EMBRAER

EARNINGS RESULTS

3rd Quarter 2026



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Highlights

>700 m

2026 Guidance updated:
From an operational point of view, **Commercial Aviation deliveries** between **80 and 85 aircraft (unchanged)** and **Executive Aviation deliveries** between **160 and 170 aircraft (unchanged).**
From a financial point of view, the company now forecasts **revenues** in the **US$8.4 to US$8.6 billion** range **(up from US$8.2 to US$8.5 billion), Adjusted EBIT margin** between **10.0% and 10.6% (unchanged),** and **Adjusted free cash flow w/o Eve** of **US$700 million or higher (up from US$400 million or higher)** for the year.

+17%

Revenues totaled **US$2,347 million** in **3Q26 – all-time high 3rd quarter** – and **+17% year-over-year (yoy).**

254.8 m

Adjusted EBIT reached **US$254.8 million** with a **+10.9% margin in 3Q26**, compared to +8.6% in 3Q25 (+9.4% excluding U.S. import tariffs).

627.7 m

Adjusted free cash flow w/o Eve was US$627.7 million during the period, reflecting stronger operating performance and solid sales-related pre-delivery payment inflows.

66 jets

Embraer delivered **66 aircraft** in **3Q26,** of which **22 were commercial jets** (11 E2s and 11 E1s), **41 were executive jets** (22 small and 19 medium) while **3 were defense-related** (1 KC-390 Millennium and 2 A-29 Super Tucano); **+6%** versus the 62 aircraft delivered yoy.

35.7 bn

Firm order backlog of US$35.7 billion in 3Q26 – an all-time high and up **14%** yoy. For more information please see our **3Q26 Backlog and Deliveries release.**

To access the spreadsheet containing the data available in our Investor Relations website **click here.**

Main Financial Indicators

In millions of U.S. dollars, except % and earnings per share data

IFRS	3Q26	2Q26	3Q25	9M26	9M25
Revenue	**2,347.2**	2,235.3	2,003.5	**6,029.2**	4,925.7
Adjusted EBITDA	**317.1**	355.6	236.3	**816.3**	590.3
Adjusted EBITDA margin %	**13.5%**	15.9%	11.8%	**13.5%**	12.0%
Adjusted EBIT	**254.8**	296.9	172.0	**645.7**	425.8
Adjusted EBIT margin %	**10.9%**	13.3%	8.6%	**10.7%**	8.6%
Adjusted net income[1]	**73.6**	218.6	84.3	**319.9**	292.3
Earnings per share - ADS basic	**0.3981**	1.1880	0.6355	**1.7755**	1.4640
Adjusted free cash flow w/o Eve	**627.7**	401.0	300.3	**581.6**	(247.1)
Net cash w/o Eve*	**430.0**	(214.5)	(439.3)	**430.0**	(439.3)

[1]Adjusted Net Income is a non-GAAP measure calculated by adding Net Income attributable to Embraer Shareholders plus adjusting for non-recurring items.
** Net cash w/o Eve represents cash and cash equivalents, plus financial investments, minus short-term and long-term loans and financing, less Eve's net cash.*
Financials are derived from unaudited information.

São Paulo, Brazil, November 10, 2026

(NYSE: EMBJ, B3: EMBJ3). The company's operating and financial information is presented, except where otherwise stated, on a consolidated basis in United States dollars (US$) and in accordance with IFRS. The financial data presented in this document as of and for the quarters ended September 30, 2026 (3Q26), June 30, 2026 (2Q26), and September 30, 2025 (3Q25), are derived from unaudited financial statements, except annual financial data and where otherwise stated.

2026 Guidance Updated *(Eve Not Included)*

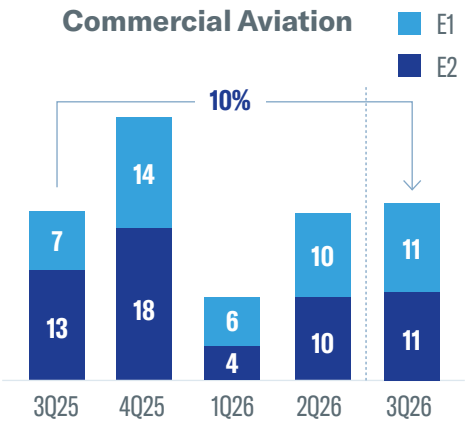
Management believes prior guidance no longer represents evenly balanced opportunities and risks for full-year operations. From an operations point of view, Embraer expects **Commercial Aviation deliveries between 80 and 85 aircraft (unchanged)** and reiterates **Executive Aviation deliveries between 160 and 170 aircraft (unchanged).** However, from a financial point of view, the company now forecasts **revenues in the US$8.4 to US$8.6 billion range (up from US$8.2 to US$8.5 billion), Adjusted EBIT margin between 10.0% and 10.6% (unchanged)**, and **Adjusted free cash flow w/o Eve of US$700 million or higher (up from US$400 million or higher)** for the year.

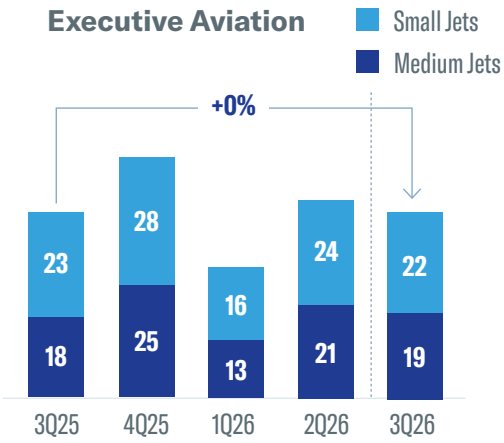
2026 GUIDANCE	NEW	OLD
Commercial Aviation deliveries	80 - 85	80 - 85
Executive Aviation deliveries	160 - 170	160 - 170
Consolidated revenues (US$ billion)	**8.4 - 8.6**	8.2 - 8.5
Adjusted EBIT margin	10.0% - 10.6%	10.0% - 10.6%
Free cash flow (US$ million)*	**700 or higher**	400 or higher

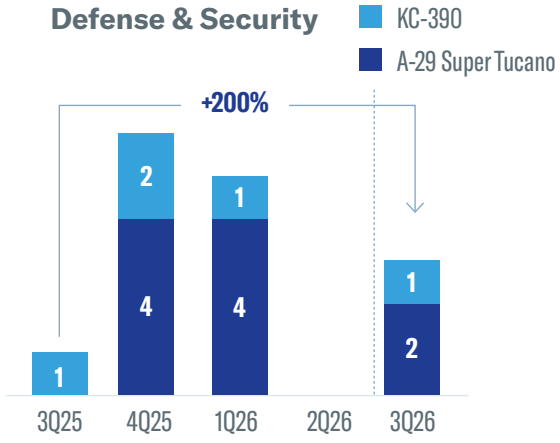
** Free cash flow = Adjusted free cash flow w/o Eve.*

