,000 m²

Added built area

42,500 m²



R\$ 570 million



Operational in

2026

Investments



Update

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2026



Transformers



Brazil - Itajubá



Built area

6,000 m²



R\$ 83 million



Operational in

2026

Investments



Update

WEG DAY
2026



Transformers



Brazil - Gravataí



Built area

7,300 m²



R\$ 128 million



Operational in

4Q27

Investments



Update

WEG DAY
2026



Wires Commercial and Appliance Motors



Brazil - Linhares



Built area

14,000 m²



R\$ 160 million



Operational in

2Q27

Investments



Update

WEG DAY
2026



BESS



Brazil - Itajaí



Manufacturing capacity

4 GWh



R\$ 330 million



Operational in

3Q27



Large Equipment

Rotating Electrical Machines



Brazil - Guaramirim



Built area

58,500 m²

Total area

734,000 m²



R\$ 900 million



Operational in

3Q28

Investments



Update

WEG DAY
2026



High Voltage Motors



China - Rugao



Built area

30,000 m²



R\$ 360 million



Operational in

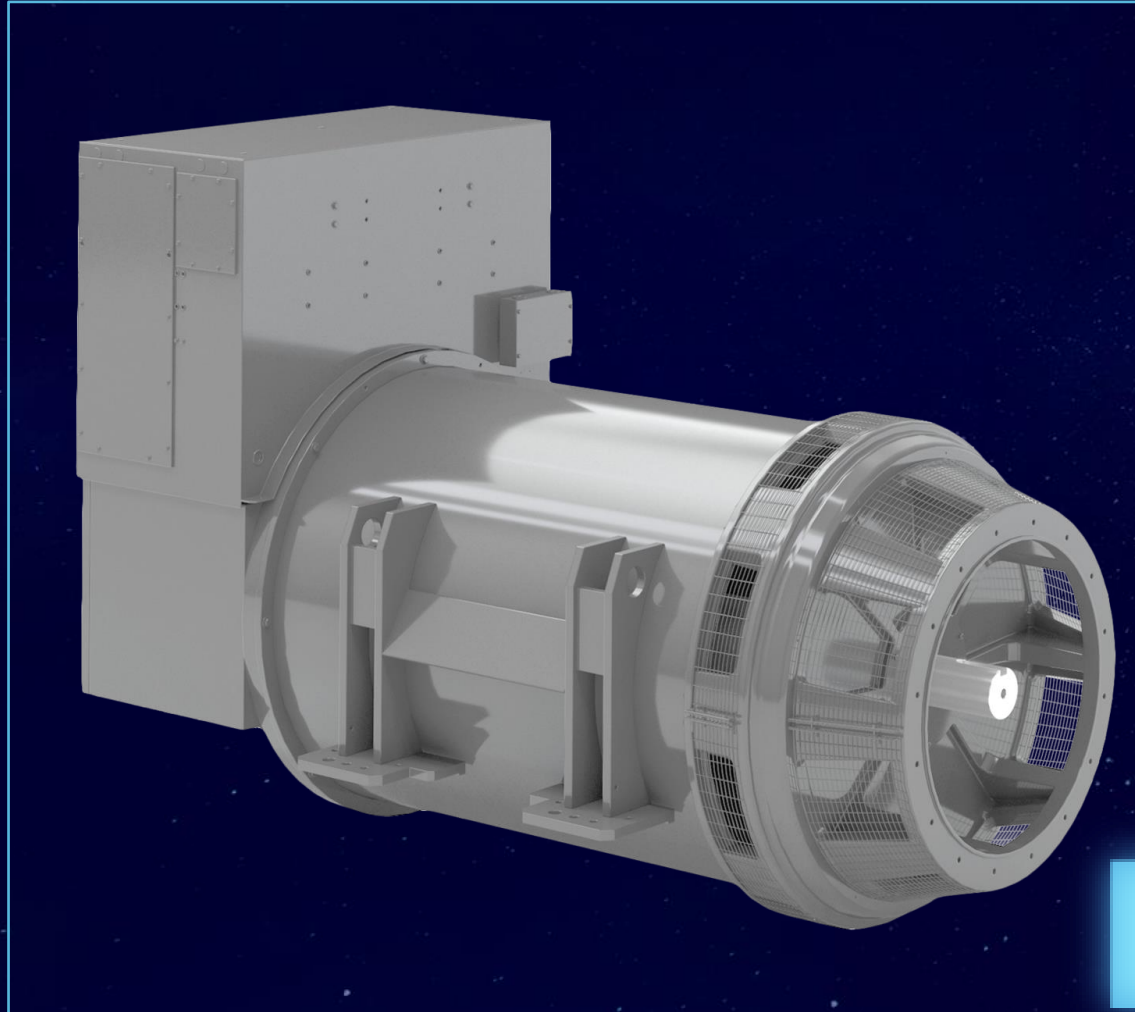
2Q27

