

MULTIPLAN EMPREENDIMENTOS IMOBILIÁRIOS S.A.

CNPJ/MF No. 07.816.890/0001-53

NIRE 33.3.0027840-1

Publicly traded Company

**Minutes of the Board of Directors' Meeting
held on September 25, 2026**

1. Date, time and place: On September 25, 2026, at 2:00 PM, in the head office of Multiplan Empreendimentos Imobiliários S.A. ("Company"), at Av. das Américas No. 4.200, Block 2, suite 501, Barra da Tijuca, City and State of Rio de Janeiro.

2. Call notice and attendance: The call notice was waived due to the attendance of all the Board of Directors' members, under the terms of the Company's Bylaws.

3. Presiding Board: Chairman: Mr. José Isaac Peres; Secretary: Mr. Marcelo Vianna Soares Pinho.

4. Agenda: Discuss the declaration of interest on shareholders' equity in the gross amount of R\$ 139,000,000.00 (one hundred thirty-nine million reais).

5. Resolutions: The members of the Board of Directors decided, unanimously and without reservations, the following:

5.1. To approve the declaration of interest on shareholders' equity, for the period from January to September 2026, in the gross amount of R\$ 139,000,000.00 (one hundred thirty-nine million reais), which corresponds, as of this date, to R\$ 0.28413632863 per share.

5.1.1. Except for shareholders that are not subject to tax under the terms of the applicable legislation, the payment of interest on shareholders' equity will be made with withholding of income tax at source, in accordance with the applicable tax treatment and rate.

5.1.2. Shareholders registered in the Company's records on September 30, 2026, will be entitled to receive the interest on shareholders' equity. The Company's shares will be traded "ex interest" as of October 1, 2026, and the payment of interest on shareholders' equity to shareholders will be made by September 30, 2027.

5.1.3. Without prejudice to any dividends that may be declared by the Annual General Shareholders' Meeting to be held by April 30, 2027, interest on shareholders' equity

may be credited towards the minimum mandatory dividend regarding the fiscal year ending on December 31, 2026, for its net value, i.e., after deduction of withholding income tax, pursuant to article 9, paragraph 7 of Law No. 9,249/95 and article 2 of Resolution No. 143/2022 of the Brazilian Securities and Exchange Commission (Comissão de Valores Mobiliários – CVM), as well as the Company's Bylaws.

5.1.4. The total amount of interest on shareholders' equity mentioned above complies with the requirements set forth in paragraph 1 of Article 9 of Law No. 9,249/95, and is also within the Company's available limits for interest on shareholders' equity for the relevant period, considering the R\$ 280 million already declared in the first two quarters of 2026, as per the calculation memorandum presented by the Company's Management.

5.2. To authorize the Company's Executive Officers to practice all necessary acts to implement the resolution set forth in item 5.1 above.

6. Closing, Drawing Up, and Approval of the Minutes: As there was nothing further to be discussed, these minutes were approved pursuant to Article 20 of the Company's Bylaws and duly signed, with Board members José Paulo Ferraz do Amaral, Gustavo Henrique de Barroso Franco, Antonio Paulo Carvalho Pierotti and Leonardo Porciúncula Gomes Pereira having sent their votes in writing. Signatures: José Isaac Peres, Eduardo Kaminitz Peres and Ana Paula Kaminitz Peres.

I hereby certify that this is a true copy of the minutes drawn up in the proper book.

Rio de Janeiro, September 25, 2026.

Marcelo Vianna Soares Pinho
Secretary