Deliveries and Backlog

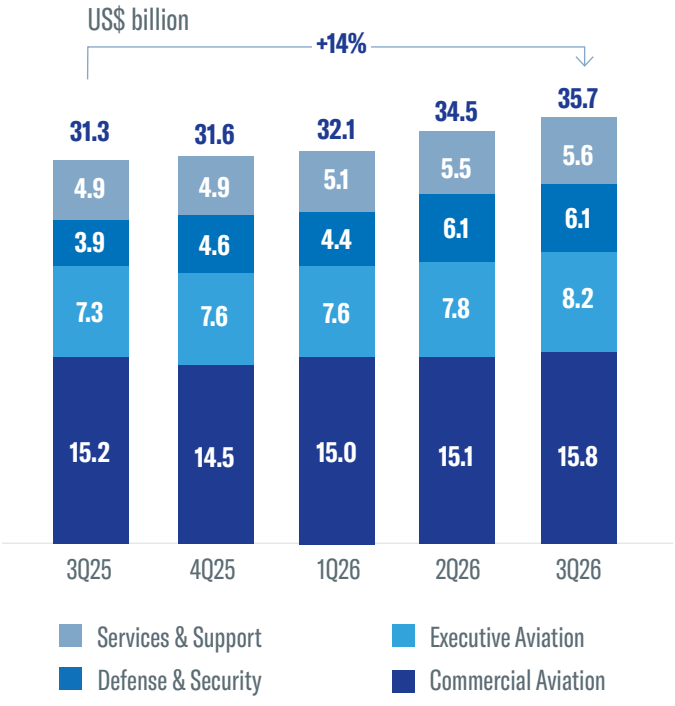
Embraer delivered 66 aircraft in 3Q26, of which 22 were commercial jets (11 E2s and 11 E1s), 41 were executive jets (22 small and 19 medium) and 3 were defense related (1 KC-390 Millennium and 2 A-29 SuperTucano); +6% increase compared to the 62 aircraft delivered yoy. The number of deliveries for Commercial Aviation was +10% higher and for Executive Aviation was flat compared to 3Q25. For more information please see our 3Q26 Backlog and Deliveries release.







The company-wide backlog reached US$35.7 billion in 3Q26, up 3% from the previous all-time high registered in the prior quarter. Compared to a year ago, the backlog increased 14% with strength across all business units. For instance, the backlog for Defense & Security increased +56%, Services & Support +14%, Executive Aviation +12% and Commercial Aviation +4% yoy.



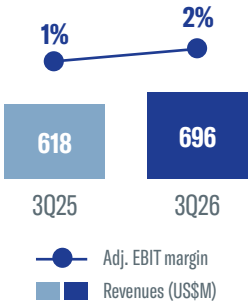
Revenue, Gross Margin and Adjusted EBIT

Consolidated revenue of US$2,347 million in 3Q26 represented a +17% increase yoy. All business units performed well throughout the quarter. For instance, Services & Support revenues increased +30% yoy, Defense & Security +22%, Commercial Aviation +13% and Executive Aviation +12% yoy.



Commercial Aviation

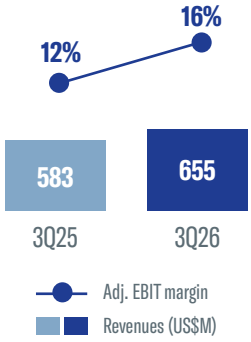
Revenues were US$696 million during the quarter, +13% higher yoy, underpinned by higher volumes and prices. Gross margin remained broadly stable from +7.1% to +7.0% yoy, while Adjusted EBIT margin increased from +1.3% to +2.4% yoy mainly supported by supplier compensation.





Executive Aviation

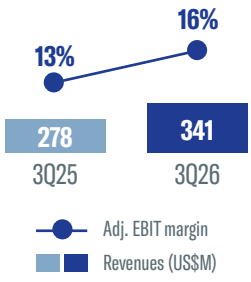
Revenues totaled US$655 million in the quarter, +12% higher yoy, supported by higher prices and product mix. Gross margin increased from +18.7% a year ago to +22.2%, reflecting improved prices, product mix and no U.S. import tariffs (US$15 million a year ago) in 3Q26. Adjusted EBIT margin increased from +12.1% (+14.7% excluding U.S. import tariffs) in 3Q25 to +16.0% during the quarter, reflecting a stronger gross margin.





Defense & Security

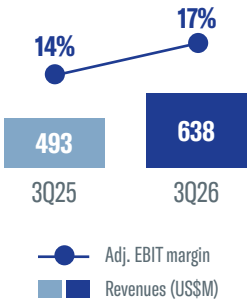
Revenues reached US$341 million during the quarter, +22% higher yoy, because of stronger KC-390 revenue recognition related to higher volumes, customer mix and product stage (in accordance with the percentage of completion calculation method). As a result, gross margin increased from +20.3% to +23.4% yoy, while Adjusted EBIT margin rose from +12.9% to +15.7% yoy.





Services & Support

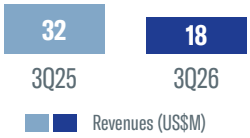
Revenues totaled US$638 million in the quarter, +30% higher yoy, driven by higher volumes across all segments. Gross margin increased from +24.9% to +27.0% yoy, reflecting operating leverage and no U.S. import tariffs (US$2 million a year ago) recorded in 3Q26. Adjusted EBIT margin increased from +13.7% (+14.1% excluding U.S. import tariff) to +17.0% yoy.





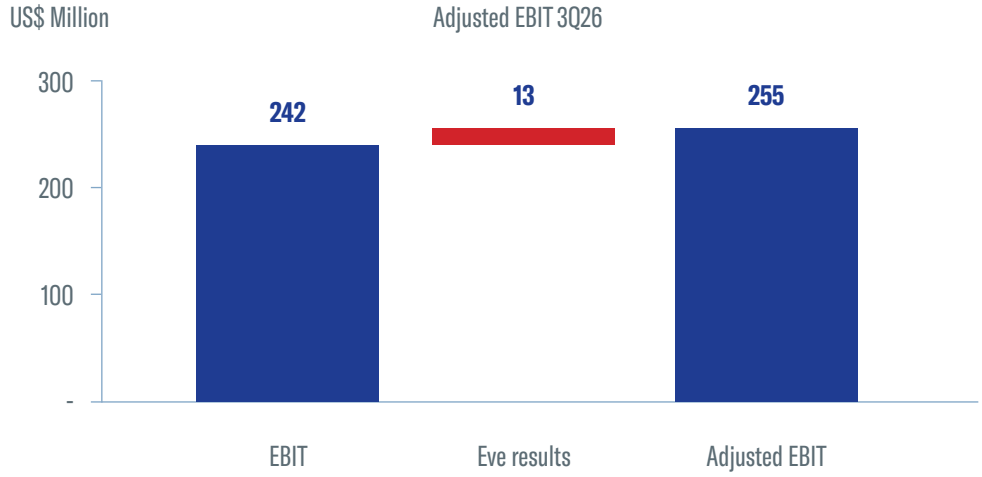
Others

The segment includes Agricultural Aviation (i.e. crop duster), the Tempest cyber division, the Electronic Equipment division, and other businesses. Revenues for the segment decreased -44% from US$32 million to US$18 million yoy, reflecting lower deliveries in agricultural aviation, lower sales from Tempest and Electronic Equipment business during the quarter. As a subsequent event, following a corporate restructuring, the Company transferred its interest in the Tempest Group to Cybersecurity and now holds a 28.7% equity interest.



Adjusted EBIT / Earnings Before Interest & Taxes

Adjusted EBIT was US$254.8 million with a +10.9% margin in the quarter if we exclude US$(12.7) million from extraordinary items (i.e. Eve's results), compared to US$172.0 million (+8.6% margin, or +9.4% excluding U.S. import tariffs) a year ago. Reported EBIT was US$242.1 million in 3Q26 (+10.3% margin) up from US$159.6 million in 3Q25 (+8.0% margin), driven by stronger operating performance across all segments.