Investments



New

WEG DAY
2026



Generators



North America



R\$ 840 million

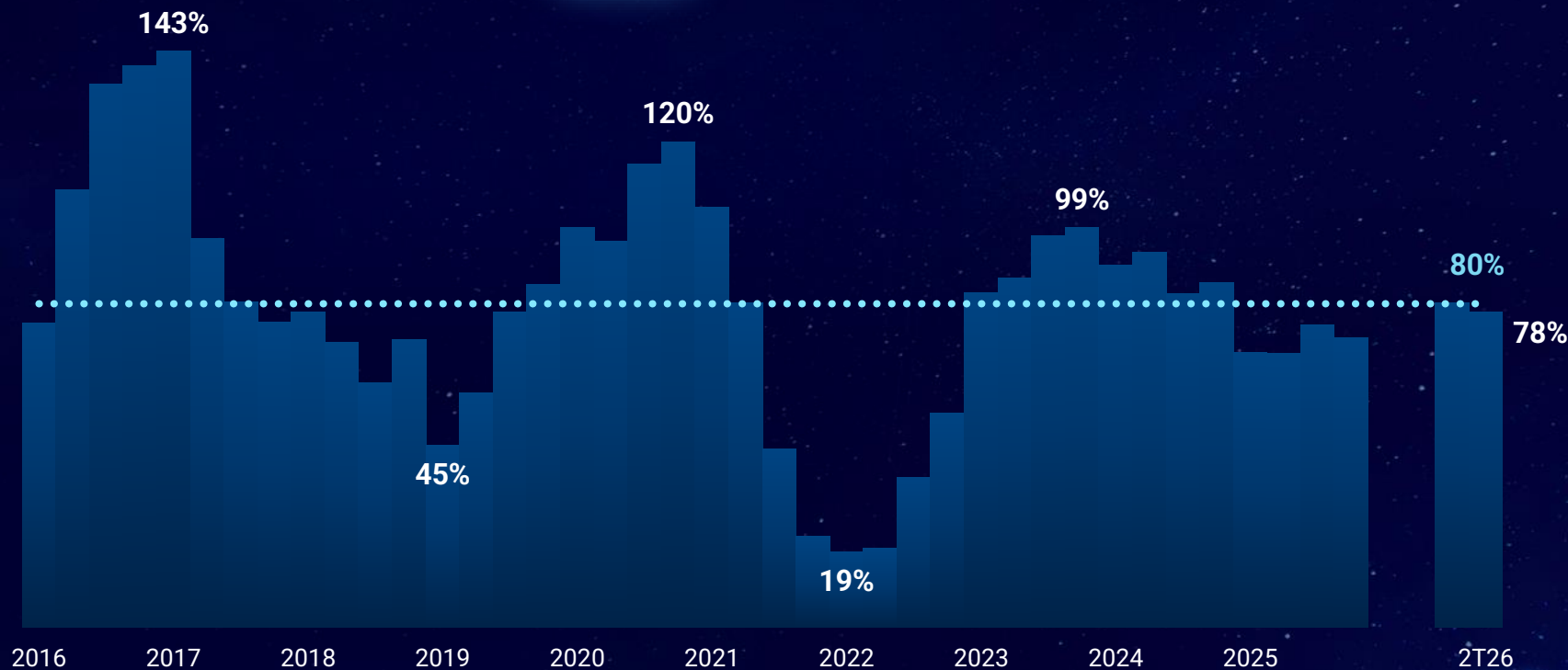
Efficient Capital ALLOCATION

WEGDAY
2026

Cash Conversion

Operating Result

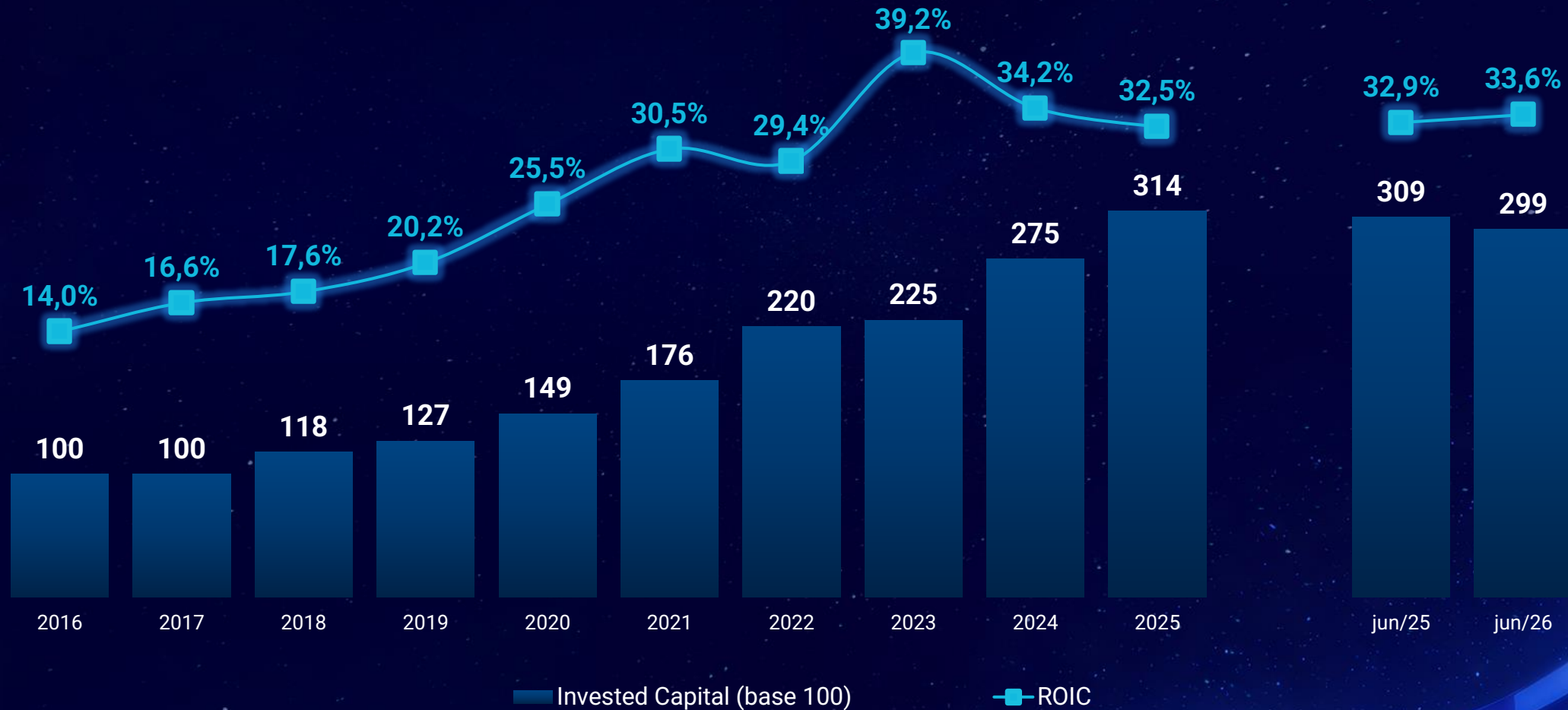
 Net Cash Position
Jun / 2026 **R\$ 3.7 Bn**



EBITDA for the last 12 months in relation to **Operating Cash Flow**



Solid Returns and Disciplined Capital Allocation



KEY MESSAGES

WEGDAY
2026

- **Investment continuity**
- **Growth trajectory ahead**
- **Healthy ROIC and Operating Margins**