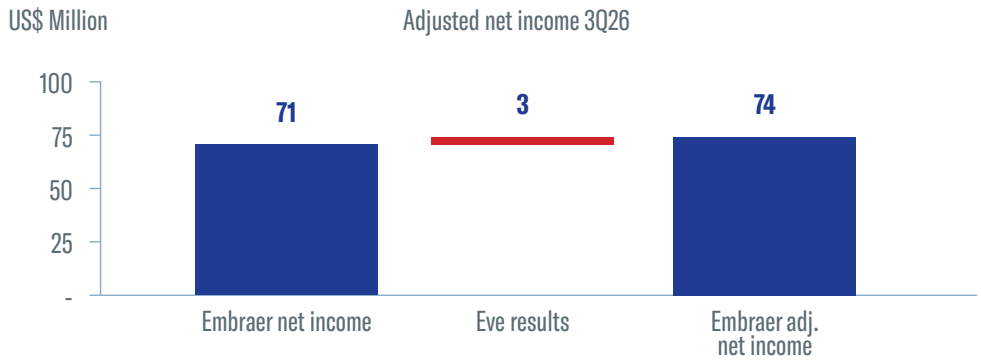


Financials are derived from unaudited information.

Adjusted Net Income

Adjusted net income was US$73.6 million for the quarter if we exclude US$(2.5) million from extraordinary items (i.e. Eve's results), compared to US$84.3 million if we exclude US$32.3 million from extraordinary items (i.e. Eve's results) a year ago. The year-over-year decrease was mainly driven by higher net financial expenses (i.e. LTI shares mark-to-market) and tax expenses during the period.

Net income attributable to Embraer shareholders and net income per ADS (American Depositary Shares) were US$71.1 million and US$0.3981 in 3Q26, compared to US$116.6 million and US$0.6355, respectively, in 3Q25. The company decided to no longer classify deferred taxes as an extraordinary item in 2026 because its impact in the long run is close to zero, and consequently, adjusted the presented 2025 comps for an apples-to-apples comparison.

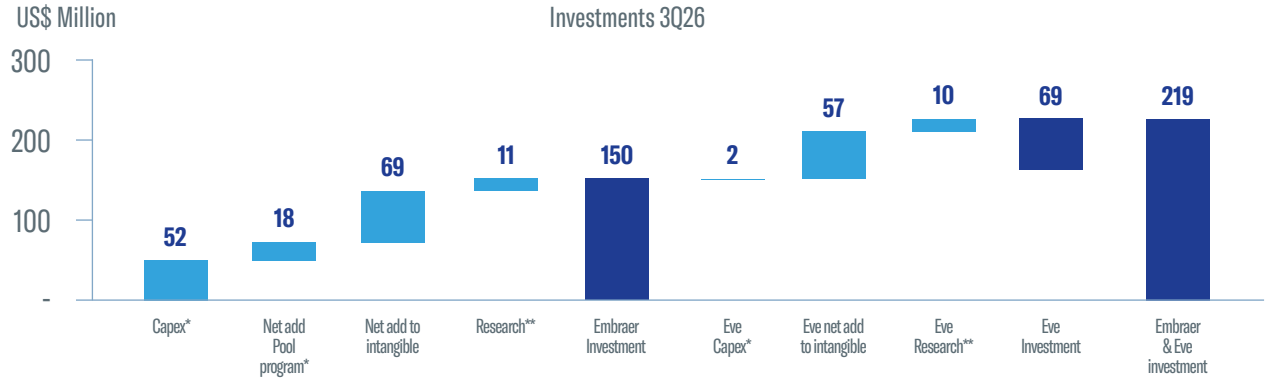


Financials are derived from unaudited information.

Investments

Embraer, on a stand-alone basis, invested a total of US$149.7 million in 3Q26 compared to US$98.6 million in 3Q25. Capital expenditures amounted to US$51.5 million (US$38.7 million a year ago), net additions to the pool program (spare parts) another US$18.2 million (US$9.8 million a year ago), net add to intangibles US$68.8 million [US$42 million EZAir acquisition related; (US$37.4 million a year ago)] and research US$11.2 million (US$12.7 million a year ago).

Meanwhile, Eve invested a total of US$69.3 million during the quarter (US$54.8 million a year ago), of which US$2.0 million were capital expenditures, US$57.3 million net add to intangibles and US$10.0 million research. Consequently, Embraer and Eve, on a consolidated basis, invested a total of US$219.0 million during the period (US$153.4 million a year ago).



**PP&E (Capex + Net add Pool program) US$71.7 million considers only related cash inflows and outflows during the period; US$68.9 million in the Adjusted free cash Flow section reflects accruals from the indirect cash flow accounting methodology [Acquisition of and Proceeds from sale of PP&E: US$73.9 million and US$(5.0) million; CF]. **Research expenditures are expensed (i.e. not capitalized).*

Financials are derived from unaudited information.

Currently, Embraer on a stand-alone basis has four main sustainable growth projects:

- *Services & Support (US$105 million capex during 2021-2027; OGMA Portugal):* brand new line for induction of PW1100 and PW1900 engines with start of operations in 2024 and full ramp up (US$650 million revenues) in 2030;
- *Services & Support (US$70 million capex during 2025-2027; Fort Worth TX, USA):* an increase in the MRO footprint to service Commercial Aviation clients in North America by 50%+ in 2027;
- *Executive Aviation (US$195 million capex during 2024-2028; Gavião Peixoto SP, Brazil & Melbourne FL, USA):* an increase in the production capacity for the business by 2028 in line with its recent backlog growth; and
- *Services & Support (US$40 million capex during 2027–2028; Brazil & Europe):* expansion of the training footprint to support Commercial Aviation clients across the world.

Working Capital (w/o Eve)

Working capital improved by US$(654.9) million during 3Q26, primarily driven by sales-related pre-delivery payment. On the assets side, the main variance was in a) Inventories (US$88.5 million) while on the liability side, the main variance was in b) Contract liabilities (US$451.1 million - mainly Defense & Security and Executive Aviation related), and c) Other payables (US$240.9 million; mainly payroll related).

in millions of U.S. dollars

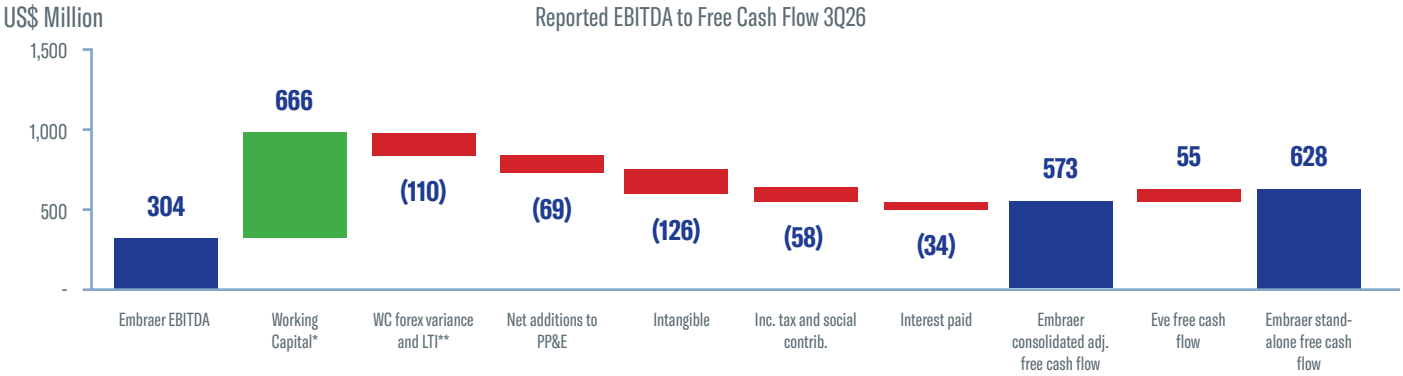
	Balance Sheet Data w/o Eve	3Q26	2Q26	3Q25	Δ qoq	Δ yoy
A	Inventories	**3,790.8**	3,702.3	3,645.5	**88.5**	145.3
	Trade accounts receivable	**385.1**	389.8	237.7	**(4.7)**	147.4
	Customer and commercial financing	**11.7**	43.1	5.1	**(31.4)**	6.6
	Contract assets	**659.8**	600.8	797.5	**59.0**	(137.7)
	Other assets	**978.5**	951.4	811.2	**27.1**	167.3
B	Contract liabilities	**4,189.7**	3,738.6	3,312.4	**451.1**	877.3
	Trade accounts payable	**1,362.9**	1,266.0	1,193.9	**96.9**	169.0
	Trade accounts payable - Supplier finance	**58.3**	53.8	51.0	**4.5**	7.3
	Other payables	**1,882.8**	1,641.9	1,539.8	**240.9**	343.0
	Working Capital (A-B)	**(1,667.8)**	**(1,012.9)**	**(600.1)**	**(654.9)**	**(1,067.7)**

Financials are derived from unaudited information.

Inventories: *raw materials, work in progress, spare parts and finished goods.*
Trade accounts receivable: *amount owed by clients for products sold and not paid yet.*
Customer and commercial financing: *amount owed by clients for financing provided for products sold and not paid yet.*
Contract assets: *rights to compensation for the work already completed but not yet billed at the reporting date.*
Contract liabilities: *non-refundable advance payments received prior to a) delivery of aircraft or b) the acceptance of managerial stages under long-term contracts, as well as supply of spare parts, training, technical assistance and other obligations included in aircraft sales contracts.*
Trade accounts payable: *amount owed by the company for goods and/or services provided by suppliers.*
Trade accounts payable – supplier finance: *amount owed by the company for goods and/or services provided by suppliers which were invoiced to financial institutions for early payment.*

Adjusted Free Cash Flow

Embraer on a stand-alone basis Adjusted free cash flow was US$627.7 million in 3Q26, primarily driven by stronger sales-related pre-delivery payment inflows (i.e. associated contract liabilities) and operating performance.

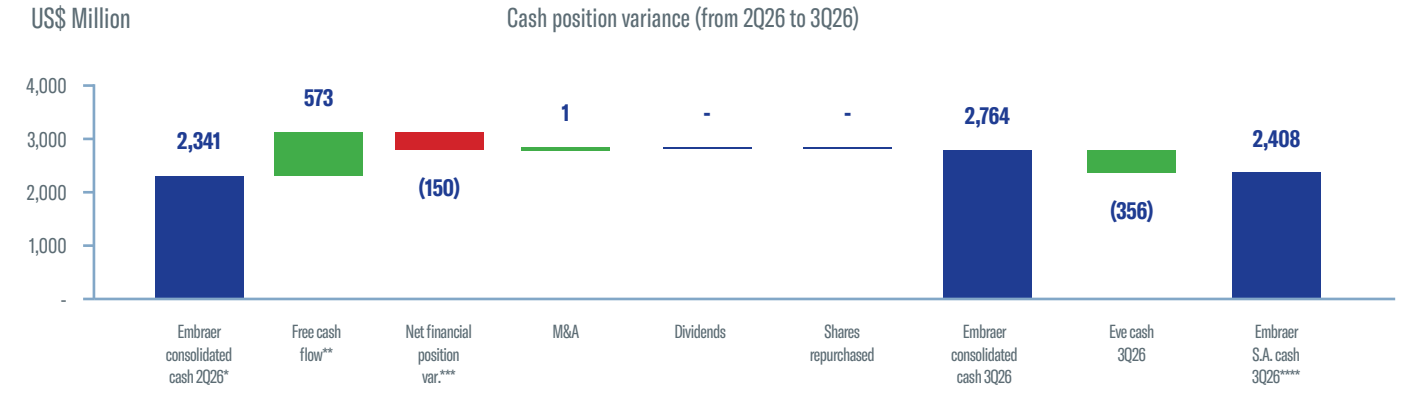


**Working capital change for Embraer consolidated US$665.6 million; Embraer stand-alone US$654.9 million and Eve US$10.7 million.*
***Includes foreign exchange variation on working capital and long-term incentive plan mark-to-market adjustments.*
Financials are derived from unaudited information.

Cash Position Variance

Embraer's liquidity position remains solid as its cash position on a consolidated basis reached US$2,763.8 million at the end of 3Q26, and it is complemented by its undrawn US$1.0 billion Revolving Credit Facility (RCF).

The consolidated cash position was US$423.2 million higher than the US$2,340.6 million in 2Q26. The company generated US$572.7 million in Adjusted free cash flow during the quarter [Embraer stand-alone US$627.7 million and Eve US$(55.0) million]. Net financial position variance was US$(150.4) million [mainly due to US$(148.3) million in proceeds/payments from/to loans and financing], M&A activity was a net US$0.9 million [US$(1.7) million from the Tempest carve-out and US$2.6 million in cash acquired in the business combination with EZAir], while there were no dividend payments or share repurchased in the period. Meanwhile, Eve's cash position stood at US$355.9 million in 3Q26. Therefore, Embraer on a stand-alone basis finished the quarter with US$2,407.9 million in cash balance.



** Cash includes cash & cash equivalents, current and non-current financial investments (BS).*
*** Embraer consolidated adjusted free cash flow: 3Q26 Embraer stand-alone US$627.7 million and Eve US$(55.0) million.*
**** Net financial position variance includes: 3Q26 net financial investments [US$(313.6) million; CF], loans amortizations [US$(1.2) million; CF] repayment / proceeds from borrowings (US$(148.3) million; CF), lease payments [US$(5.5) million; CF], foreign exchange gain (loss), net [US$1.4 million; CF] and change in current and non-current financial investments [US$318.9 million; BS].*
***** Sa = Stand-alone.*
Financials are derived from unaudited information.

Debt & Liability Management

Embraer's stand-alone net cash position improved sequentially by US$644.5 million to US$430.0 million in 3Q26, driven by a US$470.5 million increase in its cash position and a US$(174.0) million reduction in gross debt, supported by positive US$627.7 million Adjusted free cash flow generation during the period.

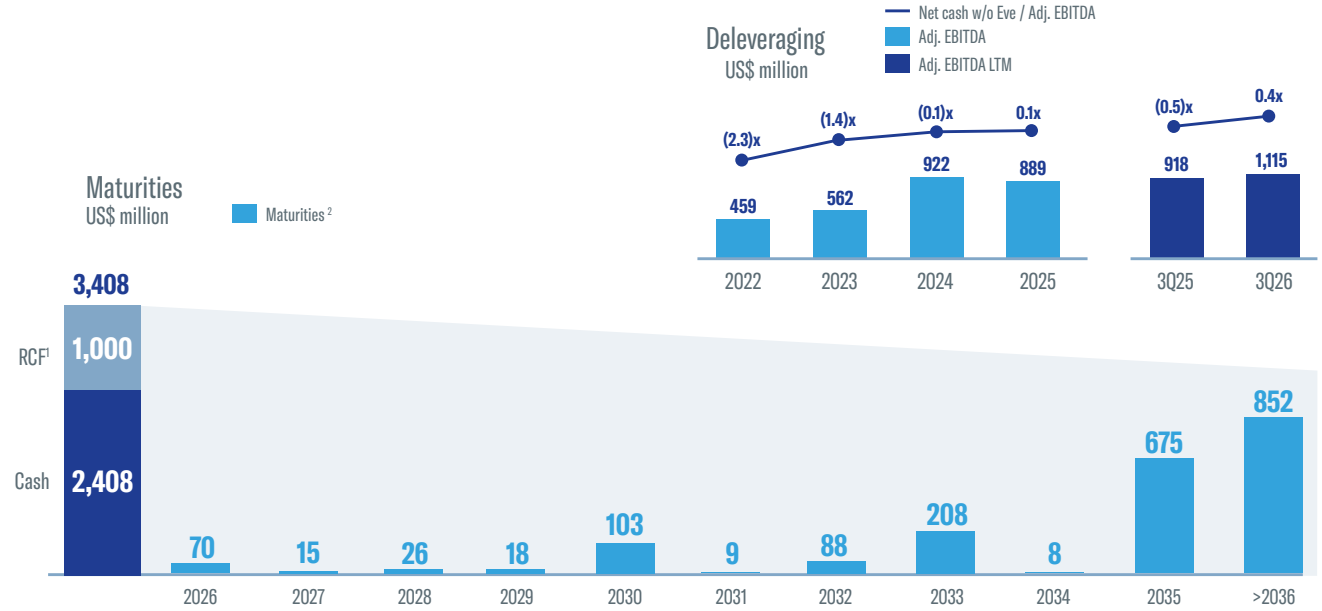
in millions of U.S. dollars

	3Q26	2Q26	3Q25	Δ qoq	Δ yoy
Embraer cash	**2,407.9**	1,937.4	1,669.9	**470.5**	738.0
Embraer gross debt	**1,977.9**	2,151.9	2,109.2	**(174.0)**	(131.3)
Embraer net cash	**430.0**	(214.5)	(439.3)	**644.5**	869.3
Eve cash	**355.9**	403.2	411.6	**(47.3)**	(55.7)
Eve gross debt	**326.0**	312.3	169.1	**13.7**	156.9
Eve net cash*	**29.9**	90.9	242.5	**(61.0)**	(212.6)
Embraer & Eve net cash**	**459.9**	**(123.6)**	**(196.8)**	**583.5**	**656.7**

** Eve's net cash = cash and cash equivalents plus financial investments minus short-term and long-term loans.*
*** Embraer and Eve's net cash = cash and cash equivalents plus financial investments short-term and long term minus loans short-term and long-term. Financials are derived from unaudited information.*

Eve's net cash position worsened US$(61.0) million sequentially to US$29.9 million in 3Q26 because of the negative US$(55.0) million free cash flow generation during the period. Furthermore, Eve's gross debt increased by US$13.7 million qoq to US$326.0 million, as the company continued to finance its research and development efforts.

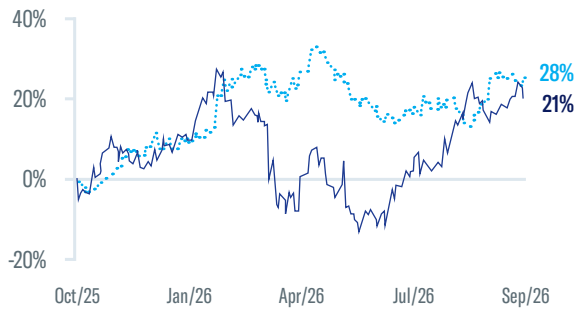
In terms of debt profile, the average loan maturity for Embraer (w/o Eve) decreased to 8.7 years in 3Q26 from 9.2 years in 2Q26. The debt maturity structure consisted of 95% in long-term contracts and only 5% in short-term ones. In the meantime, the cost of United States dollar-denominated loans decreased to 5.09% per year from 5.14% qoq. Finally, the cost of euro-denominated loans remained unchanged at 3.90% per year qoq.



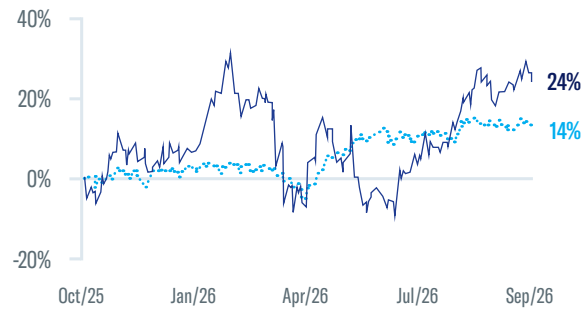
[1] Revolving Credit Facility; [2] Maturities without Eve, do not consider accrued interest and deferred cost | Eve Financial Position: Cash equivalents and financial investments: US$356 million / Debt maturing through 2031: US$240 million / Debt maturing from 2031 onwards: US$86 million.

Capital Markets

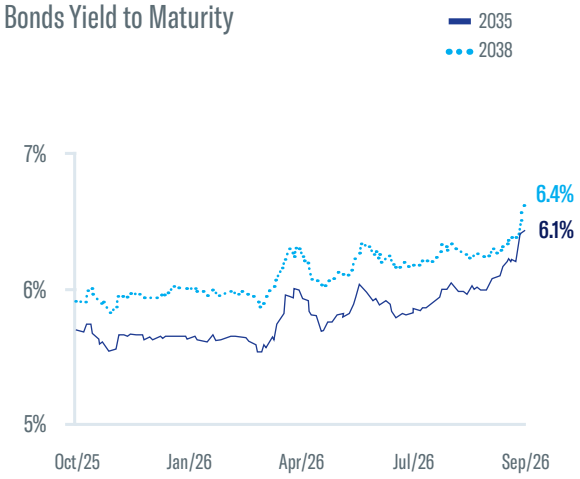
EMBJ3 x IBOV



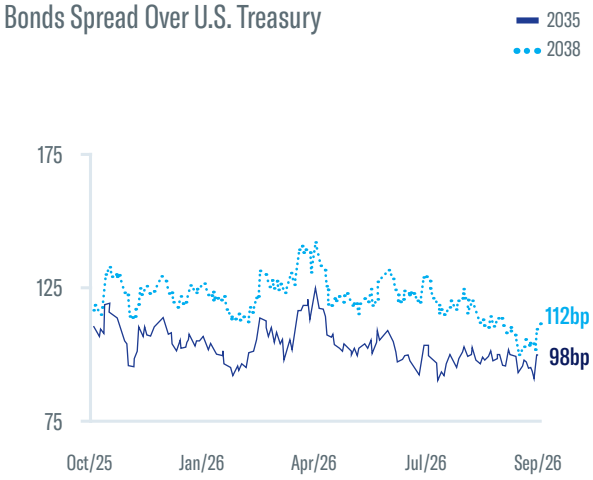
EMBJ x S&P 500



Bonds Yield to Maturity



Bonds Spread Over U.S. Treasury



Share price on September 30, 2026: EMBJ3 R$97.3 / EMBJ US$75.3;
Market Cap on September 30, 2026: EMBJ3 R$63.3 bn / EMBJ US$12.2 bn; and
3-month ADTV: EMBJ3 R$509 million / EMBJ US$81 million.

Note: Effective November 16, 2026, Embraer will change its ADS ratio from 4 common shares to 1 common share. ADS-related information presented in this report reflects the ratio in effect during 3Q26. The change in ratio has no impact on the company's underlying equity value.

Shareholder Remuneration

On June 18th, 2026, the company declared R$200.0 million (R$0.28 per share) in Interest on Equity (IoE) related to the 2nd quarter.
On August 13th, 2026 the company declared R$154.0 million (R$0.22 per share) in Interest on Equity (IoE) related to the 3rd quarter.

For fiscal year 2026 and beyond, the company intends to analyze the potential fiscal benefits from quarterly IoE declarations. These IoE values will be added with – if required – a top-up dividend to comply with the minimum 25% of net income payment established by Brazilian corporate law. The company will pay these monies in a single annual payment after the approval of the potential top-up dividend in the next calendar year shareholders' meeting.

Period	Declared Income	Approval Date	EMBJ3 Record Date[1]	EMBJ3 Payment Date[2]	Gross Amount Declared (R$ million)	Gross Value per Share (R$)	Gross Value per ADS (US$)[3]
2Q26	IoE	Jun 18th, 2026	Jun 23rd, 2026	May 24th, 2027	200.0	0.28	0.22
3Q26	IoE	Aug 13th, 2026	Sep 23rd, 2026	May 24th, 2027	154.0	0.22	0.17
2026				Total	354.0	0.50	0.39
					Dividend yield (%)[4]	**0.52%**	**0.52%**

1 Shareholders on record at the close of trading in the B3 stock exchange will be entitled to receive the proceeds.
2 Payment date refers to EMBJ3; for EMBJ the payment will follow applicable procedures from the U.S. depositary bank.
3 Estimated values (i.e. dependent on spot foreign exchange rate) and based on 4:1 ADS ratio.
4 Dividend yield was calculated based on the share price as of September 30, 2026.



FINANCIAL STATEMENTS

Embraer S.A. Consolidated Income Statement

(in millions of U.S. dollars, except earnings per share and number of shares)

	3Q26	2Q26	3Q25	9M26	9M25
Revenue	**2,347.2**	**2,235.3**	**2,003.5**	**6,029.2**	**4,925.7**
Cost of sales and services	(1,897.6)	(1,790.5)	(1,659.0)	(4,874.6)	(4,039.2)
Gross profit	**449.6**	**444.8**	**344.5**	**1,154.6**	**886.5**
Administrative expenses	(54.4)	(57.5)	(51.9)	(163.2)	(153.8)
Selling expenses	(88.6)	(93.0)	(85.6)	(264.1)	(245.5)
Expected credit (losses) reversal	1.6	(1.6)	(1.1)	(1.1)	(7.0)
Research expenses	(21.2)	(39.1)	(17.0)	(75.8)	(43.3)
Other income	15.2	74.7	20.8	95.5	62.5
Other expenses	(55.7)	(39.9)	(47.9)	(129.5)	(103.3)
Share of profit of investments accounted for under the equity method	(4.4)	(2.6)	(2.2)	(6.8)	(5.8)
Operating income before financial result	**242.1**	**285.8**	**159.6**	**609.6**	**390.3**
Financial income	59.9	54.1	49.3	163.8	165.7
Financial expense	(218.9)	(62.9)	(99.1)	(368.3)	(394.6)
Foreign exchange gain (loss), net	2.4	(2.5)	(3.0)	(3.8)	(31.5)
Income before income tax	**85.5**	**274.5**	**106.8**	**401.3**	**129.9**
Income tax	(10.8)	(60.6)	22.0	(75.6)	148.0
Income for the period	**74.7**	**213.9**	**128.8**	**325.7**	**277.9**
Attributable to:					
- Owners of Embraer	71.1	212.6	116.6	317.1	268.6
- Non-controlling interests	3.6	1.3	12.2	8.6	9.3
Weighted average number of shares (in millions)					
Basic	714.4	715.8	733.9	714.4	733.9
Diluted	714.4	715.8	733.9	714.4	733.9
Earnings per share					
Basic	0.0995	0.2970	0.1589	0.4439	0.3660
Diluted	0.0995	0.2970	0.1589	0.4439	0.3660
Earnings per share - ADS basic (US$)	**0.3981**	**1.1880**	**0.6355**	**1.7755**	**1.4640**
Earnings per share - ADS diluted (US$)	**0.3981**	**1.1880**	**0.6355**	**1.7755**	**1.4640**

Financials are derived from unaudited information.

Embraer S.A. Consolidated Cash Flow Statement

(in millions of U.S. dollars)

	3Q26	2Q26	3Q25	9M26	9M25
Operating Activities					
Income for the period	74.7	213.9	128.8	325.7	277.9
Adjustment to net income for items not affecting cash					
Depreciation and amortization expenses	69.4	65.6	71.5	188.2	181.7
Realization of contribution from suppliers	(7.1)	(6.9)	(7.2)	(17.6)	(17.2)
Losses (reversal) of impairment losses of inventories	4.6	0.5	(3.3)	4.9	8.5
Adjustment to fair value - Financial investments	(2.7)	(10.7)	7.4	(11.0)	22.8
Impairment loss on investment	8.7	-	-	8.7	-
Expected credit losses (reversal)	(2.3)	1.8	1.1	(2.2)	7.0
(Gain) loss on disposal of fixed assets and investments	0.3	-	4.4	1.6	18.3
Income tax and social contribution	10.8	60.6	(22.0)	75.6	(148.0)
Accrued interest	12.0	65.6	38.0	113.8	111.2
Interest on marketable securities, net	(3.2)	(3.7)	(4.8)	(10.7)	(14.2)
Share of (profit) loss of investments accounted for the equity method	4.4	2.6	2.2	6.8	5.8
Foreign exchange (gain) loss, net	(3.6)	(0.2)	2.9	(4.1)	25.3
Other provisions	22.7	26.8	35.4	32.5	(4.3)
Loss on equity	7.1	-	-	7.1	-
Others	1.0	1.0	1.5	3.6	5.0
Changes in assets:					
Financial investments	(343.2)	(13.5)	(108.4)	(381.1)	20.7
Derivative financial instruments	(1.1)	0.1	(71.0)	(24.5)	(68.6)
Accounts receivable	8.2	(60.0)	124.7	(75.8)	88.2
Contract assets	(58.1)	10.5	(10.6)	(102.4)	(174.8)
Customer financing	31.5	(35.2)	19.0	(3.6)	25.1
Inventories	(72.1)	(42.5)	(68.7)	(524.7)	(757.8)
Other assets	(16.7)	(35.6)	36.2	(96.5)	(45.8)
Changes in liabilities:					
Trade accounts payable and Trade accounts payable - Supplier finance arrangements	85.7	72.4	28.5	245.3	235.5
Other payables	204.4	(82.2)	203.2	171.5	393.2
Contract liabilities	453.0	301.2	(4.3)	757.9	27.9
Taxes and payroll charges payable	30.5	(16.0)	(52.7)	33.2	(9.5)
Unearned income	(2.5)	(2.6)	2.4	(1.4)	6.2
NET CASH GENERATED BY OPERATING ACTIVITIES	**516.4**	**513.5**	**354.2**	**720.8**	**220.1**
Income tax and social contribution paid	(58.4)	(30.5)	(18.6)	(120.0)	(67.8)
Interest paid	(33.5)	(35.6)	(62.7)	(117.3)	(139.3)
1. NET CASH PROVIDED BY OPERATING ACTIVITIES	**424.5**	**447.4**	**272.9**	**483.5**	**13.0**
Investing activities					
Acquisition of property, plant and equipment	(73.9)	(63.2)	(60.4)	(213.1)	(179.5)
Proceeds from sale of property, plant and equipment	5.0	3.6	4.5	12.9	15.4
Additions to intangible assets	(126.1)	(49.5)	(82.2)	(255.6)	(214.2)
Additions to investments in subsidiaries and affiliates, net of cash acquired	-	(18.5)	(12.2)	(18.5)	(12.3)
Acquisition of financial investments	(3.9)	(2.2)	(1.8)	(17.0)	(143.8)

Proceeds from sale of financial investments	33.5	63.3	44.0	112.2	104.9
Proceeds from (disposal of) loan granted	(1.2)	(1.2)	(40.3)	(10.6)	(40.3)
Cash and cash equivalents acquired business combination	2.6	-	-	2.6	-
2. NET CASH USED IN INVESTING ACTIVITIES	**(164.0)**	**(67.7)**	**(148.4)**	**(387.1)**	**(469.8)**
Financing activities					
Proceeds from loans and financing	106.4	80.5	482.1	445.9	1,628.2
Repayment of loans and financing	(262.5)	(321.8)	(386.5)	(738.4)	(1,823.9)
Dividends payments	-	(62.8)	-	(75.5)	(9.1)
Receipt in the offering of subsidiary shares	-	-	210.0	-	210.0
Costs in the offering of subsidiary shares	-	-	(12.6)	-	(12.6)
Derivative financial instruments	(2.1)	-	-	(2.1)	-
Repurchases of common shares	-	-	-	(183.7)	(14.5)
Lease payments	(5.5)	(6.0)	(6.3)	(17.7)	(18.3)
3. NET CASH (USED IN) GENERATED BY FINANCING ACTIVITIES	**(163.7)**	**(310.1)**	**286.7**	**(571.5)**	**(40.2)**
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	**1,387.3**	**1,315.7**	**654.0**	**1,949.8**	**1,563.0**
Increase (decrease) in cash and cash equivalents (1+2+3)	96.8	69.6	411.2	(475.1)	(497.0)
Effects of exchange rate changes on cash and cash equivalents	1.4	2.0	(0.8)	10.8	(1.6)
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	**1,485.5**	**1,387.3**	**1,064.4**	**1,485.5**	**1,064.4**

Financials are derived from unaudited information.

Embraer S.A. Consolidated Balance Sheet

(in millions of U.S. dollars)

Assets	3Q26	2Q26	3Q25
Current			
Cash and cash equivalents	1,496.7	1,392.4	1,065.4
Financial investments	1,082.8	766.3	699.5
Trade accounts receivable	385.1	387.0	234.5
Derivative financial instruments	19.7	23.2	54.5
Customer financing	0.7	31.9	2.1
Contract assets	618.4	557.3	712.7
Inventories	3,790.8	3,702.3	3,645.5
Income tax and social contribution	123.9	124.9	144.0
Other assets	395.6	384.1	314.0
Assets held for sale	34.9	-	-
	7,948.6	**7,369.4**	**6,872.2**
Non-Current			
Financial investments	184.3	181.9	316.6
Contract assets	41.4	43.5	84.8
Derivative financial instruments	2.6	4.2	0.3
Customer financing	11.0	11.2	3.0
Trade accounts receivable	-	2.8	3.2
Deferred income tax and social contribution	132.7	123.9	143.0
Other assets	345.6	338.8	223.8
	717.6	**706.3**	**774.7**
Investments	35.0	48.1	54.6
Property, plant and equipment	2,227.7	2,189.7	2,095.1
Intangible assets	2,906.2	2,817.1	2,667.1
Right of use	101.9	106.8	104.4
	5,270.8	**5,161.7**	**4,921.2**
Total Assets	**13,937.0**	**13,237.4**	**12,568.1**

Financials are derived from unaudited information.

Embraer S.A. Consolidated Balance Sheet

(in millions of U.S. dollars)

Liabilities	3Q26	2Q26	3Q25
Current			
Trade accounts payable	1,386.7	1,297.0	1,197.0
Trade accounts payable - Supplier finance arrangements	58.3	53.8	51.0
Lease liability	25.0	25.4	20.3
Loans and financing	106.9	123.8	100.0
Other payables	969.6	549.5	531.1
Contract liabilities	3,105.8	2,739.6	2,595.4
Derivative financial instruments	16.5	22.2	35.3
Taxes and payroll charges payable	54.5	51.7	46.2
Income tax and social contribution	163.1	91.2	94.2
Unearned income	28.0	32.1	26.1
Provisions	143.1	135.2	100.6
Liabilities held for sale	27.8	-	-
	6,085.3	**5,121.5**	**4,797.2**
Non-Current			
Lease liability	92.3	96.3	95.6
Loans and financing	2,197.0	2,340.4	2,178.3
Other payables	147.5	319.7	320.9
Contract liabilities	1,085.4	1,000.5	717.0
Derivative financial instruments	27.1	26.0	24.4
Taxes and payroll charges payable	12.2	12.0	11.8
Income tax and social contribution	3.9	4.6	3.9
Deferred income tax and social contribution	155.6	239.1	230.8
Unearned income	8.3	6.9	11.0
Provisions	253.5	239.5	222.3
	3,982.8	**4,285.0**	**3,816.0**
Total Liabilities	**10,068.1**	**9,406.5**	**8,613.2**
Shareholders' Equity			
Share Capital	1,551.6	1,551.6	1,551.6
Treasury shares	(398.7)	(398.7)	(42.7)
Revenue reserves	1,879.0	1,879.0	1,624.2
Share-based payment	330.2	329.5	53.3
Other comprehensive loss	(117.4)	(109.7)	(103.8)
Result in transactions with non-controlling interest	-	-	273.2
Retained earnings	248.8	207.4	229.9
Equity Attributable to owners of the Company	**3,493.5**	**3,459.1**	**3,585.7**
Non-controlling interest	375.4	371.8	369.2
Total Equity	**3,868.9**	**3,830.9**	**3,954.9**
Total Liabilities And Shareholders' Equity	**13,937.0**	**13,237.4**	**12,568.1**

Financials are derived from unaudited information.

Reconciliation of IFRS and "non-GAAP" information

EBITDA LTM

Represents earnings before interest, taxation, depreciation, and amortization accumulated over a period of the last 12 months. It is not a financial measure of the company's financial performance under IFRS. EBIT, as mentioned in this press release, refers to earnings before interest and taxes, and for the purpose of reporting is the same as reported on the Income Statement as Operating Profit before Financial Income.

in millions of U.S. dollars

EBITDA RECONCILIATION LTM* (IFRS)	3Q26	2Q26	3Q25
Net Income attributable to Embraer	400.4	445.9	314.3
Non-controlling interest	6.4	15.0	1.7
Income tax (income) expense	132.2	99.4	(17.4)
Financial (income) expense, net	274.5	165.4	332.1
Foreign exchange (gain) loss, net	13.4	18.8	17.9
Depreciation and amortization	238.1	240.1	226.9
EBITDA LTM	**1,065.0**	**984.6**	**875.5**

** Last Twelve Months*

Financials are derived from unaudited information.

EBIT and EBITDA

Are presented because they are used internally as measures to evaluate certain aspects of the business. The company also believes some investors find them to be useful tools for measuring a company's financial performance. EBIT and EBITDA should not be considered as alternatives to, in isolation from, or as substitutes for, analysis of the company's financial condition or results of operations, as reported under IFRS. Other companies in the industry may calculate EBIT and EBITDA differently from Embraer for the purpose of their earnings releases, which limits EBIT and EBITDA's usefulness as comparative measures.

in millions of U.S. dollars

EBITDA RECONCILIATION	3Q26	2Q26	3Q25	9M26	9M25
Net Income attributable to Embraer	71.1	212.6	116.6	317.1	268.6
Non-controlling interest	3.6	1.3	12.2	8.6	9.3
Income tax (income) expense	10.8	60.6	(22.0)	75.6	(148.0)
Financial (income) expense, net	159.0	8.8	49.8	204.5	228.9
Foreign exchange (gain) loss, net	(2.4)	2.5	3.0	3.8	31.5
Depreciation and amortization	62.3	58.7	64.3	170.6	164.5
EBITDA	**304.4**	**344.5**	**223.9**	**780.2**	**554.8**
EBITDA margin %	13.0%	15.4%	11.2%	12.9%	11.3%

Financials are derived from unaudited information.

Adjusted EBIT and Adjusted EBITDA are non-GAAP measures, and both exclude the impact of non-recurring items, as described in the tables below.

in millions of U.S. dollars

ADJUSTED EBIT RECONCILIATION	3Q26	2Q26	3Q25	9M26	9M25
Operating profit before financial income (EBIT)	242.1	285.8	159.6	609.6	390.3
Expenses related to Eve	12.7	11.1	12.4	36.1	35.5
Adjusted EBIT	**254.8**	**296.9**	**172.0**	**645.7**	**425.8**
Adjusted EBIT margin %	10.9%	13.3%	8.6%	10.7%	8.6%

Financials are derived from unaudited information.

in millions of U.S. dollars

ADJUSTED EBITDA RECONCILIATION	3Q26	2Q26	3Q25	9M26	9M25
EBITDA	304.4	344.5	223.9	780.2	554.8
Expenses related to Eve	12.7	11.1	12.4	36.1	35.5
Adjusted EBITDA	**317.1**	**355.6**	**236.3**	**816.3**	**590.3**
Adjusted EBITDA margin %	13.5%	15.9%	11.8%	13.5%	12.0%

Financials are derived from unaudited information.

Adjusted net income

Is a non-GAAP measure calculated by adding Net Income attributable to Embraer Shareholders, as well as removing the impact of non-recurring items. The company decided to no longer classify deferred taxes as an extraordinary item in 1Q26, and consequently adjusted the presented 2025 comps for an apples-to-apples comparison.

in millions of U.S. dollars

ADJUSTED NET INCOME RECONCILIATION	3Q26	2Q26	3Q25	9M26	9M25
Net income attributable to Embraer	71.1	212.6	116.6	317.1	268.6
Expenses related to Eve	9.7	8.0	10.4	28.2	31.0
Eve warrants including financial result	(7.2)	(2.0)	(42.7)	(25.4)	(7.3)
Adjusted net income	**73.6**	**218.6**	**84.3**	**319.9**	**292.3**
Adjusted net margin	3.1%	9.8%	4.2%	5.3%	5.9%

Financials are derived from unaudited information.

Working capital without Eve

Is a non-GAAP measure calculated by starting at selected Embraer's consolidated balance sheet figures and subtracting Eve's related working capital values. For working capital calculations, in the assets side of the balance sheet, we include inventories, trade accounts receivable, customer and commercial financing, contract assets and other assets. Meanwhile, in the liabilities side of the balance sheet, we include contract liabilities, trade accounts payable, supplier finance and other payables.

in millions of U.S. dollars

	SELECT BALANCE SHEET DATA - EVE	3Q26	2Q26	3Q25	Δ qoq	Δ yoy
A	Inventories	-	-	-	-	-
	Trade accounts receivable	-	-	-	-	-
	Customer and commercial financing	-	-	-	-	-
	Contract assets	-	-	-	-	-
	Other assets	19.3	20.3	13.6	(1.0)	5.7
B	Contract liabilities	1.5	1.5	-	-	1.5
	Trade accounts payable	23.8	31.0	3.1	(7.2)	20.7
	Trade accounts payable - Supplier finance	-	-	-	-	-
	Other liabilities	56.5	39.6	59.1	16.9	(2.6)
	Working Capital (A-B)	**(62.5)**	**(51.8)**	**(48.6)**	**(10.7)**	**(13.9)**

Financials are derived from unaudited information.

Adjusted Free Cash Flow

We define Adjusted free cash flow as operating cash flow less additions to property, plant and equipment, additions to intangible assets, financial investments and other assets. Adjusted free cash flow is not an accounting measure under IFRS. Adjusted free cash flow is presented because it is used internally as a measure for the evaluation of certain aspects of our business. The company also believes some investors find it to be a useful tool for measuring Embraer's cash position. Adjusted free cash flow should not be considered as a measure of the company's liquidity or as a measure of its cash flow as reported under IFRS. In addition, Adjusted free cash flow should not be interpreted as a measure of residual cash flow available to the company for discretionary expenditures, since the company may have mandatory debt service requirements or other nondiscretionary expenditures that are not deducted from this measure. Other companies in the industry may calculate Adjusted free cash flow differently from Embraer for purposes of their earnings releases, which thus limits its usefulness for comparison between Embraer and other companies in the industry.

in millions of U.S. dollars

ADJUSTED FREE CASH FLOW W/O EVE	3Q26	2Q26	3Q25
Net cash (used in) provided by operating activities	**424.5**	**447.4**	**272.9**
Financial investments adjustment	343.2	13.5	108.4
Adjusted net cash (used in) provided by operating activities	**767.7**	**460.9**	**381.3**
Net additions to property, plant and equipment	(68.9)	(59.6)	(55.9)
Additions to intangibles	(126.1)	(49.5)	(82.2)
Adjusted free cash generated (used)	**572.7**	**351.8**	**243.2**
Eve free cash used adjusted	55.0	49.2	57.1
Adjusted free cash generated (used) w/o Eve	**627.7**	**401.0**	**300.3**

Financials are derived from unaudited information.

Ratios based on "non-GAAP" information

SELECTED FINANCIAL RATIOS	3Q26	2Q26	3Q25
Total debt to EBITDA (i)	2.2	2.5	2.6
Net cash to EBITDA (ii)	0.4	(0.1)	(0.2)
Net cash w/o Eve to Adjusted EBITDA (iii)	0.4	(0.2)	(0.5)
Total debt to capitalization (iv)	0.4	0.4	0.4
LTM EBITDA to financial expense (gross) (v)	7.4	6.8	5.5
LTM EBITDA (vi)	1,065.0	984.6	875.5
LTM Interest and commissions on loans (vii)	144.7	144.1	158.9
Adjusted LTM EBITDA w/o Eve (viii)	1,114.7	1,034.0	917.9

Financials are derived from unaudited information.

(i) Total debt represents short and long-term loans and financing including Eve (US$ billion).

(ii) Net cash represents cash and cash equivalents, plus financial investments, minus short and long-term loans and financing.

(iii) Net cash w/o Eve represents cash and cash equivalents, plus financial investments and intercompany loan receivable, minus short and long-term loans, less Eve Net cash.

(iv) Total capitalization represents short and long-term loans and financing, plus shareholders equity (US$ billion).

(v) Financial expense (gross) includes only interest and commissions on loans.

(vi) The table above sets forth the reconciliation of Net income to EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US$ million).

(vii) Interest expense (gross) includes only interest and commissions on loans, which are included in Interest income (expense), net presented in the Company's consolidated Income Statement (US$ million).

(viii) The table above sets forth the reconciliation of Net income to Adjusted EBITDA, calculated on the basis of financial information prepared with IFRS data, for the indicated periods (US$ million).

Investor Relations

CONFERENCE CALL INFORMATION
Embraer will host a conference call to present its 3Q26 results on:

Tuesday November 10, 2026

ENGLISH: 7:00 AM (NYTime) / 9:00 AM (SPTime).
Translation to Portuguese.

To access the webcast **click here**

Zoom webinar:
867 1188 4451

We recommend you join 15 minutes in advance.

About Embraer

A global aerospace company headquartered in Brazil, Embraer has businesses in Commercial and Executive Aviation, Defense & Security and Agricultural Aviation. The company designs, develops, manufactures and markets aircraft and systems, providing after-sales service and support to customers.

Since it was founded in 1969, Embraer has delivered more than 9,000 aircraft. On average, every 10 seconds an aircraft manufactured by Embraer takes off somewhere in the world, transporting more than 150 million passengers a year.

Embraer is the main manufacturer of commercial jets with up to 150 seats and the main exporter of high value-added goods in Brazil. The company maintains industrial units, offices, service centers and parts distribution, among other activities, in the Americas, Africa, Asia and Europe.

This document may contain projections, statements and estimates regarding circumstances or events yet to take place. Those projections and estimates are based largely on current expectations, forecasts of future events and financial trends that affect Embraer's businesses. Those estimates are subject to risks, uncertainties and suppositions that include, among others: general economic, political and trade conditions in Brazil and in those markets where Embraer does business; expectations of industry trends; the Company's investment plans; its capacity to develop and deliver products on the dates previously agreed upon, and existing and future governmental regulations. The words "believe", "may", "is able", "will be able", "intend", "continue", "anticipate", "expect" and other similar terms are intended to identify potentialities. Embraer does not undertake any obligation to publish updates nor to revise any estimates due to new information, future events or any other facts. In view of the inherent risks and uncertainties, such estimates, events and circumstances may not take place. The actual results may therefore differ substantially from those previously published as Embraer expectations.

This document includes non-GAAP financial measures used by management to evaluate certain aspects of the business and provide investors with additional information regarding Embraer's financial performance. These measures should be considered together with the company's financial information prepared in accordance with IFRS.



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